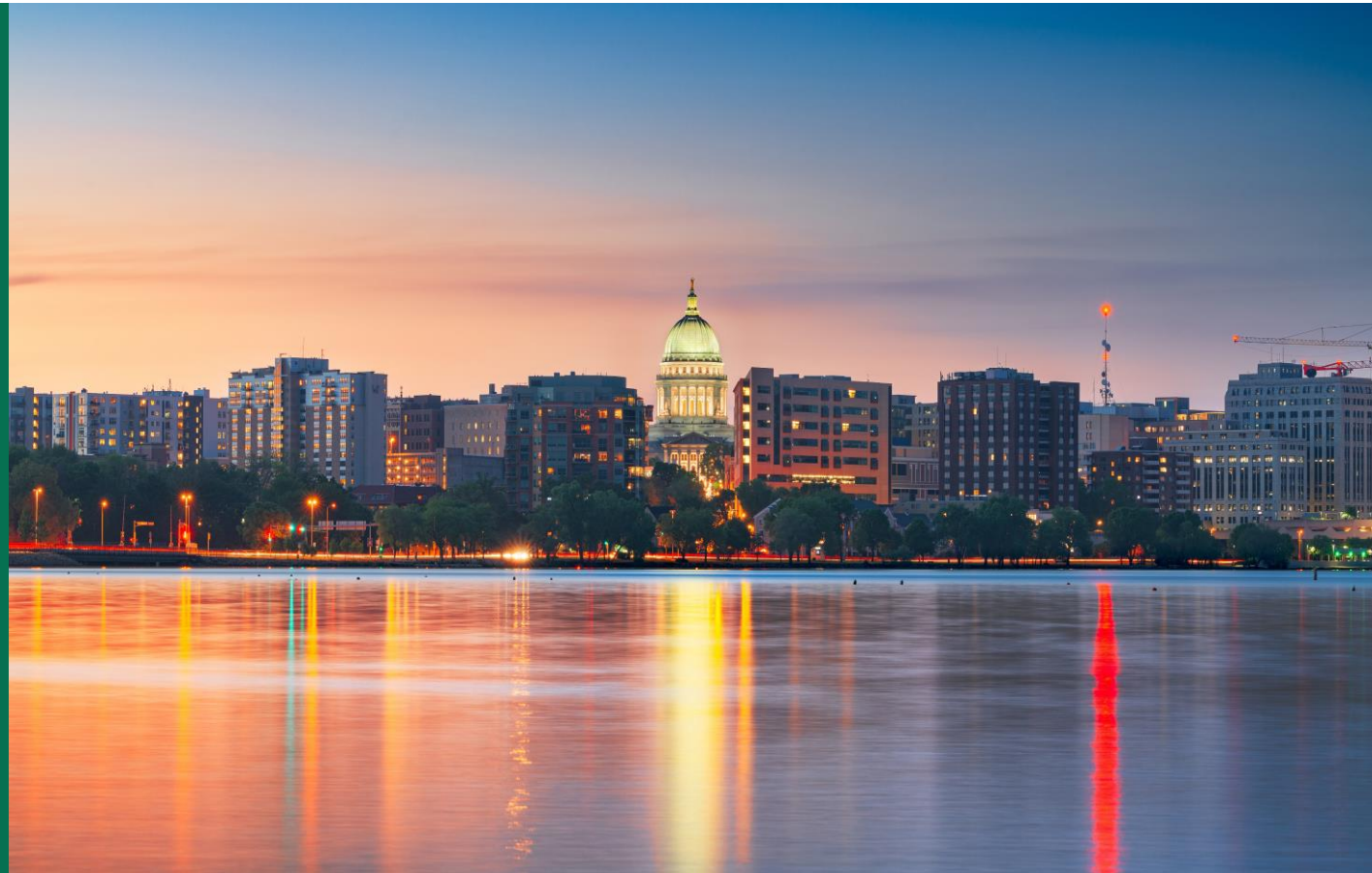


# Building Decarbonization Forum

Thursday, October 27, 2022  
8 am–11:30 am

The Goodman Community  
Center  
Madison, Wisconsin



SPONSORED BY



# Introduction to Decarbonization

Building Decarbonization Forum

Jeannette LeZaks | Slipstream

October 27, 2022



# Climate + Clean Energy Solutions for everyone.

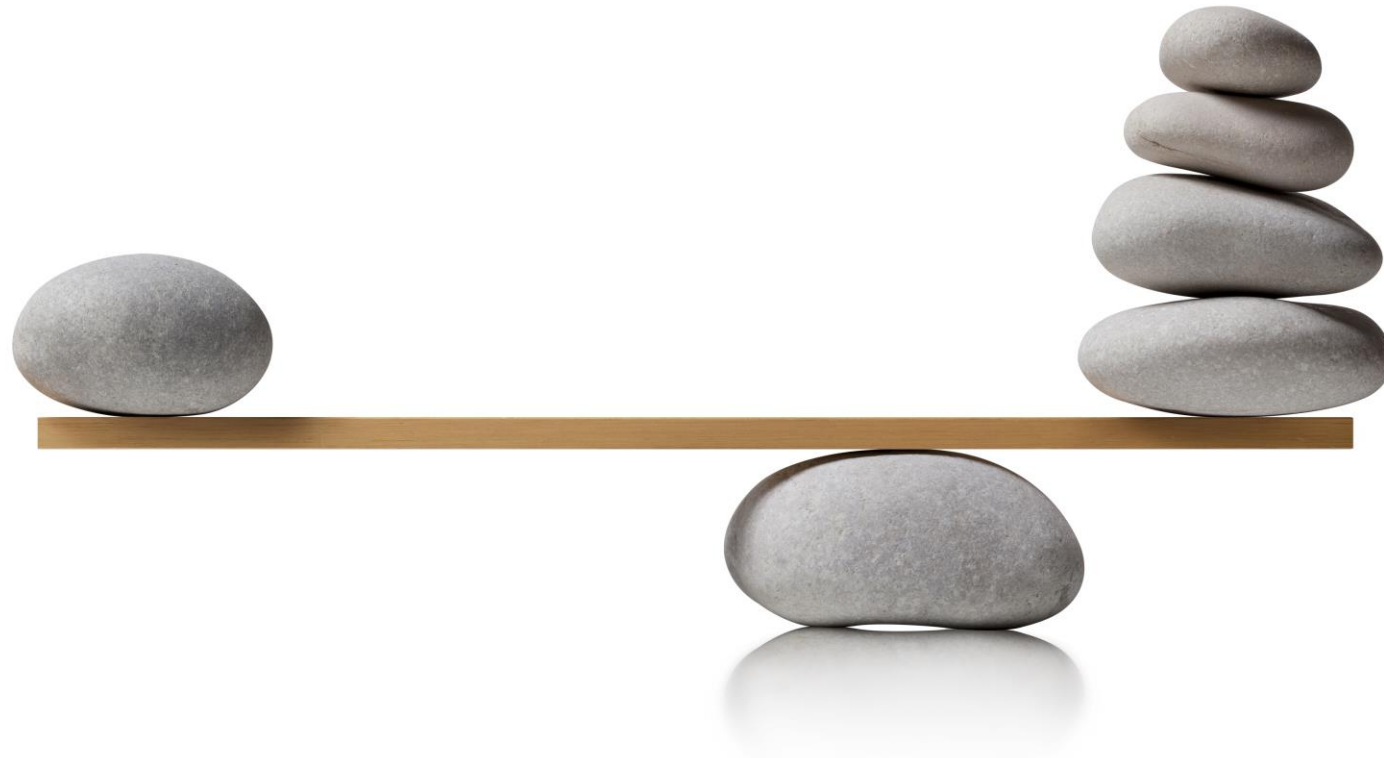
The knowledge, people, and  
resources to solve our biggest  
energy challenges.



## Setting the Stage for Today

What are our challenges?

Where are the opportunities?



# What is Decarbonization?

## Definition

The process of reducing carbon intensity and lowering the amount of greenhouse gas emissions produced by the burning of fossil fuels.





# The Challenges

## The Challenges are Big



Climate pollution continues to rise

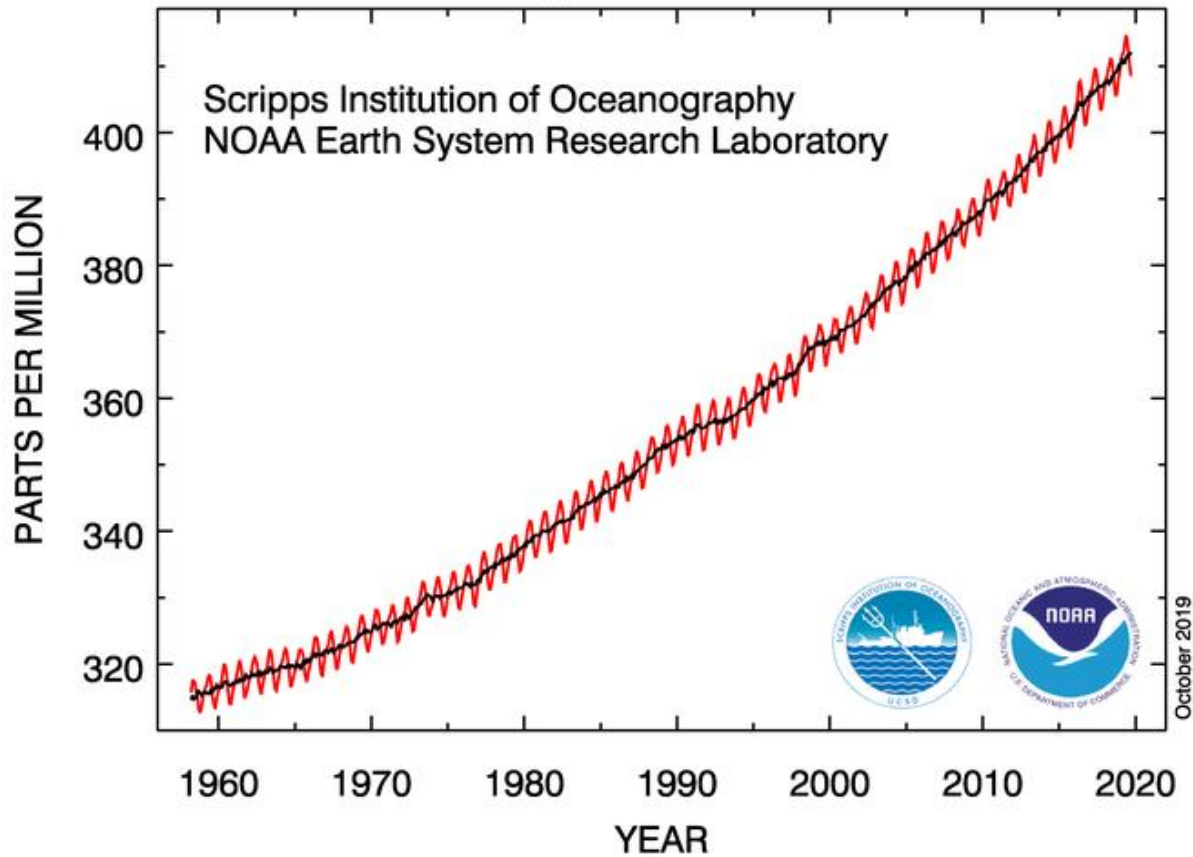
Global growth is tied to fossil fuels



Already feeling effects of a changing climate

# Human Impact on a Global Scale

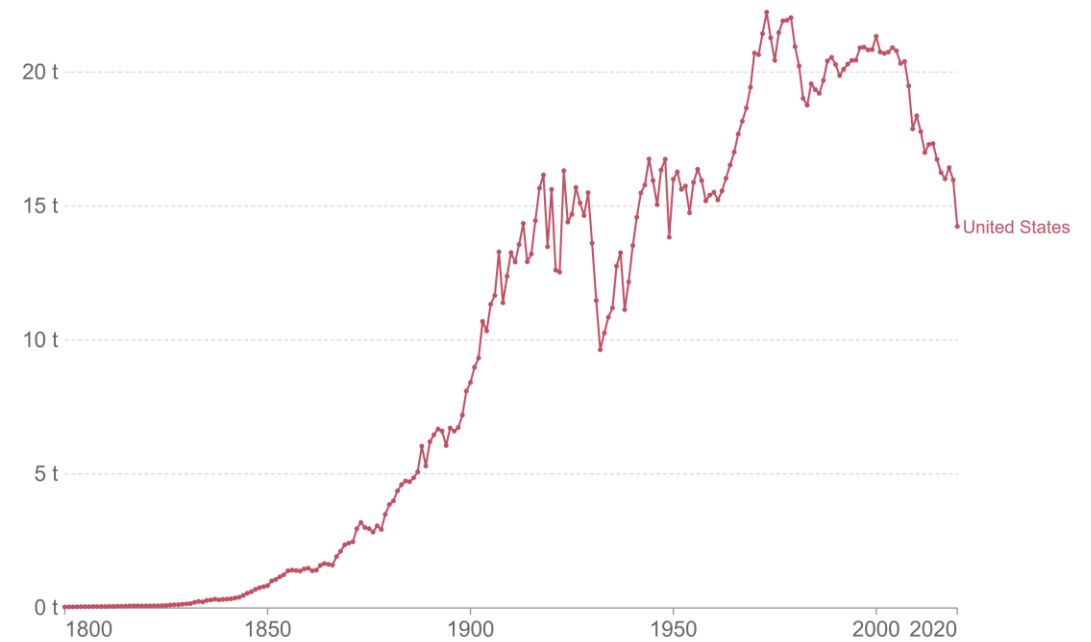
## Atmospheric CO<sub>2</sub> at Mauna Loa Observatory



## Per capita CO<sub>2</sub> emissions

Carbon dioxide (CO<sub>2</sub>) emissions from fossil fuels and industry. Land use change is not included.

Our World  
in Data



Source: Our World in Data based on the Global Carbon Project

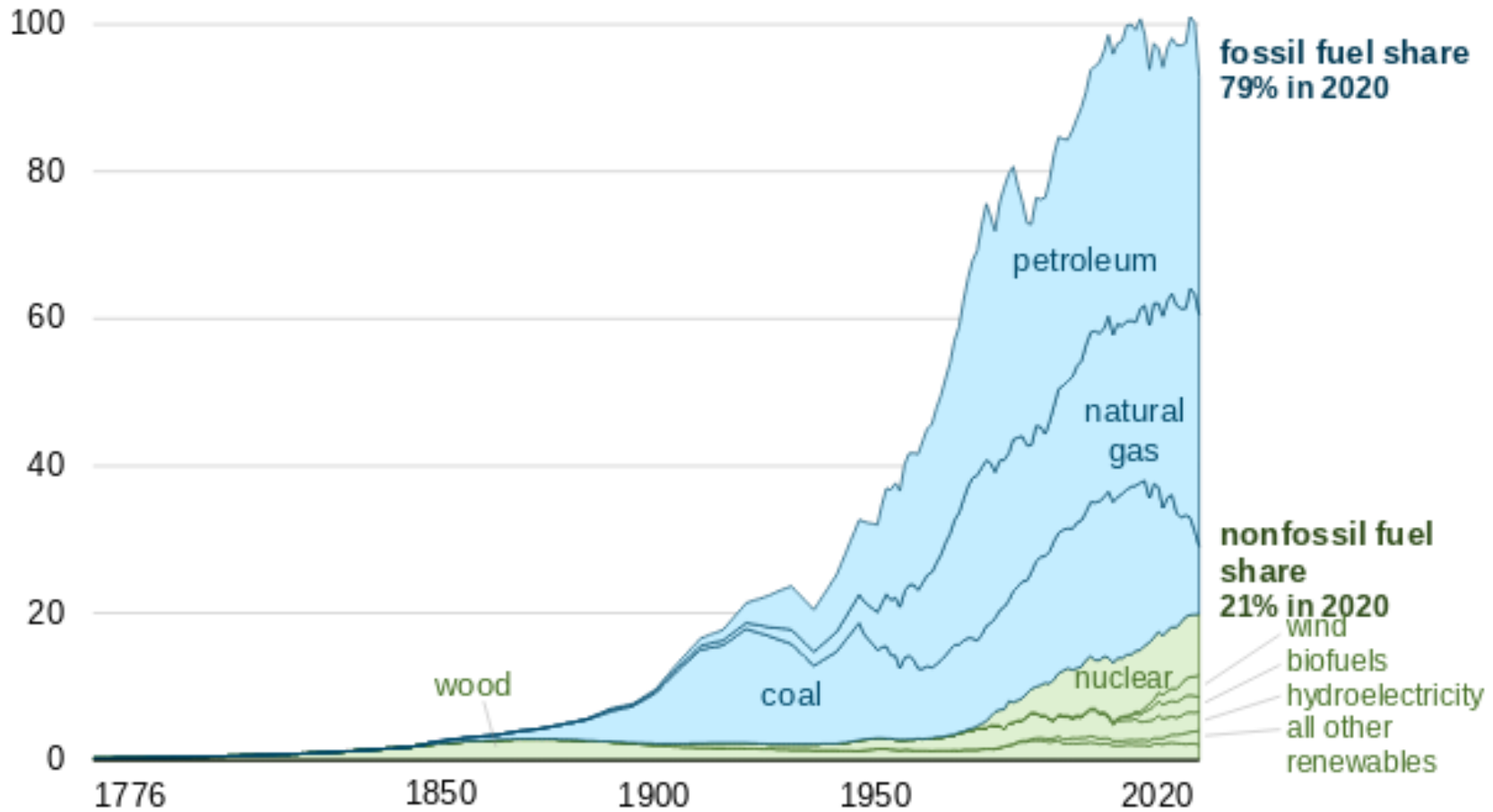
OurWorldInData.org/co2-and-other-greenhouse-gas-emissions/ • CC BY



# Energy Consumption Dominated by Fossil Fuels

Energy consumption in the United States (1776–2020)

quadrillion British thermal units

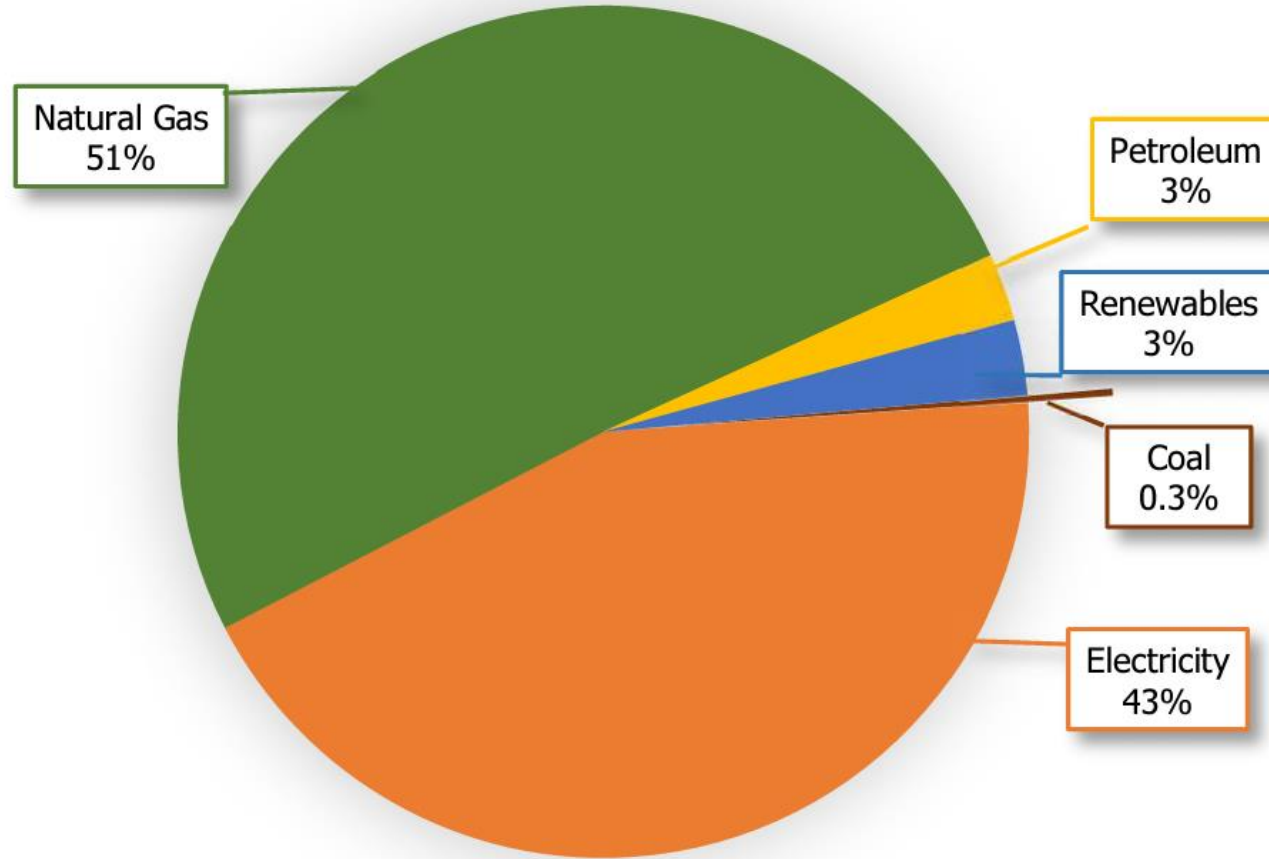


# Energy Consumption Dominated by Fossil Fuels


## Wisconsin Commercial Sector

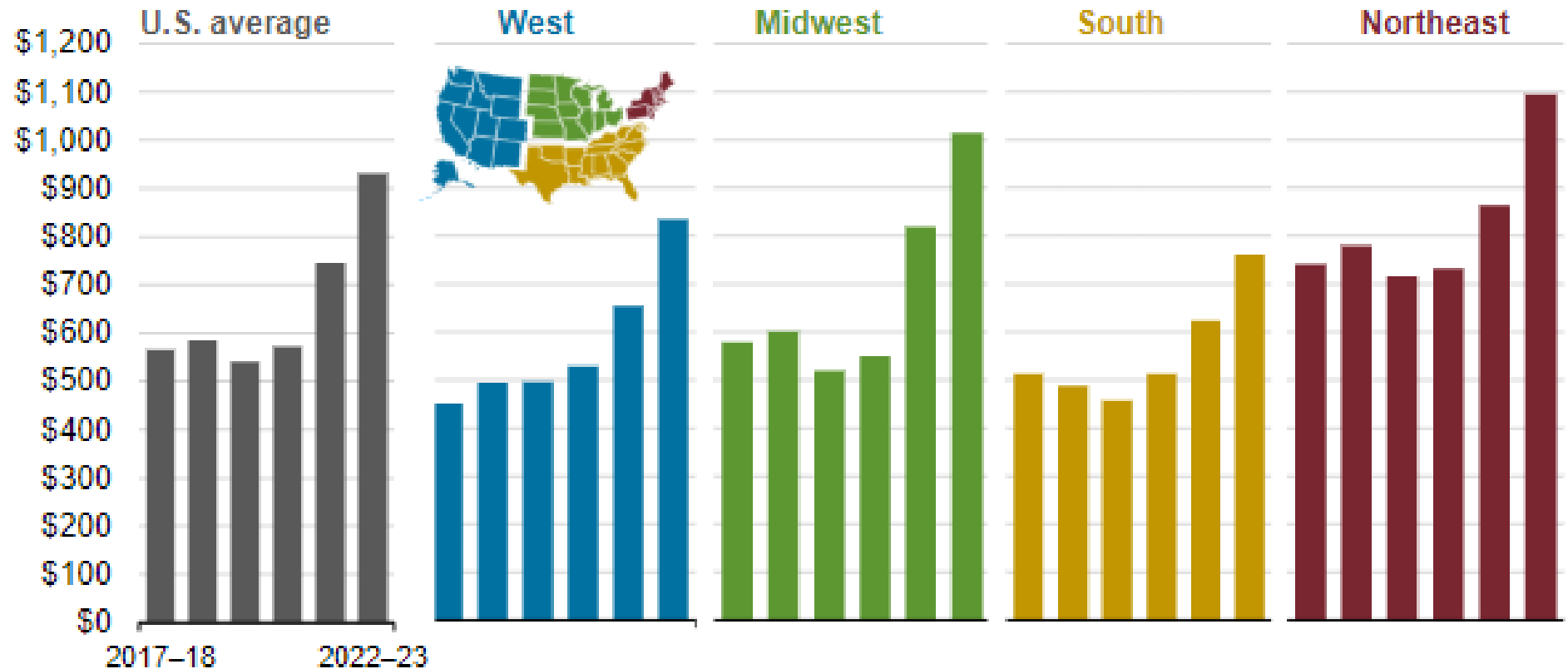
Energy End Use Consumption in

(2017 data)



# Natural Gas Prices are Rising

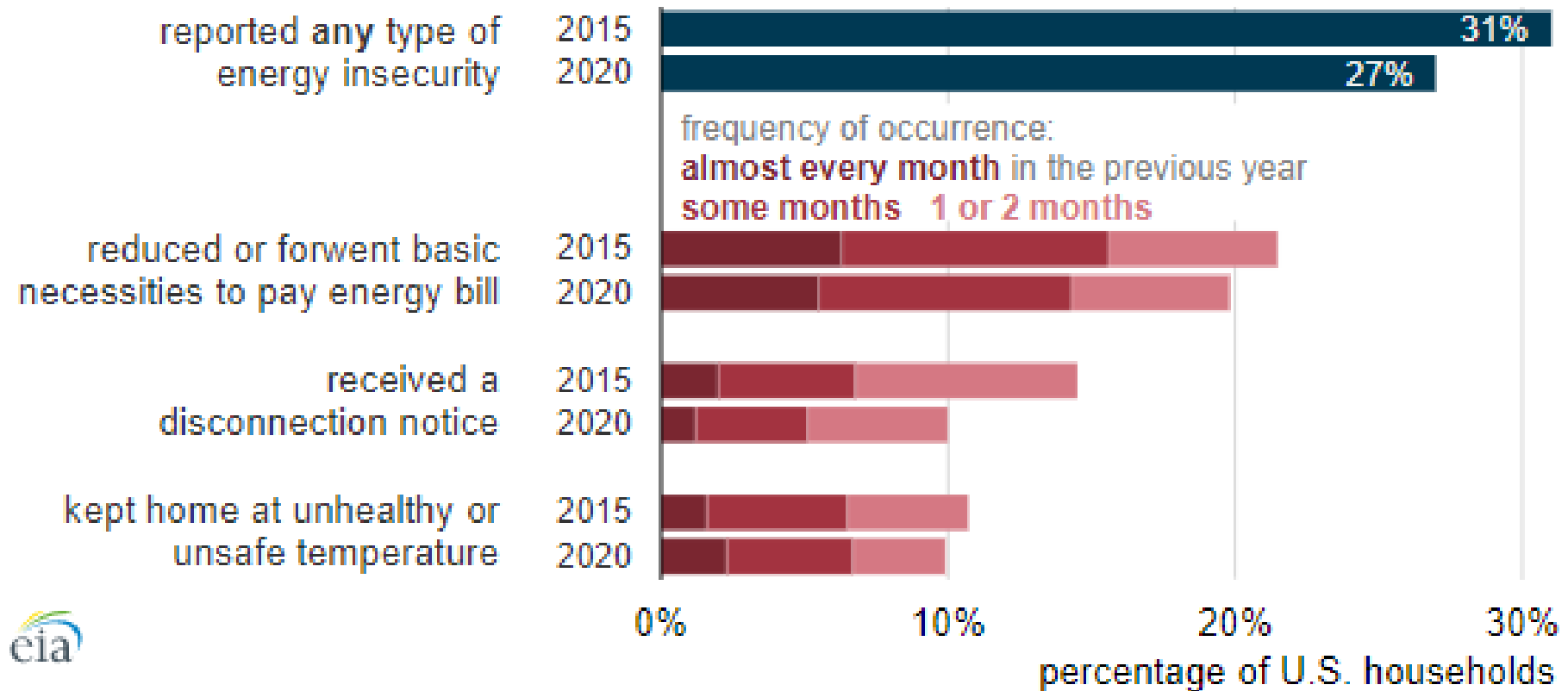
Average U.S. residential winter natural gas expenditures (winter = Oct–Mar, 2017–2023) dollars 



Data source: U.S. Energy Information Administration, *Winter Fuels Outlook*

# Increasing Levels of Energy Insecurity

## U.S. household energy insecurity measures (2015 and 2020)



Source: U.S. Energy Information Administration, *Residential Energy Consumption Survey (RECS)*



# The Opportunities

# We Already Have the Tools We Need

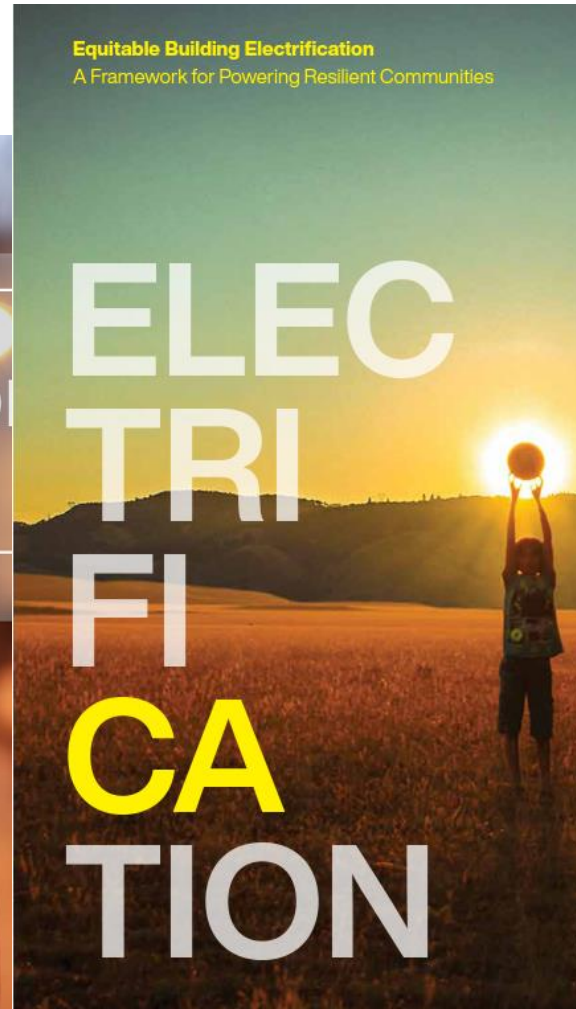


**Net Zero  
by 2050**  
A Roadmap for the  
Global Energy  
Sector

**BUILDING  
DECARBONIZATION  
ROADMAP**  
PRODUCED FOR THE UNITED STATES CLIMATE ALLIANCE  
JUNE 2021

UNITED STATES  
CLIMATE ALLIANCE

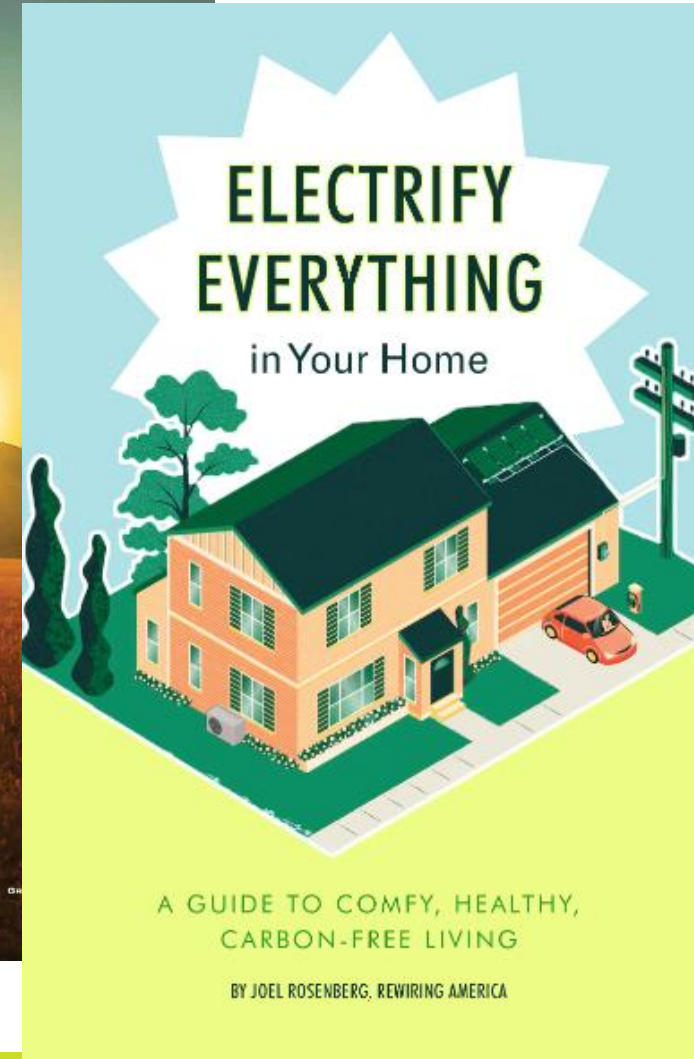
The cover features a stylized illustration of a wind turbine on the left and a hand holding a compass in the foreground. The background is a blue sky with white clouds.



Equitable Building Electrification  
A Framework for Powering Resilient Communities

**ELEC  
TRI  
FI  
CA  
TION**

The cover features a photograph of a person in a field holding up a glowing orb against a sunset sky. The word 'ELECTRIFICATION' is written vertically in large, bold letters, with 'FI' and 'CA' in yellow.



**ELECTRIFY  
EVERYTHING**  
in Your Home

A GUIDE TO COMFY, HEALTHY,  
CARBON-FREE LIVING

BY JOEL ROSENBERG, REWIRING AMERICA

The cover features an illustration of a house with solar panels on the roof, a red car, and a utility pole. The background is a light blue sky with a white starburst shape.

# Strategic Approaches to Decarbonization

Energy Efficiency  
First

Identify Low/No  
Carbon Sources of  
Energy



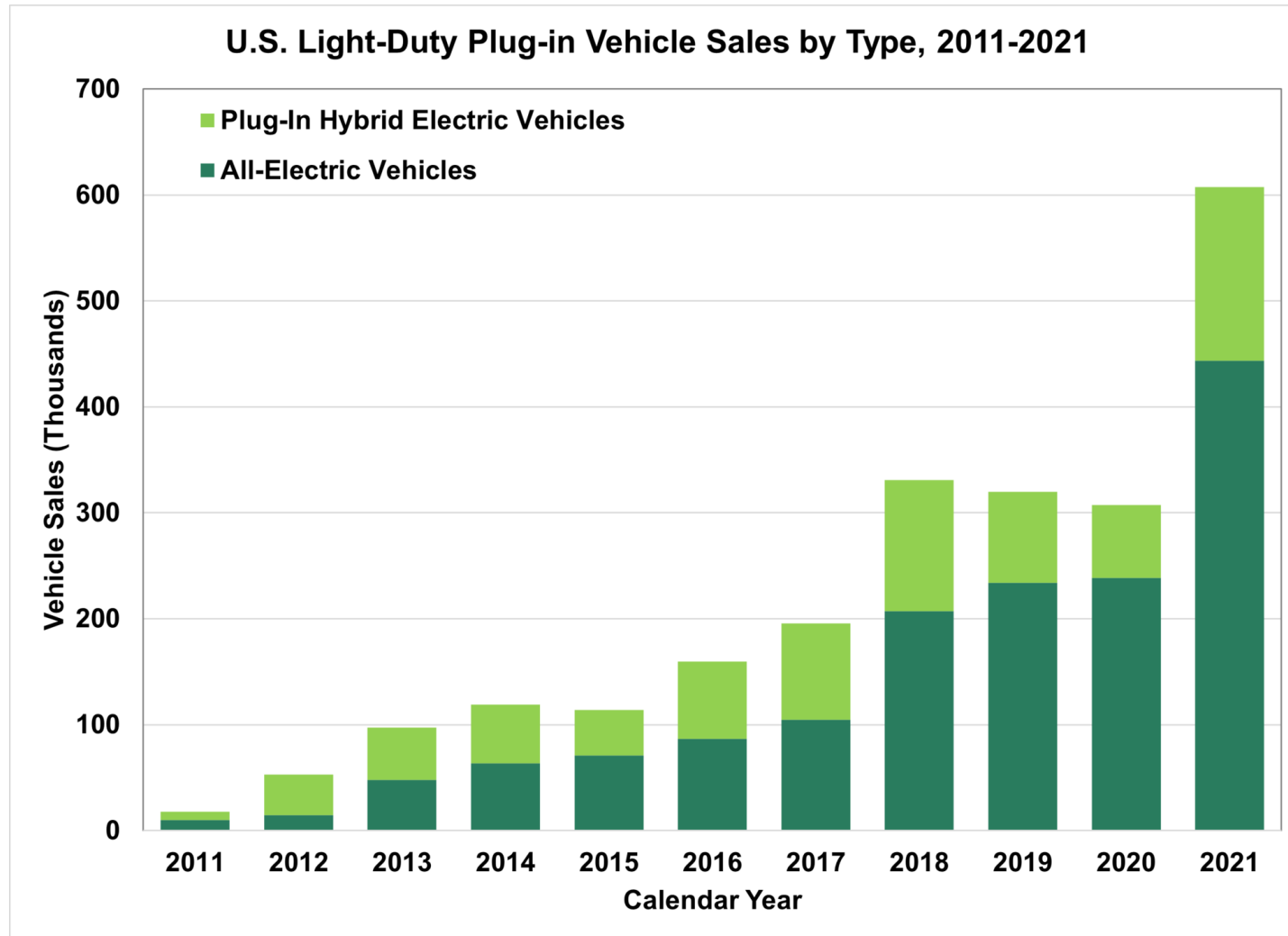
Increase Renewable  
Energy and  
Interactivity with Grid

# Energy Efficiency and Low Carbon Fuel





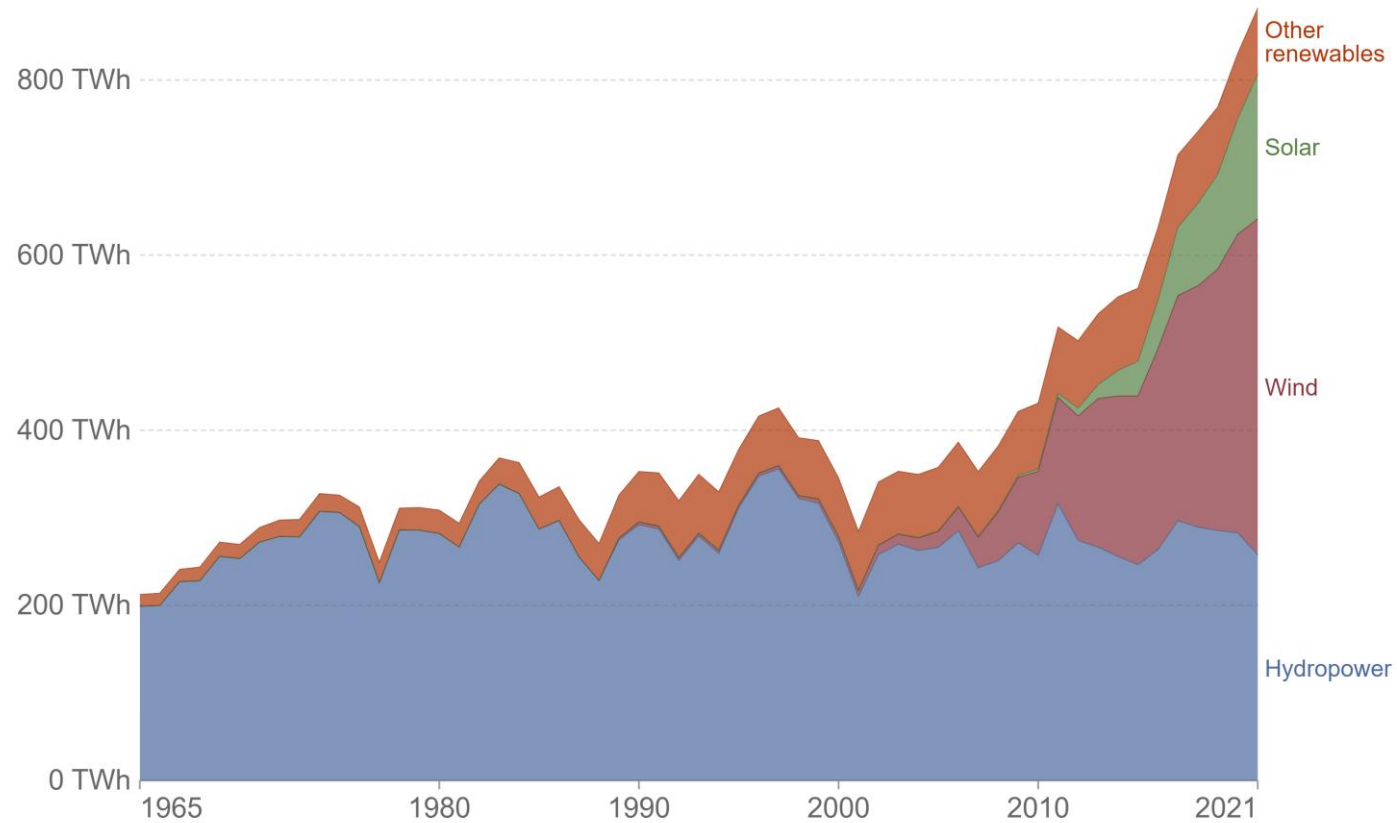
# Electric Vehicles are Growing



# Renewables are Growing...

Renewable energy generation, United States

Our World  
in Data

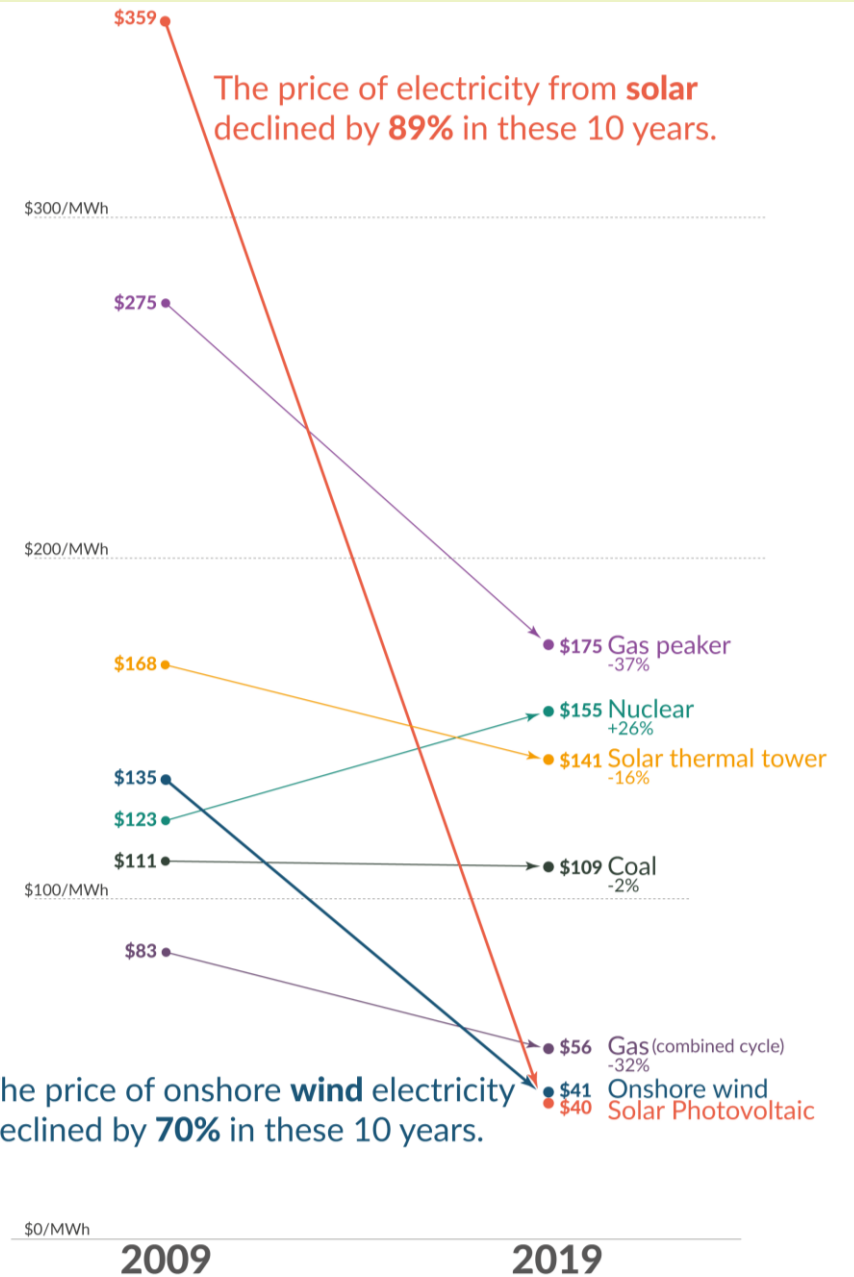


Source: BP Statistical Review of Global Energy

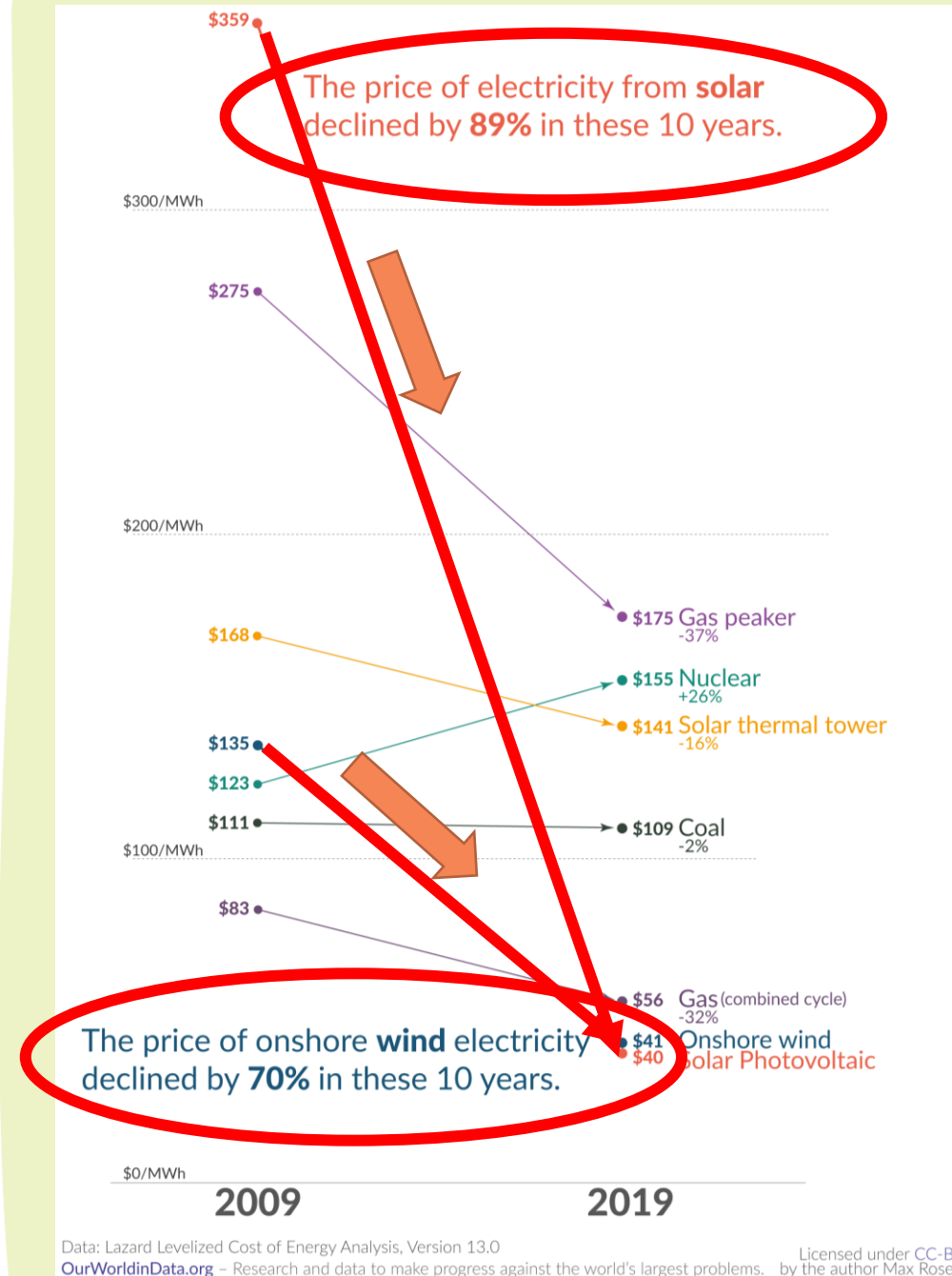
[OurWorldInData.org/renewable-energy](https://OurWorldInData.org/renewable-energy) • CC BY

Note: 'Other renewables' refers to renewable sources including geothermal, biomass, waste, wave and tidal. Traditional biomass is not included.

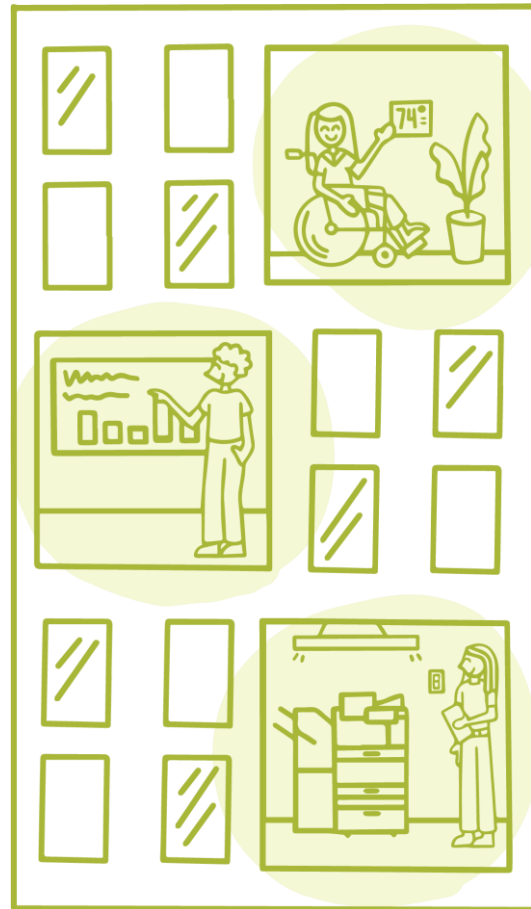
# ... And Getting Cheaper



# ... And Getting Cheaper



# Connecting This All to Today's Workshop



**Thank you!**



**Jeannette LeZaks**  
Slipstream

[jlezaks@slipstreaminc.org](mailto:jlezaks@slipstreaminc.org)

# Your community energy company

*Powering forward, reliably and sustainably*

Rob Crain

Director - Customer Experience and Energy Services

Building Decarbonization Forum

October 27, 2022

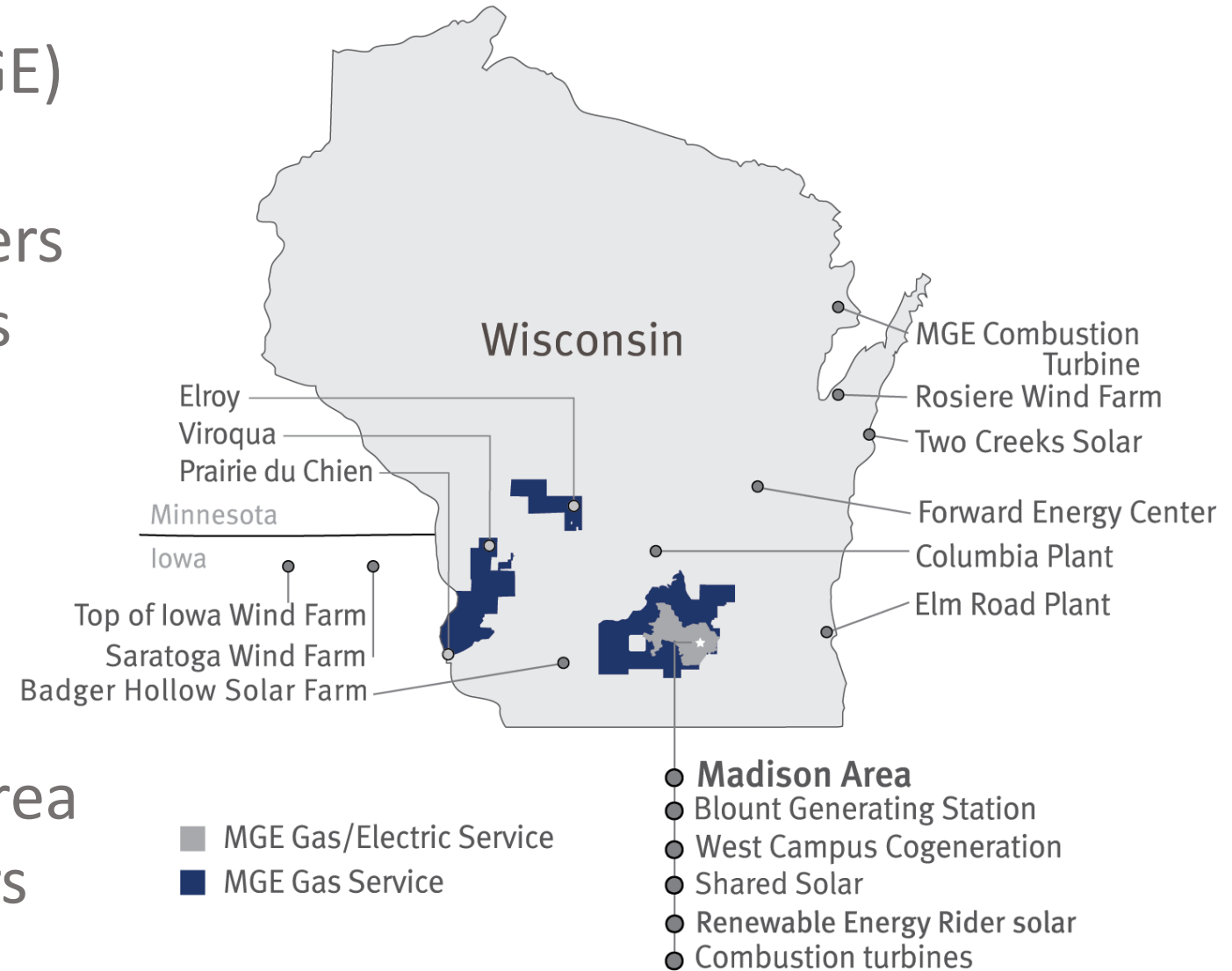


# About MGE



Madison Gas and Electric (MGE) generates and distributes electricity to 157,000 customers in Dane County and purchases and distributes natural gas to 166,000 customers in seven south-central and western Wisconsin counties

MGE's roots in the Madison area date back more than 150 years





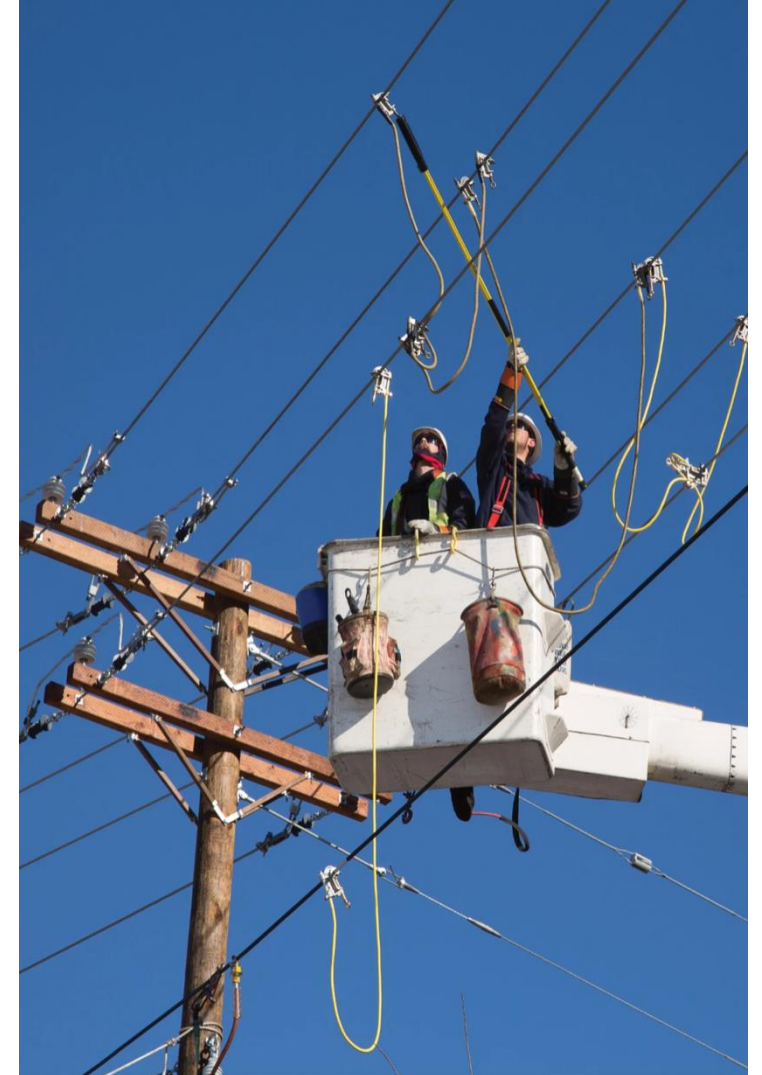
# Safe, reliable energy



MGE is a national leader in electric reliability

- Ranked in the top three utilities in the country for fewest number of outages for past 14 years
- Leading Indicator Safety Award – American Gas Association

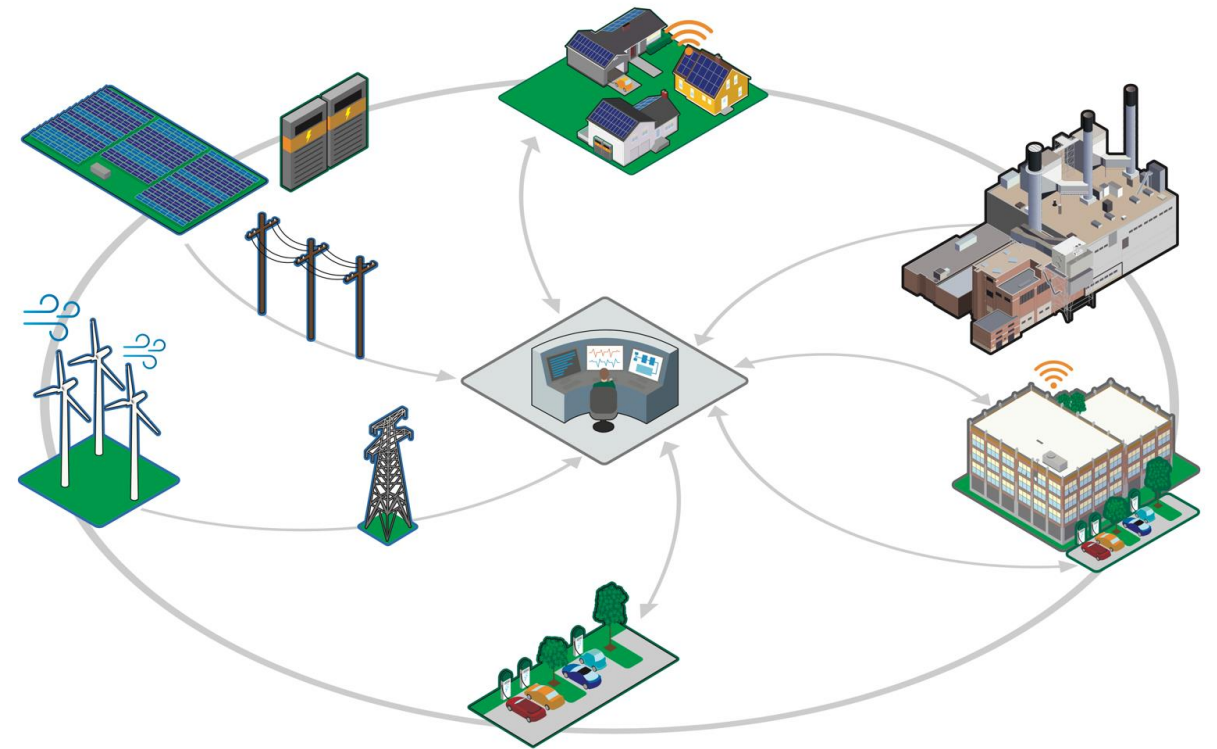
**MGE is committed to safe, reliable, affordable and sustainable energy**



# Utility of the future

MGE is building your community energy company for the future

- Greater use of clean energy
- New technologies to benefit all customers
- New and innovative ways to work with our customers



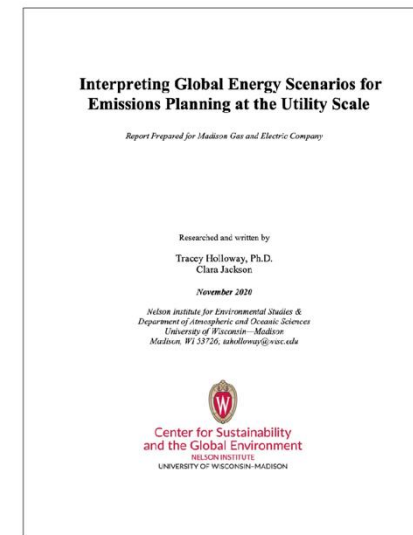
# Net-zero carbon electricity



- MGE was one of the first utilities to commit to net-zero carbon by mid-century
- Partnership with UW-Madison Nelson Institute for Environmental Studies
- Conducted analysis of net-zero carbon goal
- Expected 80% carbon reduction by 2030.

# Net-Zero

CARBON ELECTRICITY BY 2050

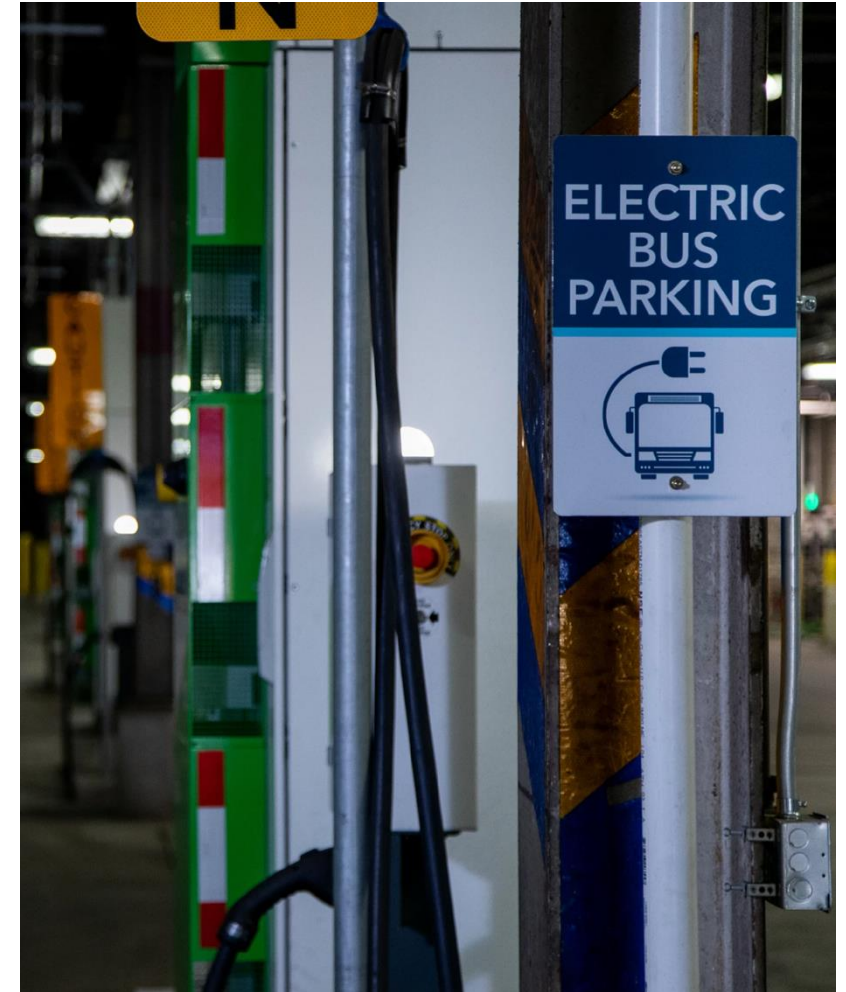


# Strategies to achieve net-zero carbon

- Decarbonize our energy supply mix
- Engage customers around energy efficiency
- Electrify transportation and other end uses

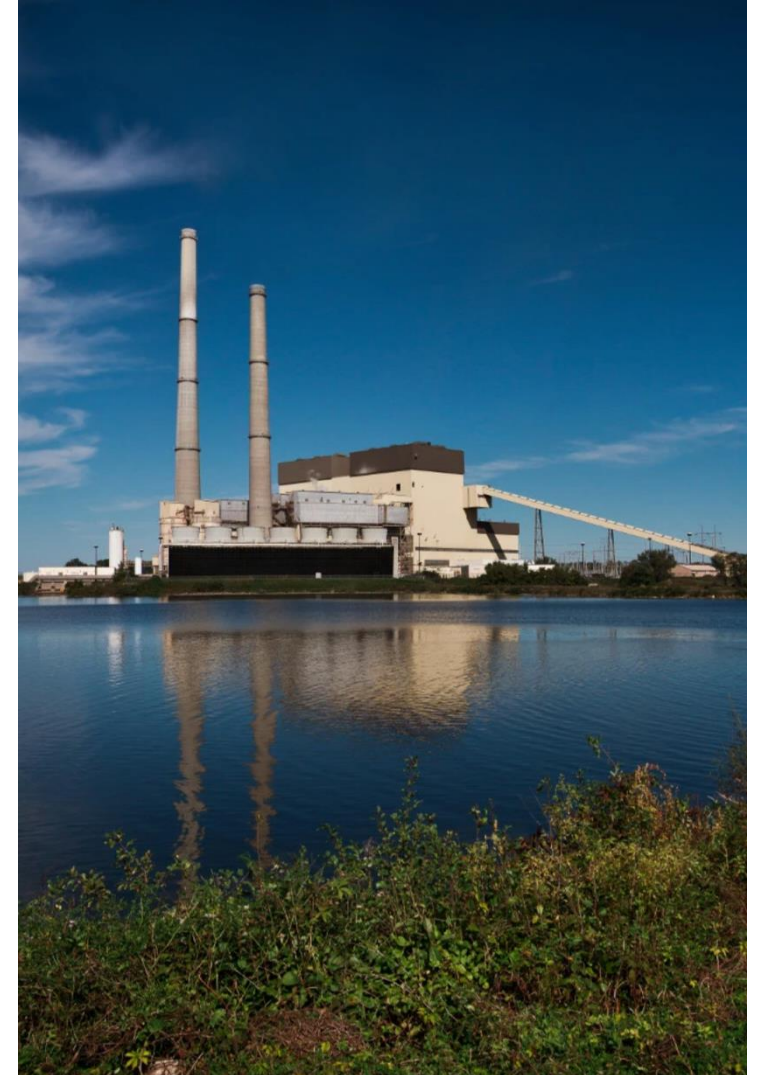
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Same strategies identified by the IPCC and in our Energy 2030 framework



# End coal use by 2035

- Announced early retirement of the coal-fired Columbia Energy Center
  - Retirement is almost 15 years earlier than expected (retirement by 2030)
- Announced plans to transition Elm Road Generating Station to natural gas



# Clean energy transition



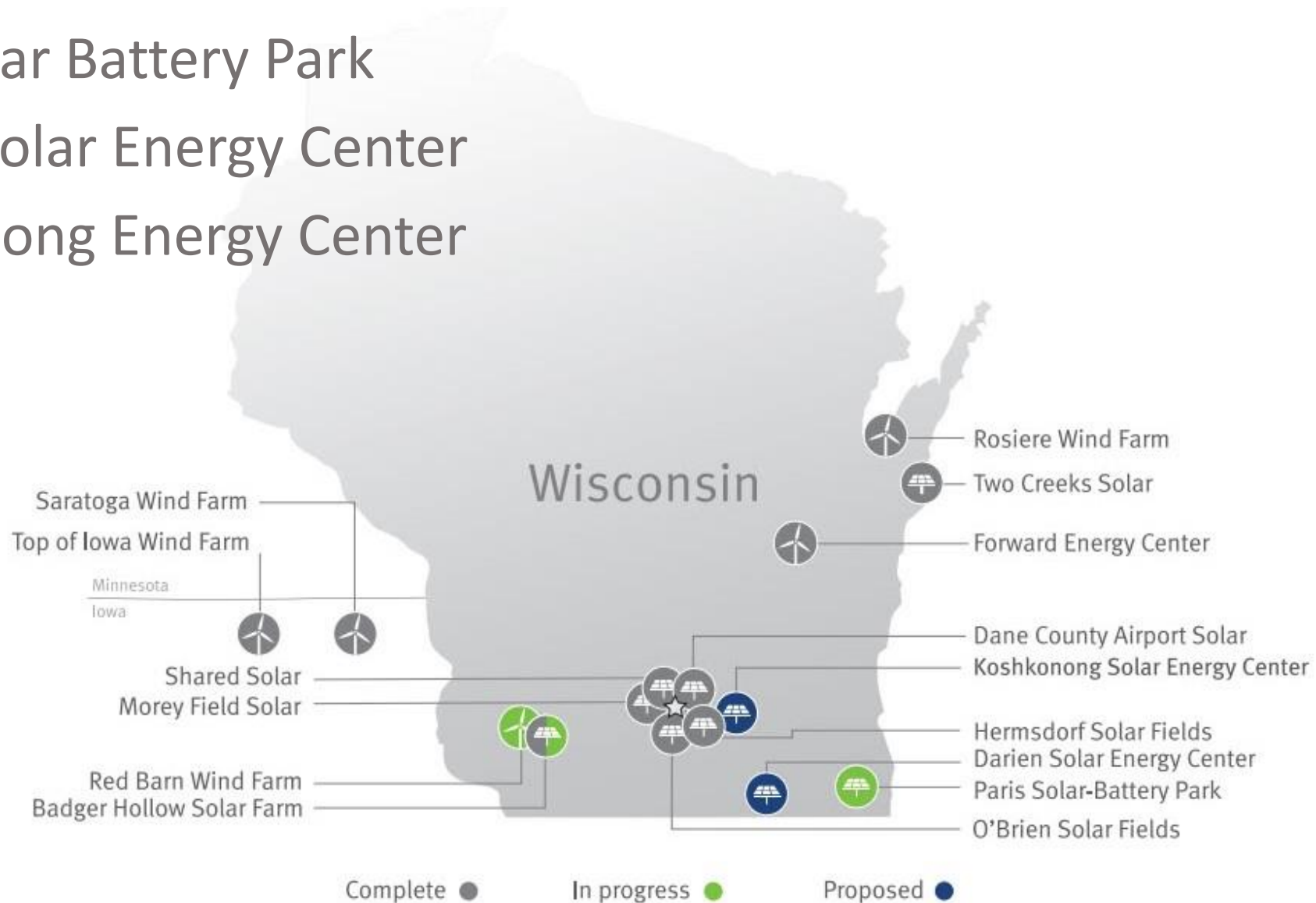
| Investment                | Project costs | Nameplate capacity | In-service date |
|---------------------------|---------------|--------------------|-----------------|
| Forward Wind              | \$22M         | 18MW               | 2018            |
| Saratoga Wind             | \$108M        | 66MW               | 2019            |
| Two Creeks Solar          | \$65M         | 50MW               | 2020            |
| Morey Field Solar         | \$8M          | 5MW                | 2020            |
| Dane County Airport Solar | \$15M         | 9MW                | 2020            |
| O'Brien Solar Fields      | \$32M         | 20MW               | 2021            |
| Badger Hollow Phase I     | \$65M         | 50MW               | 2021            |
| Hermsdorf Solar Fields    | \$15M         | 8MW                | 2022            |
| Badger Hollow Phase II    | \$65M         | 50MW               | Q2 2023 (est.)  |
| Red Barn Wind Farm        | \$17M         | 9.2MW              | Q4 2022 (est.)  |
| Paris Solar-Battery       | \$43M         | 31MW               | Q2 2023 (est.)  |
| Darien Solar-Battery*     | \$45M         | 32.5MW             | Q4 2023 (est.)  |
| Koshkonong Solar-Battery* | \$65M         | 46.5MW             | 2024 (est.)     |
| <b>Total:</b>             | <b>\$565M</b> | <b>395.2MW</b>     |                 |

MGE's clean energy projects will grow our owned renewables capacity by more than 9x by investing an estimated \$565M in wind, solar and battery storage

\*Pending regulatory approval

# Solar and battery storage

- Paris Solar Battery Park
- Darien Solar Energy Center
- Koshkonong Energy Center



# Wind energy

- Red Barn Wind Farm
- 92 MW
- MGE to own 10% share
- Online end of this year





# Clean energy partnerships

- Renewable Energy Rider program
  - Cost-effective, clean energy in our community
- O'Brien Solar Fields: 20 MW to serve large customers under RER agreements
- Hermsdorf Solar Fields: 8 MW to serve City of Madison, Madison school district
- Dane County Airport Solar: 9 MW serves Dane County
- Morey Field Solar: Serves Middleton-Cross Plains area schools, the City of Middleton



# Shared Solar

- Serves residential customers, including renters, and small businesses
- Two arrays in Middleton
- Also is serving two lower-income apartment buildings operated by the City of Madison Community Development Authority.



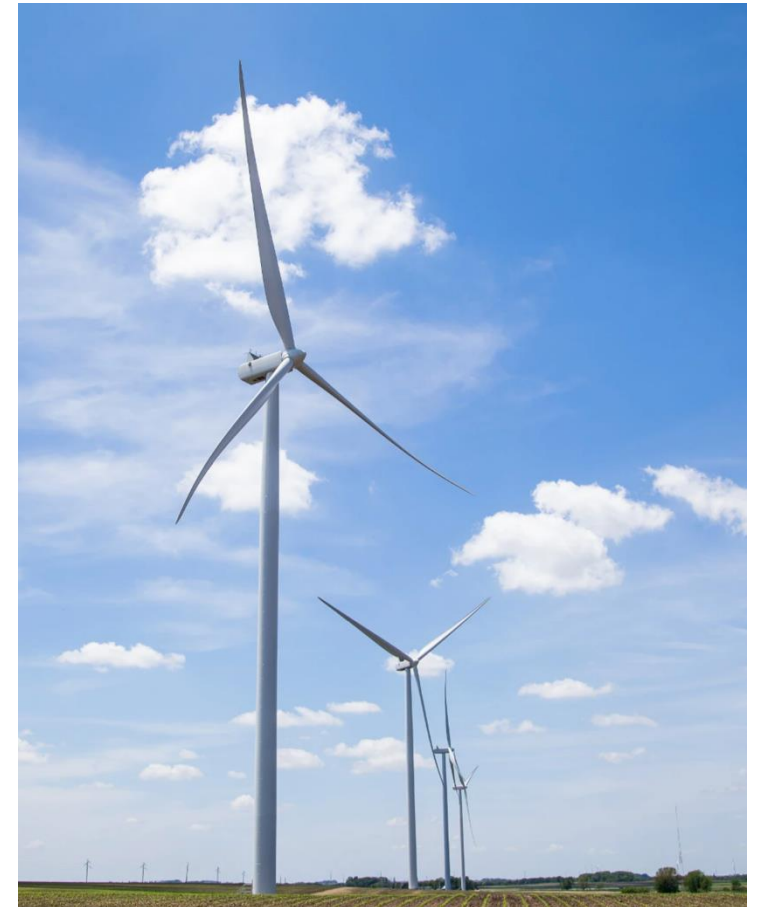
# Green Power Tomorrow

- MGE's green pricing program serves more than 10,000 customers
- Penny more per kilowatt-hour
- Easy and effective way for customers to support renewable energy, offset their greenhouse gas emissions
- Largely powered by our wind resources in the region

mge®



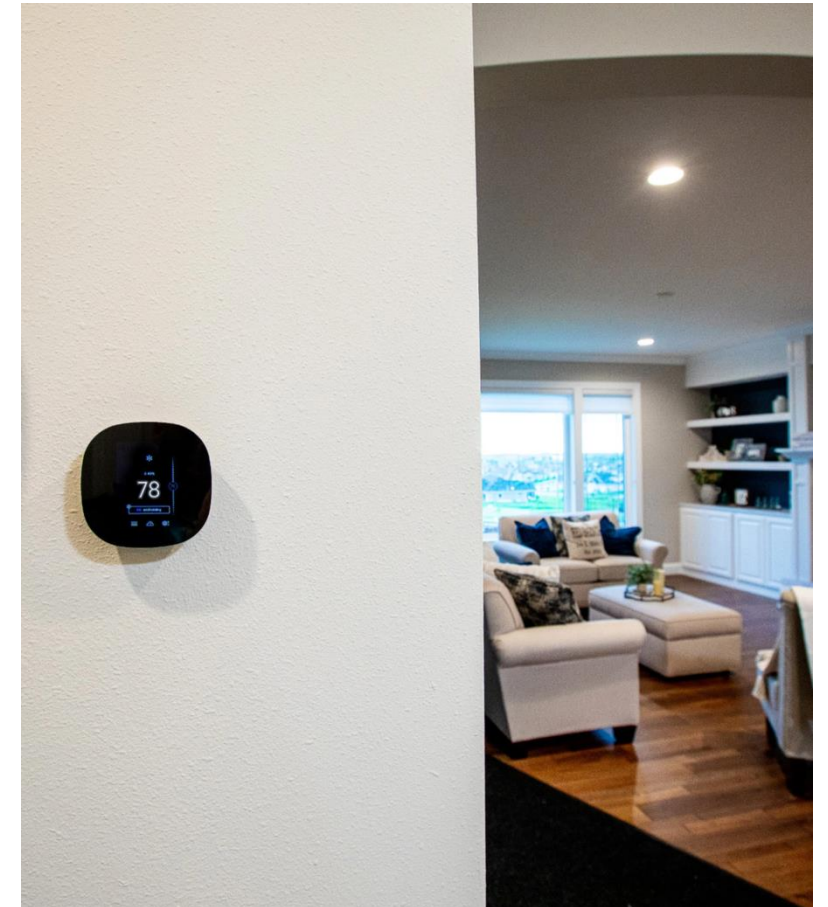
green  
power  
tomorrow®



# MGE CONNECT



- Smart thermostat program
- More than 3,500 customers participated in 2022
- MGE adjusts residential thermostats to manage peak demand.
- Many events reduced usage by nearly 3 MW, which is equal to:
  - Power from 8,700 solar panels, or
  - Usage of about 850 MGE households in summer



# Low Income Smart thermostat partnership

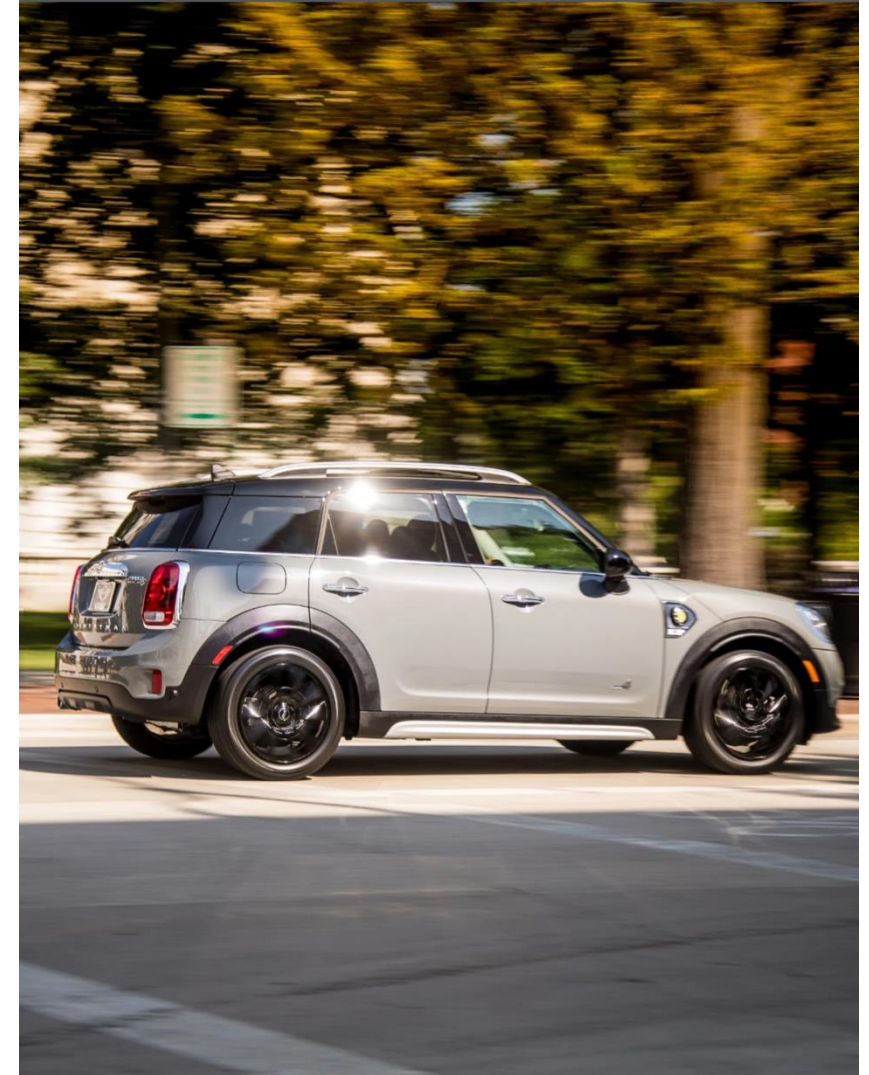


- Install smart thermostats in lower-income households at no cost
- Objective is to help ensure all customers benefit from clean energy transition



# Electric vehicles

- Transportation accounts for almost 30% of greenhouse gas emissions in the U.S.
- The electrification of transportation is a key strategy for reducing carbon emissions
- We are working with customers, stakeholders, municipalities and other community partners to grow the use of electric vehicles (EVs) and to facilitate charging options



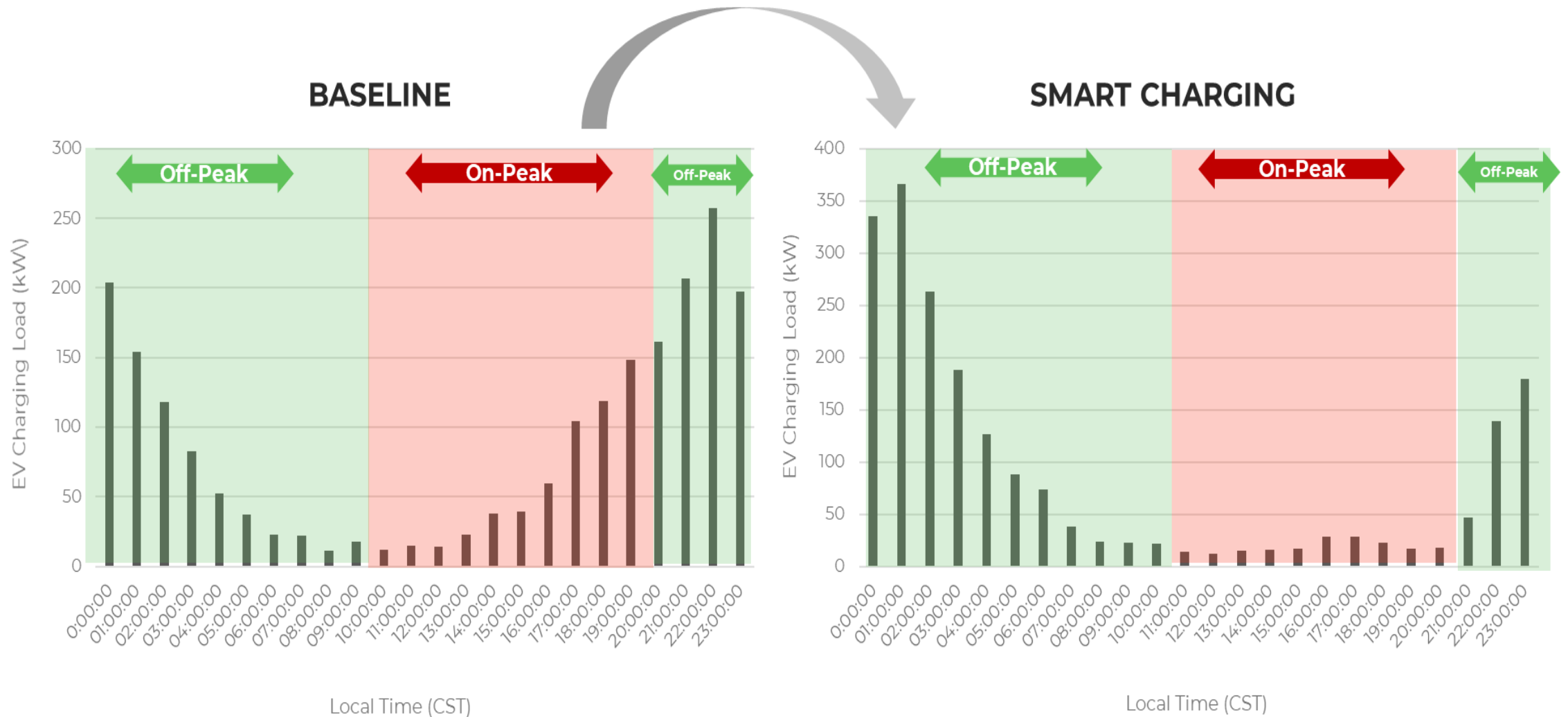
# Managed EV Charging



- Charge@Home
  - Level 2 chargers for a low monthly fee
  - Easy, maintenance-free charging
- Charge Ahead
  - Set it and forget it
  - Pilot expansion
- Gives MGE the opportunity to manage customers' EV charging and its impact on our community grid



# Managed Charging in Theory

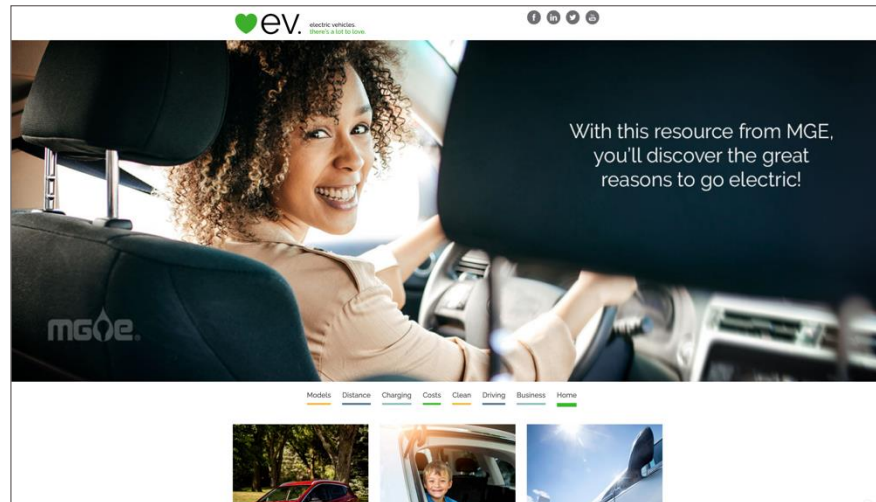




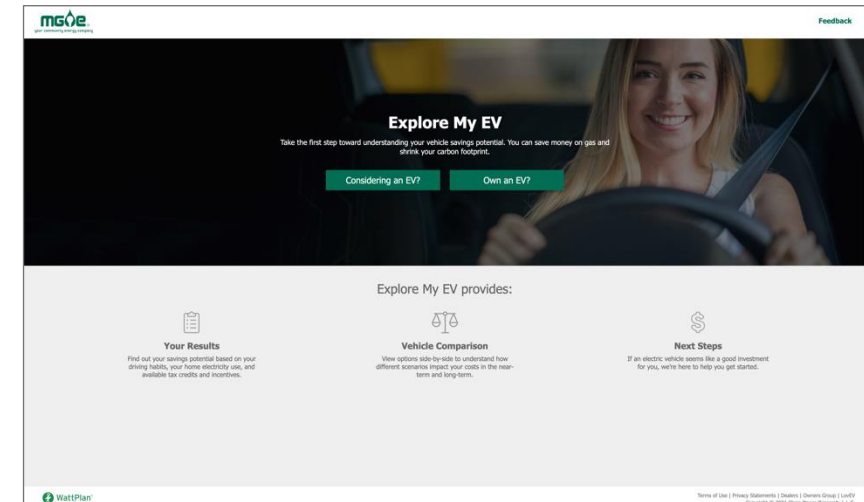
# Public charging network



- Robust public charging network powered by clean energy
- Innovative customer programs to support growing number of EVs on the road
- Web resources to help customers evaluate EV options, connect with dealerships and learn about charging



[mge.com/LovEV](https://mge.com/LovEV)



[mge.com/ExploreMyEV](https://mge.com/ExploreMyEV)

# Electric vehicle charging hub



- Capitol East District – East Washington Avenue and South Livingston Street
- Some of the fastest charging stations in the Midwest
  - Serves residents, commuters, fleets, taxi and ride-sharing services
  - 15 charges including 8 Tesla superchargers



# City of Madison partnership



- The City of Madison is adding three all-electric buses
- MGE assisted Metro in securing a \$1.3 million federal grant for the zero-emission buses and contributed 100% of the required local matching funds for charging infrastructure
- Provided fast-charging for electric fire truck, which began serving Madison's east side in 2021



# Workplace charging

- Helps employers conduct employee survey to gauge interest
- Helps business customers understand how EV charging may affect their electric bills
- Assists with EV charging infrastructure and evaluating charging equipment options



Working together with our customers  
and partners to build a cleaner, smarter,  
more sustainable energy future.



Thank you

[mge2050.com](http://mge2050.com)

[mge.com](http://mge.com)





Bayview



# Bayview's Mission

The Bayview Foundation supports its culturally diverse, low-income families in realizing their aspirations by providing affordable housing, fostering cultural pride, and building community through the arts, education, and recreation.





*“Bayview is my heart and soul. This is my community. I always come back.”*

# Apartments built in 1971



# Community Center built in 1985





# Creating a Bayview-specific definition of sustainability

- Lower utility bills
- Increase health and wellness
- Easy access to nature and beauty
- High-achieving energy efficiency
- Renewables
- Stormwater management
- Subsistence agriculture
- Cultural preservation
- Protecting the environment
- Education and awareness and education
- Interdependence and shared responsibility
- Social justice and anti-racism



Regent St.

West Washington Ave.

La Mariposa Lane





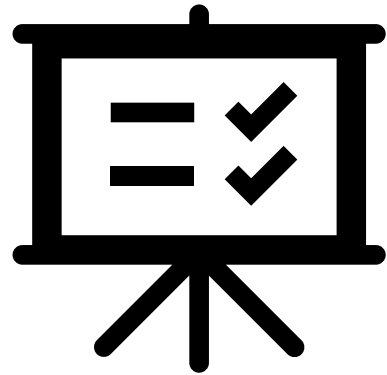




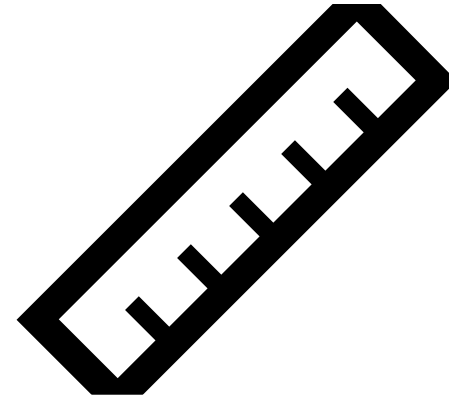
# Bayview's redevelopment: Net zero for all



# Accelerate Performance



Goal Setting



Measurement  
and  
Verification



# SAFETY SHELTER FOR EXTREME EVENTS FOR XX RESIDENTS

- NATURAL DAYLIGHTING
- CIRCADIAN DESIGN
- BIOPHILIA - % OF BIOPHILIA PATTERNS
- CONNECTION TO OUTDOORS + BIOPHILIA = XX NUMBER.
- RESILIENCE - RESIDENT ACCESS TO BACK-UP POWER/SURVIVABILITY
- WATER/FLOOD/MOLD/PESTS
- AIR QUALITY - REFERENCE ASHRAE 62.2
  - INDOOR AIR PLUS
  - ↳ CONCERN w/ DEMOLITION & AIR QUALITY

## ENERGY & CARBON

- NET-ZERO CARBON/READY BY 20XX
- REDUCE UTILITY COST/CARBON % OF INCOME
- ENERGY EDUCATION & EMPOWERMENT w/ ENERGY CEILING??
- PHIUS+ (XX%)
- ENVELOPE GOALS (SEALING/INSULATION) - PASSIVE HEAT STRATEGIES
- DAYLIGHTING - NATURAL LIGHT

## POTABLE WATER

- SAFE DRINKING WATER
- VEGETATION SEALS BY ROOTS - INDOOR & OUTDOOR
- DIAGNOSTIC THERMAL IMAGING - XX% REDUCTION
- MEASUREMENT & VERIFICATION

## OTHER

- EDUCATION FOR CHILDREN
- CREATE A HEALTHY COMMUNITY
- MOOD OR W. MOON
- XX NUMBER OF EDUCATIONAL LOCATIONS
- RACIAL & CULTURAL SENSITIVITY
- SIMPLER SYSTEMS FOR MAINTENANCE
  - ↳ 80% OF REPAIRS HANDLED w/ HOUSE
- SMALL SHELTER FOR RESIDENTS
- INTEGRATED PEST MANAGEMENT
- ON TIME & ON BUDGET

MEASUREMENT & VERIFICATION

FREEZERS

GREENBULO HOME - XX POINTS

## Bayview Redevelopment – Goal Setting

The following memo provides an outline for potential development performance goals for the Bayview Redevelopment focused on energy, water, occupant health and wellbeing.

### Performance Goal Categories

- Mission Critical
- ▣ Highly Desirable
- If Possible

### Bayview Sustainability Vision

Bayview is committed to its stewardship of sustainability and attaining high-achieving energy efficiency goals for the redevelopment that reduce energy demand and usage while generating balance through renewables.

Bayview will also work to achieve these quality of life goals for residents:

- lower energy bills
- increase health and wellness through the following: air quality, eliminating pests in housing, reducing exposure to chemicals and contaminants, promoting active lifestyle, increasing connection and easy access to nature and beauty
- ensure safety during serious weather events including flooding, excessive heat and cold, loss of power, tornados
- Create awareness of energy usage and its environmental impacts

### Mission Critical

*These are deemed critical to project success.*

- Net-Zero Energy Ready:  
Design buildings to include Space and infrastructure for future installation of solar PV be net-zero carbon ready per the Green Built Homes Net-Zero Ready Certification.
  - Design Buildings to use energy less than 30 kbtu/gsf-yr.
  - Utility bills for households will be less than their current utility bill.
- Passive Envelope:
  - Certify all buildings with ENERGY STAR New Homes / Multi-family
  - Achieve a maximum air leakage 0.15 cfm50/sf (blower door test) for all dwelling units.
  - Design and build envelope to meet EUI target of 30 kbtu/sf/yr.

# Goals List

## Prioritize Goals

## Measurable Outcomes



### **NET-ZERO READY**

EUI less than 30.0  
Utility bills less than current bill



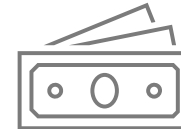
### **MEASUREMENT AND VERIFICATION**

Create M&V plan for energy.



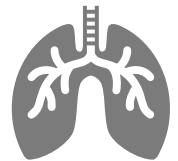
### **PASSIVE ENVELOPE**

Blower door test less than 0.15 cfm<sub>50</sub>/sf



### **DESIGN AND CONSTRUCTION BUDGET**

\$210/sf GMP not to exceed



### **INDOOR AIR QUALITY**

Meet standard of care for ASHRAE 62.2-2016



### **NET-ZERO CARBON**

Site energy GWP is zero or negative





Passive House Institute US



Thank you to our  
design & consulting  
partners



Bayview



**HORIZON**  
Develop • Build • Manage



The  
Kubala  
Washatko  
Architects

**SMITHGROUP**



**SPIRE**  
ENGINEERING



**DESIGN**  
ENGINEERS  
MECHANICAL & ELECTRICAL CONSULTANTS



*precipitate*  
ARCHITECTURE | PLANNING | RESEARCH



**ECO ACHIEVERS**  
Building Wisdom



**slipstream**



**MG&E**  
your community energy company



MARK  
DRIFELL  
M&E



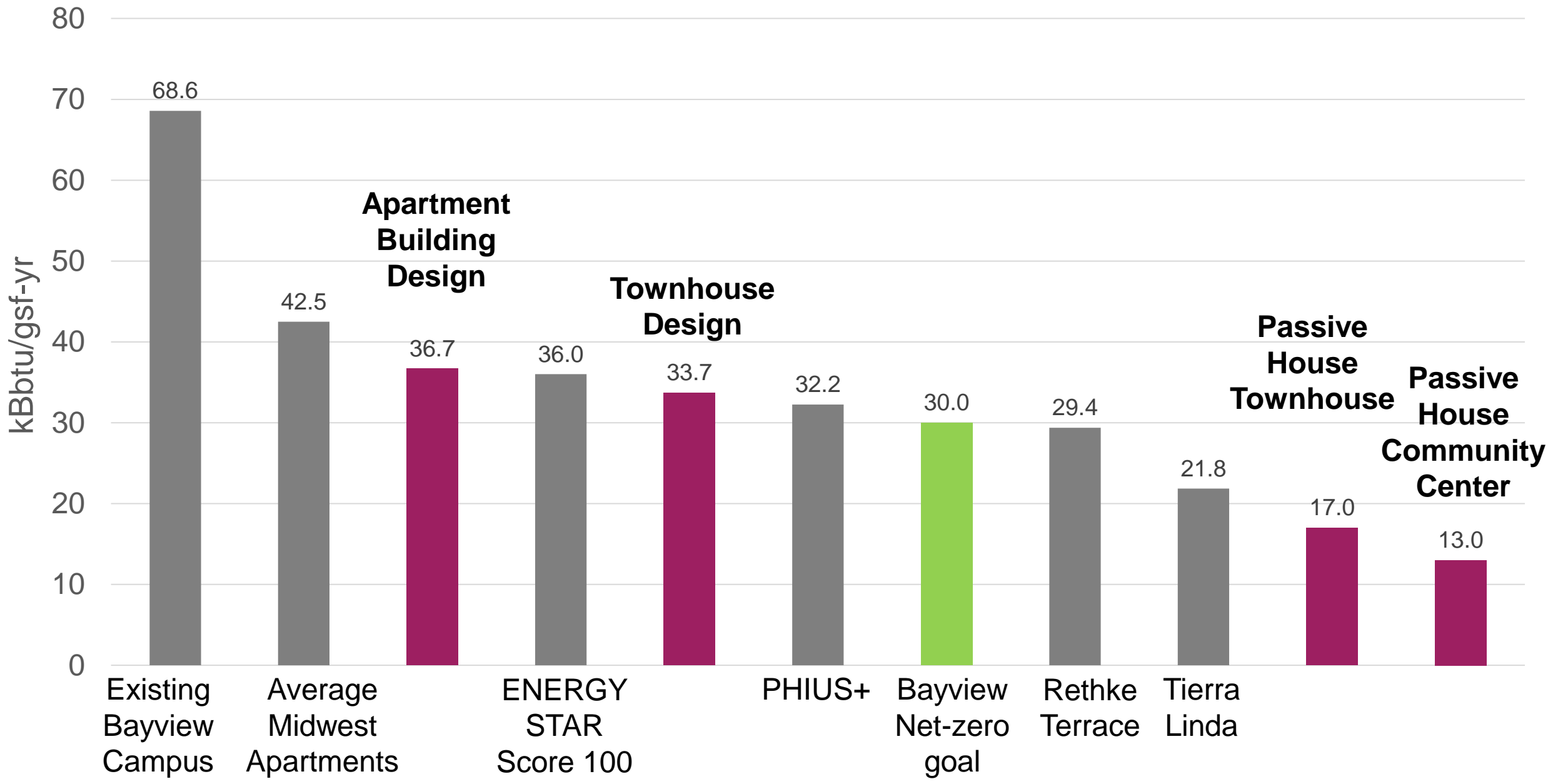
Kevin  
Frost

# Bayview Redevelopment - Sustainability Goals Checklist

Updated 10/5/2020

| #  | Goal # | Bayview Design Development Goal | Description                                                                                                    | Responsible Party | DD Progress Update                                                                                                                                                                                                                                                                                                      |
|----|--------|---------------------------------|----------------------------------------------------------------------------------------------------------------|-------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1  | MC1    | Net-Zero Energy Ready           | Design buildings so building energy use intensity is less than 30 kbtu/sf-yr                                   | Precipitate       | Community Center: 13 kbtu/ft2-yr.<br>Building 11 (7-unit Townhouse): 17 kbtu/ft2-yr.                                                                                                                                                                                                                                    |
| 2  | MC1    | Net-Zero Energy Ready           | Utility bills for households will be less than their current utility bill                                      | TKWA              | Presume yes but would need existing energy data to confirm and evaluate after new construction occupancy                                                                                                                                                                                                                |
| 3  | MC1    | Net-Zero Energy Ready           | Install enabling work for all buildings to install future solar panels                                         | DE                | Not in current design. Design Engineers to update their design narrative to include infrastructure for future solar panel installation.                                                                                                                                                                                 |
| 16 | MC2    | Passive Envelope                | Achieve Energy Star HOMES Certification for all buildings                                                      |                   | In process to complete. Will not know final results until buildings are constructed.                                                                                                                                                                                                                                    |
| 17 | MC2    | Passive Envelope                | Achieve a maximum air leakage of 0.15 cfm50/sf (blower door test) for all dwelling units                       | Precipitate       | Community Center and Building 11 (7-unit Townhouse) are on track to be certified Passive House and a maximum air leakage of 0.15 cfm50/sf.                                                                                                                                                                              |
| 18 | MC3    | Maintenance                     | Design building systems so that the majority (75%) of maintenance and repairs can be handled by in-house staff | DE                | In current design                                                                                                                                                                                                                                                                                                       |
| 23 | MC4    | Indoor Air Quality              | Meet the standard of care for ventilation for multifamily residential spaces per ASHRAE 62.2-2016              | DE                | In current design                                                                                                                                                                                                                                                                                                       |
| 24 | MC4    | Indoor Air Quality              | All kitchen hood exhaust ducted out of the building.                                                           | DE                | In part of current design for Community Center, not in current design for townhomes/apartments.<br><br>Slipstream note: Kitchen will have small ducted exhaust per ASHRAE 62.2, meeting intent of the requirement to have exhaust in the kitchen.                                                                       |
| 25 | MC4    | Indoor Air Quality              | Continuous bathroom exhaust for adequate ventilation                                                           | DE                | In current design for Community Center, apartments, and townhomes. Townhomes will have booster fans as well.                                                                                                                                                                                                            |
|    | MC4    | Indoor Air Quality              | Only install direct vent or power vented combustion appliances                                                 | DE                | In current design. Townhome furnaces will be direct vented. Apartment/Community Center boilers and water heaters will be direct vented.                                                                                                                                                                                 |
| 26 | MC5    | Low VOC Materials               | Use low VOC materials finishes per EPA Indoor airPlus certification low-emission materials requirements.       | TKWA              | To be reviewed. Is indoor airPlus a certification Bayview is looking to achieve? Is a third party verifier on board? (EcoAchievers?)<br><br>Slipstream note: Per design team meeting discussion, intent is to follow requirements of EPA Indoor airPlus low-emission materials requirements. not achieve certification. |

















# Thank you to our design & consulting partners



**SMITHGROUP**





# Standard Imaging

**Building Decarbonization Forum**

**Ed Neumueller, CEO**

# Standard Imaging Background

- ▶ Standard imaging is a 33-year old medical device manufacturing business in Middleton.
- ▶ We develop, manufacture, and distribute devices and software products that are used for radiation measurement and quality assurance in the field of radiation therapy for cancer treatment.



# Standard Imaging Background

- We are an international business that caters to the Medical Physics community in hospitals, clinics, research centers and government agencies.
- Our business is heavily regulated in GMP by groups such FDA, Health Canada, EU, Japan, China and most of the countries in the world where we sell our products.



# Personal environmental commitment

- ▶ My personal commitment to sustainability began in the mid-70s when I became familiar with the negative environmental effects associated with carbon-based fuels and other types of pollution.
- ▶ My wife and I began to adjust our personal lives in many ways to address our footprint on the environment around us.
- ▶ In 1979 we installed passive solar collection panels on the south wall of our first house and eliminated the use of oil and gas for our heating and cooling.

# Personal environmental commitment

- ▶ 20 years ago, when we built our current passive solar home, we were early adopters in the application of geothermal systems for our HVAC and switched to Hybrid automobiles for transportation.
- ▶ This interest in doing our part in sustaining a healthy environment, was eventually carried into the business of Standard Imaging Inc, which I co-founded and have led since 1989. My partners brought similar values to the business, so sustainability was naturally woven into our operation.

# Quality Policy of Standard Imaging

## Advancing Radiation QA

We advance the use of radiation by health care professionals with radiation quality assurance solutions that are innovative, effective, valued, compliant and “eco-friendly”.

# Standard Imaging's facility

- ▶ Our current 15 year old facility sports many ecologically beneficial attributes, including 4 dual axis 11.9 kW solar tracking solar panels, geothermal heating/cooling, energy efficient air recovery ventilation, passive solar construction, production area sky lights, energy efficient lighting and foam-in-place insulation.
- ▶ Additionally, the landscaping incorporates water runoff retention ponds and water gardens. Plantings were placed to support heating and cooling efficiency.

# Geothermal HVAC





# Standard Imaging's facility

- ▶ Standard Imaging also participates in MGE's Shared Solar program, purchasing locally generated solar energy from a 5-megawatt solar array at Middleton Municipal Airport.
- ▶ The energy produced from the onsite arrays and Shared Solar equates to approximately 27% of Standard Imaging's electric use. It eliminates about 200,000 pounds of carbon dioxide emissions annually.
- ▶ Our company also participates in MGE's Green Power Tomorrow program, which allows customers to purchase electricity generated by MGE's wind and solar resources. Standard Imaging purchases green power equivalent to 10% of its electric use.

# Regulation Compliance, Green Citizenship

- ▶ Standard Imaging strives to be a “green” citizen.
- ▶ It complies with the European Union WEEE (Waste Electrical and Electronic Equipment and RoHS (Restriction of Hazardous Substances) directives addressing the design, recycling and disposal of equipment.
- ▶ The company has a certification to ISO 14001, the international environmental management standard. In addition, the company is certified in the ISO 26000 standard addressing Corporate Social Responsibility.

# WI DNR Green Tier I Certification

- ▶ In 2009, Standard Imaging became Green Tier I certified by the Wisconsin DNR.
- ▶ Standard Imaging was the first medical device manufacturer in the state to obtain this certification.
- ▶ Green Tier certification encourages voluntary environmental performance that exceeds minimum standards, enhances cooperation with communities and industries, and provides an improved legal standing for this cooperation.

# Environmental Metrics

- ▶ Standard Imaging holds quarterly management team meetings, where all business goals and metrics are reviewed, including environmental metrics.
- ▶ These metrics currently address the following environmental related operations and activities:

| <b>Environmental Management System (EMS) Metrics</b> |                                                                               |                               |
|------------------------------------------------------|-------------------------------------------------------------------------------|-------------------------------|
| <b>Specific Area</b>                                 | <b>Specific Metrics</b>                                                       | <b>Rolling 12 Month Trend</b> |
| Plasticizer Reduction                                | Products with DEHP >0.1% w/w<br>Products with BPA                             | ▼<br>—                        |
| Radiation Exposure                                   | Finger Exposure of Bunker Employees<br>Background Measurements Outside Bunker | ▼<br>—                        |
| Solar Energy Project                                 | Generated Electricity<br>Pounds of Coal and CO2 Saved                         | ▲<br>▲                        |
| Paper Reduction                                      | Printer and Copy Paper Cases Used<br>UW-ADCL Paperless Calibration Reports    | ▼<br>▲                        |
| Geothermal HVAC Project                              | Electricity Savings<br>Maintenance Costs                                      | ▲<br>▼                        |
| Use of Local Suppliers                               | % based in Dane Co.<br>% based in WI                                          | ▲<br>▲                        |
| Management Team                                      | Initiated Corrective/Preventive Actions<br>Operating Procedure Revisions      | —<br>▲                        |

# Local Sourcing

- ▶ Maintaining local ties and commitments has always been a priority of Standard Imaging and we use local suppliers, where applicable.
- ▶ Nearly 70% of the company's key strategic suppliers are based in Wisconsin, with 35% located in Dane County.
- ▶ This is important to the company because suppliers are convenient for service and support, in addition to being vested in the success of the product.
- ▶ These local relationships also significantly reduce travel and shipping, times and costs, while reducing energy consumption

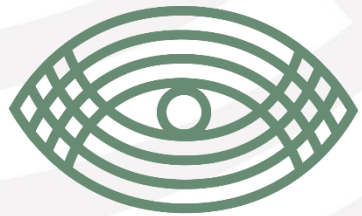
# Sustainability Awards

- ▶ Standard Imaging was the winner of the **2008 Wisconsin Business Friend of the Environment Award** for Environmental Stewardship in the Small Company Category.
- ▶ In 2010, the company won the **Sustainable Small Business of the Year Award** from In Business and Sustain Dane.
- ▶ In 2011, Corporate Report Wisconsin presented us with the **Corporate Citizenship Award**.
- ▶ This year the company was awarded a **Dane County 3 Star Climate Champion in the Building Energy Use Category**.

Standard Imaging has established Good Corporate Citizenship and respect of the environment as core beliefs







# **TRIBE 9 FOODS**

IMPROVING LIVES THROUGH FOOD

# About Us

Tribe 9 Foods creates delicious, nourishing, and functional food to improve the lives of others. We take a collaborative approach to our relationships, knowing that when our customers succeed, we succeed. Our portfolio includes grain-free foods, gluten-free foods, nut butter, and traditional pasta.

## B Corp & Sustainability

Tribe 9 Foods is committed to implementing sustainable practices to our business operations. With a specific focus on conservation of resources and reduction of waste, we will continually strive to improve our business model to reflect our obligation to conserving the planet. We make it a habit to maintain sustainable practices and support other organizations with the same ambitions.

Certified



Corporation™



# Quick History

2017



With the dedication and commitment of five entrepreneurs, Tribe 9 Foods was founded in Madison, Wisconsin from the merger of three fast growing companies: RPs Pasta, Yumbutter, and Ona.

2017



A new state of the art manufacturing facility was created in order to further support growth in Tribe 9 Food's co-manufacturing, private label, retail and foodservice businesses. Capabilities at this new facility include extrusion, IQF, form-fill seal, flow-wrap packaging, nut butter milling, and gluten-free flour blending.

2018



Tribe 9 Foods became a certified B-Corporation demonstrating a commitment to use business as a force for good and to improve its practices to further benefit workers, customers, suppliers, community and the environment.

2018



Believing that everyone deserves to experience the richness of good food, Tribe 9 Foods launched the Taste Republic brand focused on delivering delicious gluten-free food that doesn't compromise on quality, taste or texture.

2020



To support rapid growth, Tribe 9 Foods commissioned a second location to increase production capabilities across all product lines and expand co-manufacturing and private label capacities.

2021



Tribe 9 Foods acquired Connecticut-based Carla's Pasta expanding its products and capabilities by adding Carla's offerings in traditional pasta with existing leadership in nontraditional pasta. Through the acquisition, production capabilities were increased significantly via the addition of a new manufacturing location.

# Our Facilities



**2901 PROGRESS ROAD, MADISON WI**  
77,801 SQUARE FEET

**Capabilities Include:**

- Mixing
- Extrusion
- IQF
- Form-fill seal
- Nut butter milling
- Dedicated gluten-free production facility
- GFSI Certified



**2558 ADVANCE ROAD, MADISON WI**  
46,970 SQUARE FEET

**Capabilities Include:**

- State of the art frozen storage



**50 TALBOT LANE, S. WINDSOR, CT**  
190,000 SQUARE FEET

**Capabilities Include:**

- Mixing
- Extrusion
- IQF products including filled Ravioli, Tortellini, Sacchettini, Lasagna
- Steam bag entrees, all frozen and packed into polyethylene film
- Prepared pesto sauces packed into sealed plastic tubs and pouches
- Dual inspected facility (FDA / USDA) handling meat and poultry meats
- GFSI Certified

# Our Businesses



Co-manufacturing



Private Label



Ingredient Sales



Retail



Foodservice

# Our Brands










# B Corporation

## B Corp Certification

- Designation that a business is meeting high standards of verified performance, accountability, and transparency
- Factors range from employee benefits and charitable giving to supply chain practices and input materials

## As a B Corp, Tribe 9 Foods continuously works to

-  Improve our environmental impact
-  Decrease food waste
-  Support our communities by donating food, money, volunteer time
-  Reduce inequality and inequity
-  Create high-quality jobs with dignity and purpose
-  Increase access to nourishing food to improve people's lives
-  Create positive impact for our **employees, communities, customers** and the **environment**



ENVIRONMENT



COMMUNITY



EMPLOYEES



CUSTOMERS

# Environment / Sustainability

Through our partnership with MG&E, in 2021, our Madison Facilities became 100% powered by renewable energy!





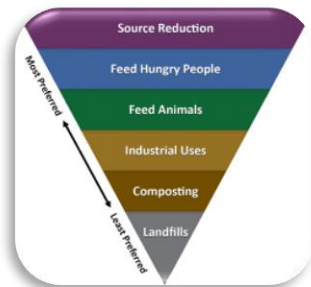
# Environment / Sustainability – Ongoing Efforts



More Energy Efficient  
Manufacturing Solutions



Monitoring Resource Consumption  
Implement Reduction Goals



Continuous Efforts  
to Reduce Scrap

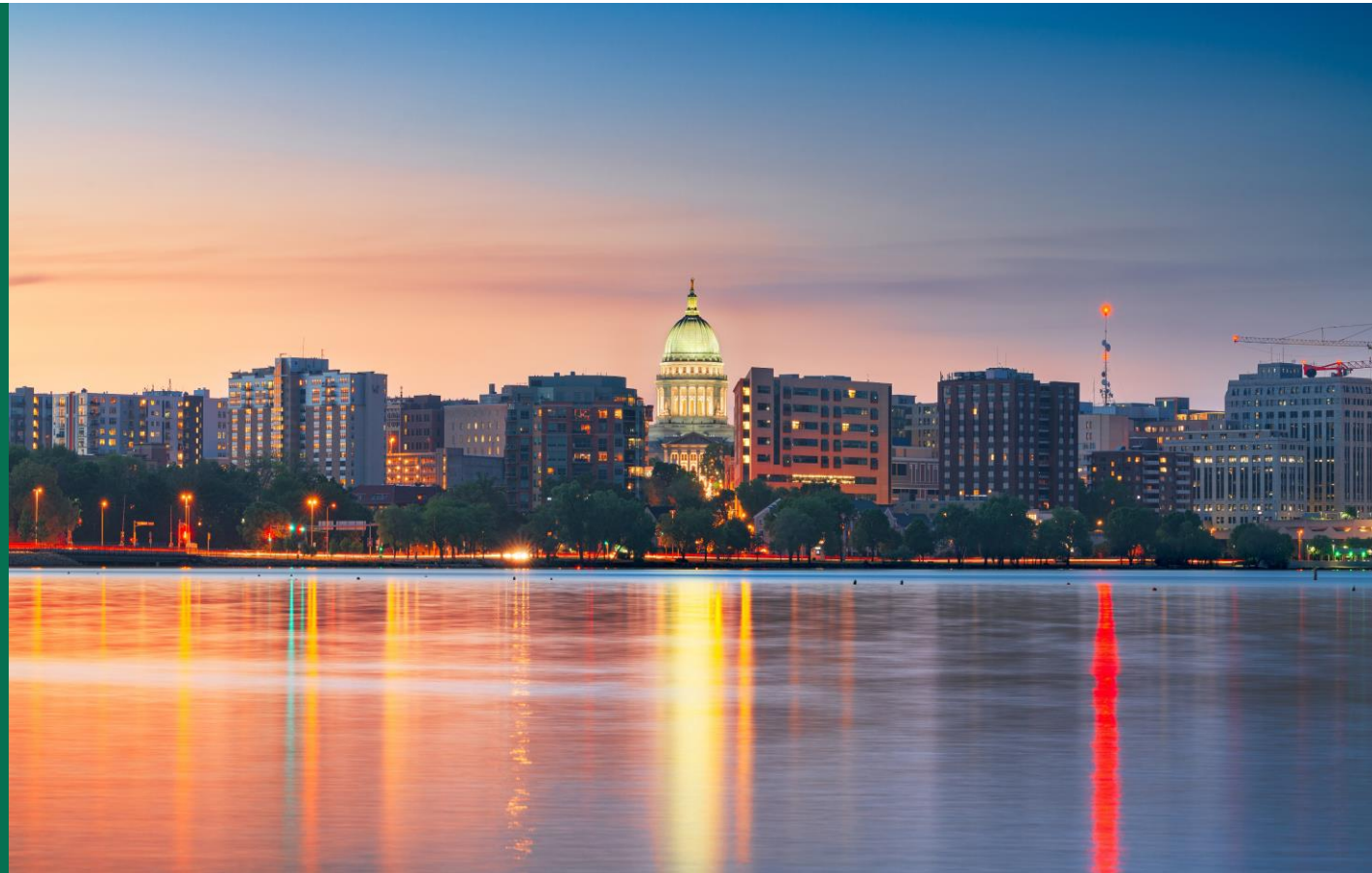


LT Goals to Influence our Supply Chain  
to Greatly Leverage Our Impact

# Building Decarbonization Forum

Thursday, October 27, 2022  
8 am–11:30 am

The Goodman Community  
Center  
Madison, Wisconsin



SPONSORED BY



# Tools for Electrification and Electrification Technology

10/27/22



## Kevin Frost, PE

Energy Engineer

[kfrost@slipstreaminc.org](mailto:kfrost@slipstreaminc.org)



## **Tools for Electrification**

- Goal Setting
- Benchmarking
- Building Certifications
- Energy Modeling
- Solar Energy

## **Electrification Technologies**

- Heat Pumps
- Heat Pump Water Heaters



# Tools for Electrification: Goal Setting

- Clearly define project outcomes
- Set measurable targets
- Plan for measurement and verification

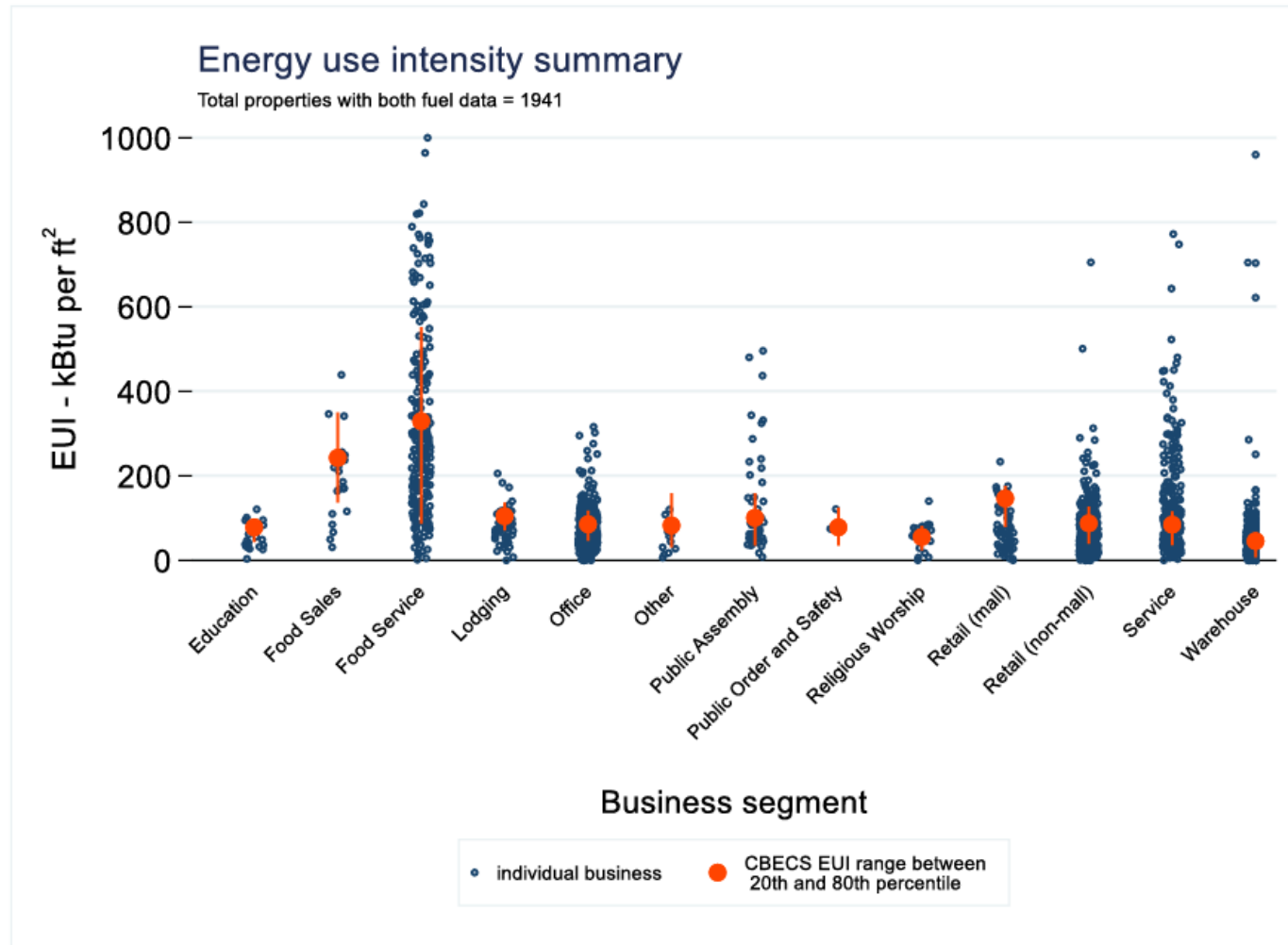


# Tools for Electrification: Goal Setting

| Outcome                             | Metric                                                                     |
|-------------------------------------|----------------------------------------------------------------------------|
| No Fossil Fuel use on-site          | Zero fossil fuel use on-site                                               |
| Low annual energy use               | Building site Energy Use Intensity (EUI) is 30 kbtu/sf/yr or less          |
| Reduced tenant energy bills         | Tenant energy bills are 10% lower than current energy bills.               |
| On-site renewable energy generation | Generate minimum of 4.7 kWh/sf/yr (about 15 kbtu/sf/yr) of on-site energy. |
| Low energy carbon emissions         | Net-zero energy carbon emissions.                                          |



# Tools for Electrification: Benchmarking



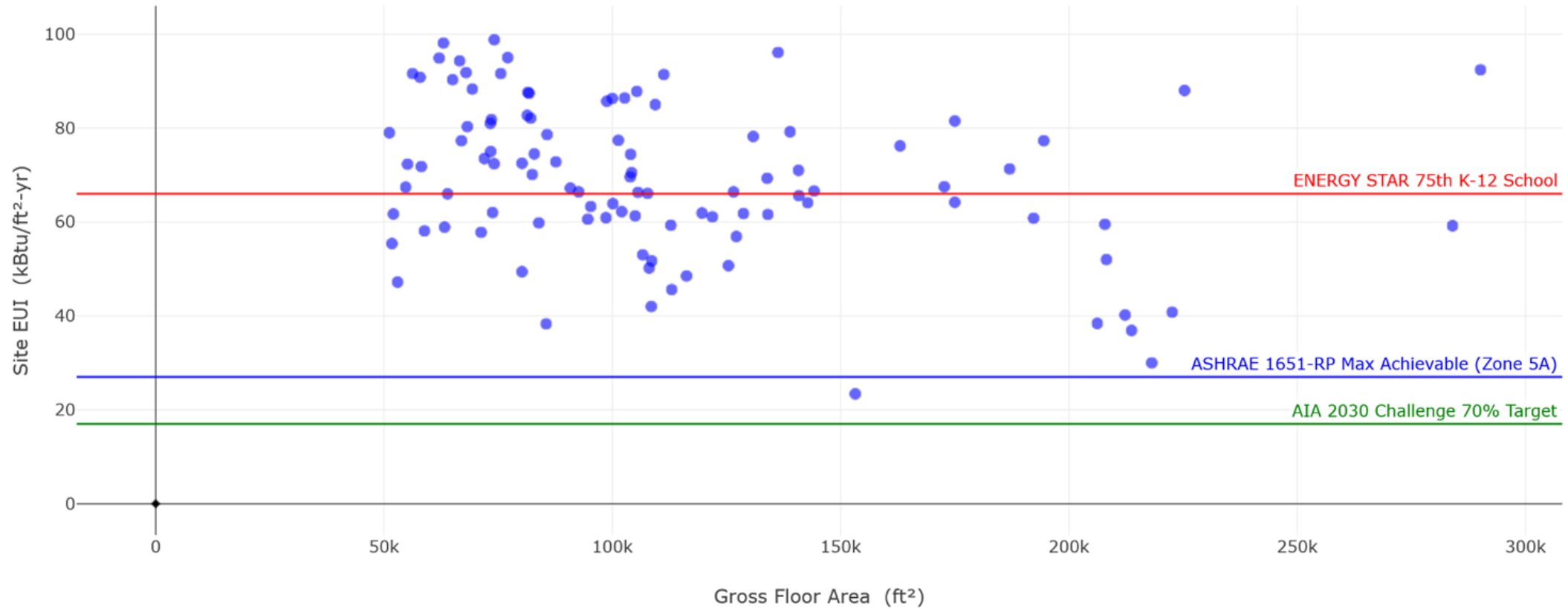


# Tools for Electrification: Benchmarking

|               | Property Use Detail                           | Value                                                                                                      |
|---------------|-----------------------------------------------|------------------------------------------------------------------------------------------------------------|
|               | ★ Gross Floor Area                            | * 128,500 <input type="text"/> Sq. Ft. <input type="button" value="v"/>                                    |
|               | ★ High School                                 | No <input type="button" value="v"/> <input type="checkbox"/> Use a default                                 |
|               | ★ Number of Workers on Main Shift             | 70 <input type="text"/> <input type="checkbox"/> Use a default                                             |
| <b>Metric</b> | Student Seating Capacity                      | 430 <input type="text"/> <input type="checkbox"/> Use a default *                                          |
| ENERG         | Months in Use                                 | <input type="button" value="v"/>                                                                           |
| Source        | ★ Weekend Operation                           | No <input type="button" value="v"/> <input type="checkbox"/> Use a default                                 |
| Site EU       | Number of Computers                           | 224.88 <input type="text"/> <input checked="" type="checkbox"/> Use a default                              |
|               | ★ Cooking Facilities                          | Yes <input type="button" value="v"/> <input type="checkbox"/> Use a default                                |
|               | Gross Floor Area Used for Food Preparation    | 10000 <input type="text"/> Sq. Ft. <input type="button" value="v"/> <input type="checkbox"/> Use a default |
|               | Number of Walk-in Refrigeration/Freezer Units | 1.29 <input type="text"/> <input checked="" type="checkbox"/> Use a default                                |
|               | ★ Percent That Can Be Heated                  | All of it - 100% <input type="button" value="v"/> <input type="checkbox"/> Use a default                   |
|               | ★ Percent That Can Be Cooled                  | 90 <input type="button" value="v"/> <input type="checkbox"/> Use a default                                 |



# Tools for Electrification: Benchmarking



**EUI Analyzer**



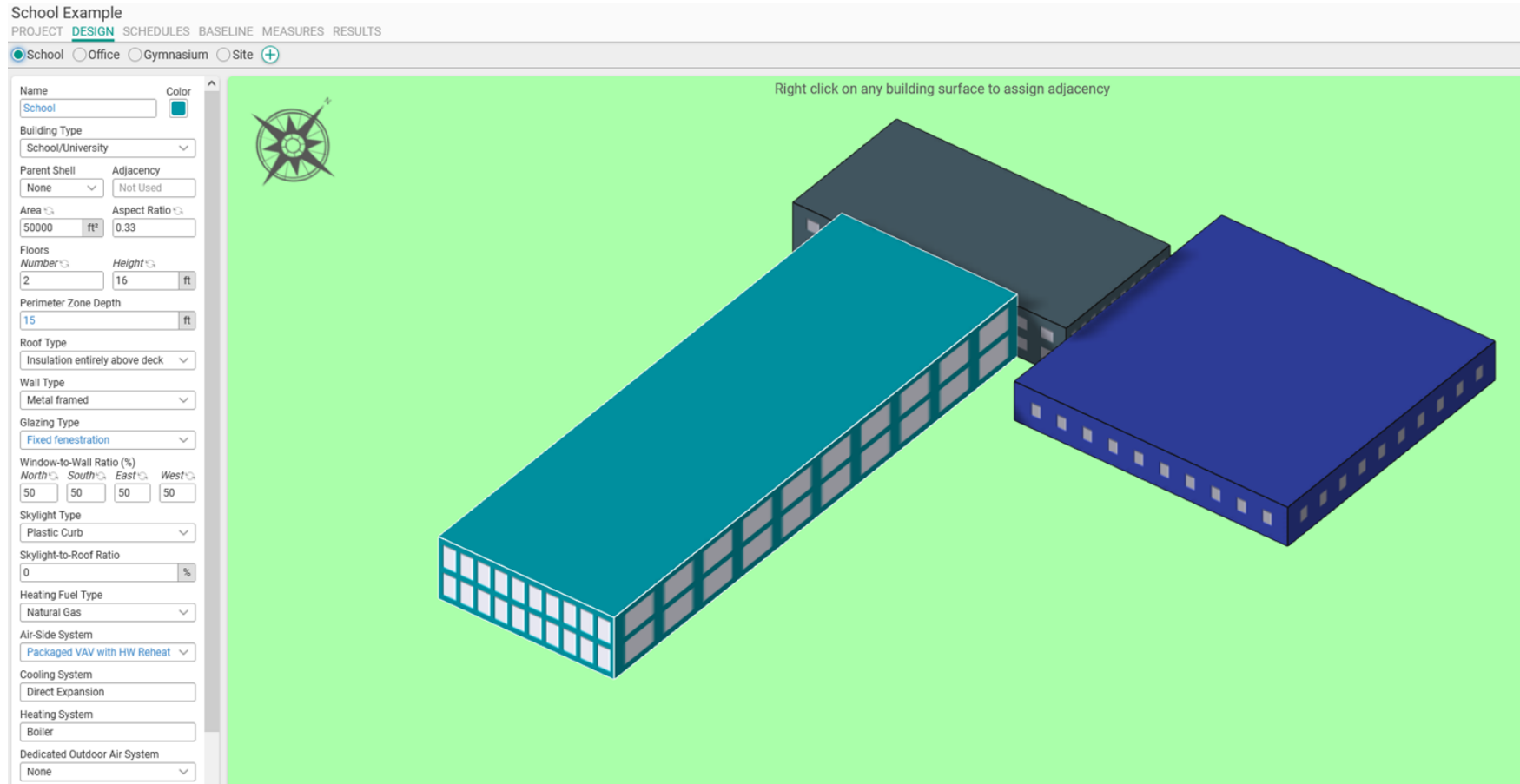
# Tools for Electrification: Building Certifications

# Tools for Electrification: Early Energy Modeling

eQuest  
Quick Energy Simulation Tool

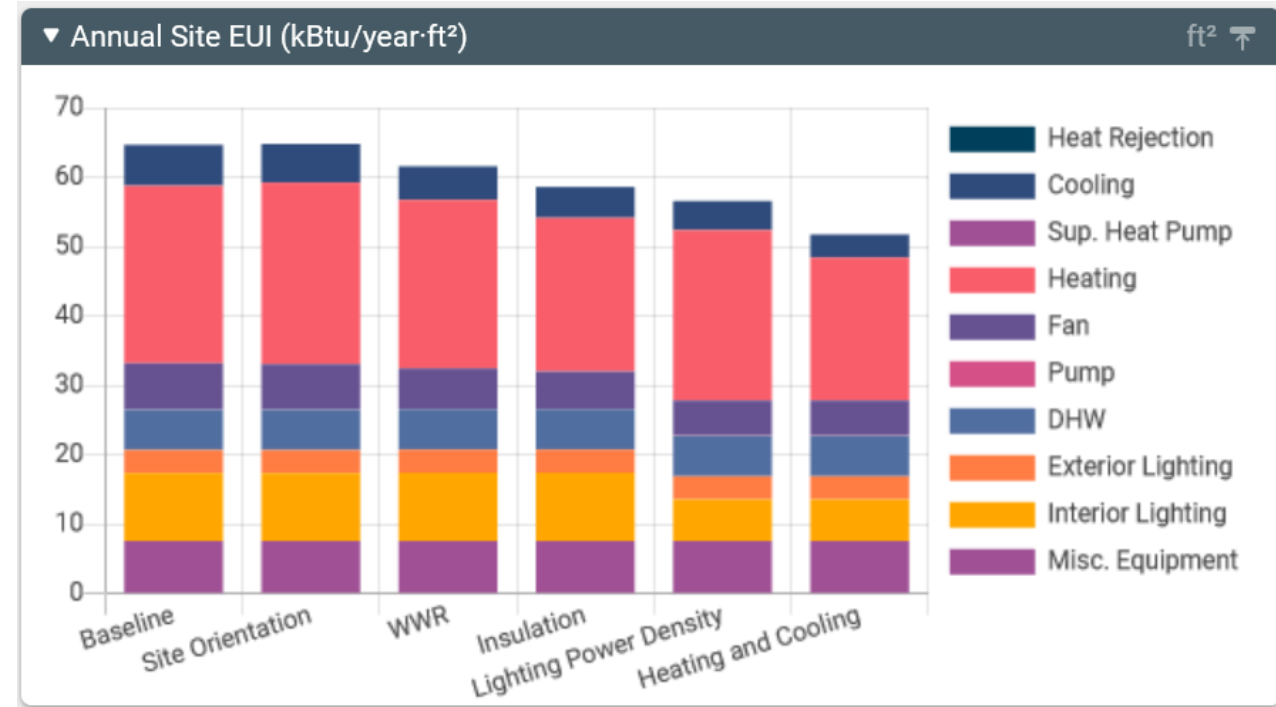


# Tools for Electrification: Early Energy Modeling



# Tools for Electrification: Early Energy Modeling

| Annual Summary                                       |          |          |                  |                  |
|------------------------------------------------------|----------|----------|------------------|------------------|
|                                                      | Baseline | Proposed | Absolute Savings | Relative Savings |
| Energy Cost (\$)                                     | 111,711  | 86,433   | 25,278           | 23%              |
| Electric Consumption (kWh)                           | 875,907  | 667,006  | 208,901          | 24%              |
| Natural Gas Consumption (therm)                      | 28,288   | 23,795   | 4,493            | 16%              |
| Site EUI (kBtu/ft <sup>2</sup> )                     | 64.6     | 51.7     | 12.9             | 20%              |
| Source EUI (kBtu/ft <sup>2</sup> )                   | 126      | 98.6     | 27.4             | 22%              |
| CO <sub>2</sub> Equivalent (kg of CO <sub>2</sub> e) | 704,379  | 548,330  | 156,049          | 22%              |



# Tools for Electrification: Renewable Energy



## NREL's PVWatts<sup>®</sup> Calculator

Estimates the energy production and cost of energy of grid-connected photovoltaic (PV) energy systems throughout the world. It allows homeowners, small building owners, installers and manufacturers to easily develop estimates of the performance of potential PV installations.



## SYSTEM ADVISOR MODEL



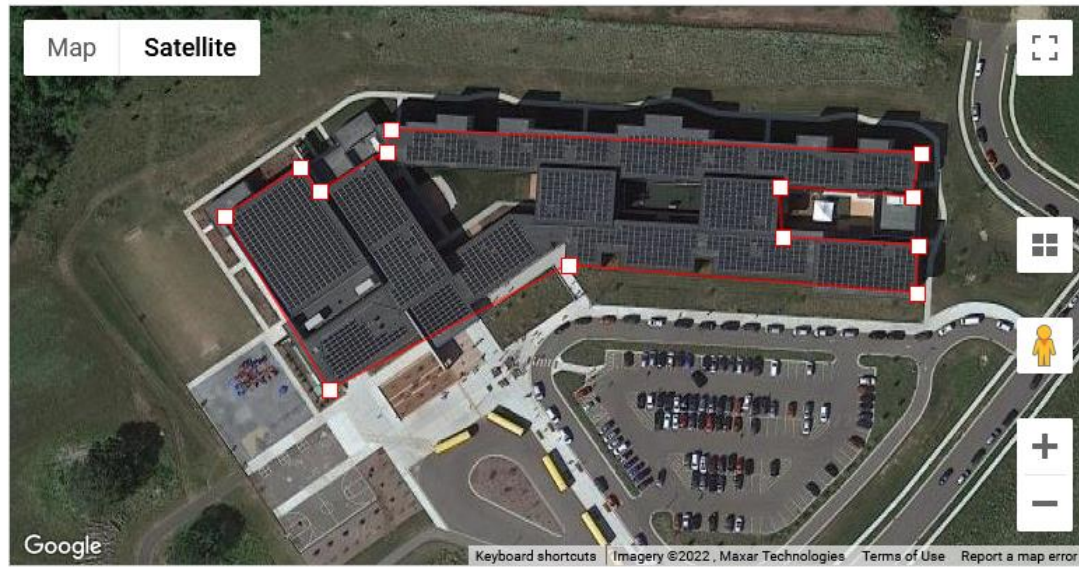
Version 2012.5.11: Loading libraries...

# Tools for Electrification: Renewable Energy

## Customize Your System To Your Roof

On the map below, click the corners of the desired system. Note that the roof tilt and azimuth cannot be automatically determined from the aerial imagery, and consequently the estimated system capacity may not reflect what is actually possible.

System Capacity: 1406.9 kWdc (9380 m<sup>2</sup>)



## RESULTS

 Print Results

# 806,780 kWh/Year\*

System output may range from 755,388 to 855,510 kWh per year near this location.

Click [HERE](#) for more information.

| Month         | Solar Radiation<br>( kWh / m <sup>2</sup> / day ) | AC Energy<br>( kWh ) |
|---------------|---------------------------------------------------|----------------------|
| January       | 2.30                                              | 39,965               |
| February      | 3.19                                              | 48,679               |
| March         | 4.32                                              | 70,041               |
| April         | 5.05                                              | 77,615               |
| May           | 5.76                                              | 88,972               |
| June          | 6.58                                              | 95,473               |
| July          | 6.51                                              | 95,758               |
| August        | 6.01                                              | 88,374               |
| September     | 4.99                                              | 73,755               |
| October       | 3.46                                              | 54,685               |
| November      | 2.50                                              | 39,288               |
| December      | 2.00                                              | 34,175               |
| <b>Annual</b> | <b>4.39</b>                                       | <b>806,780</b>       |



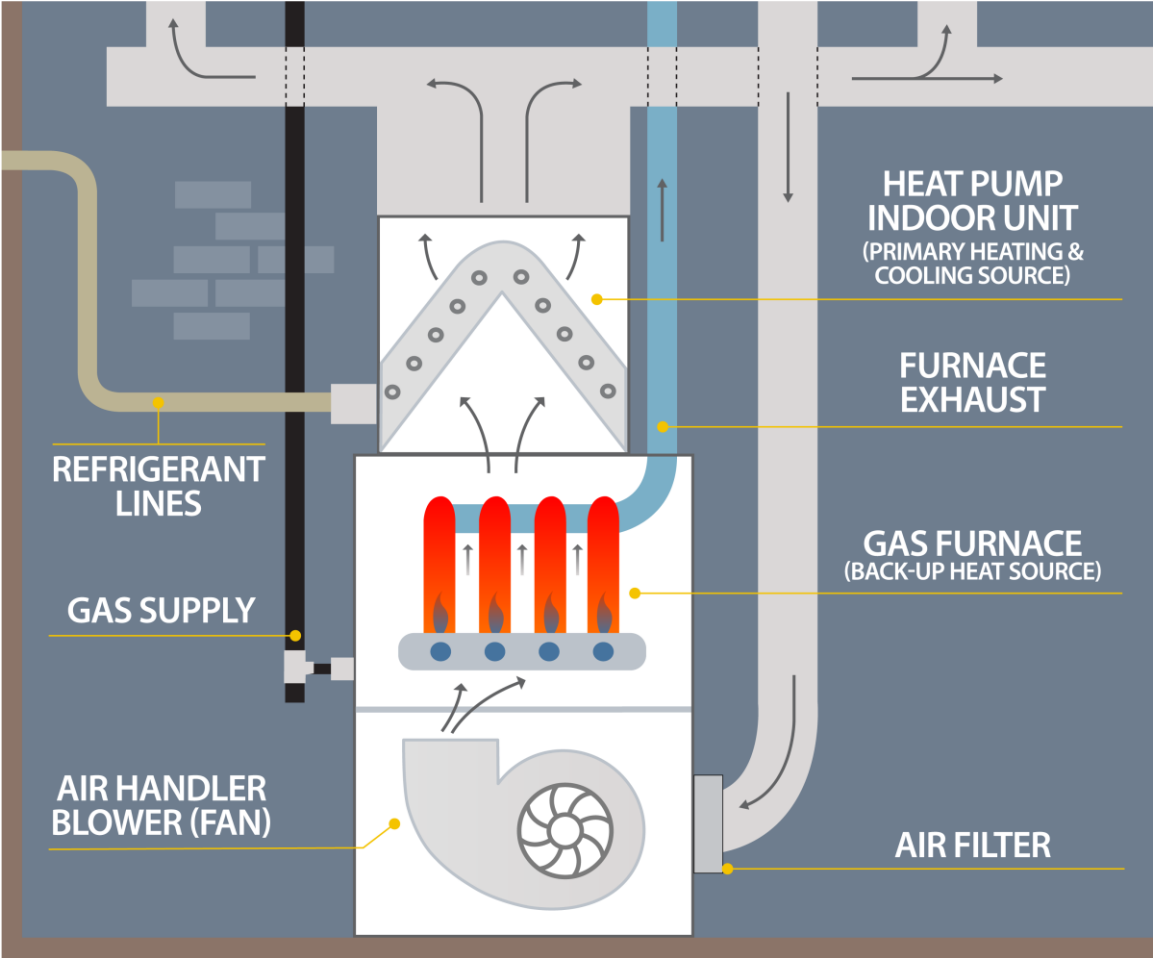


# Electrification Technology

# Packaged and Split System Heat Pumps

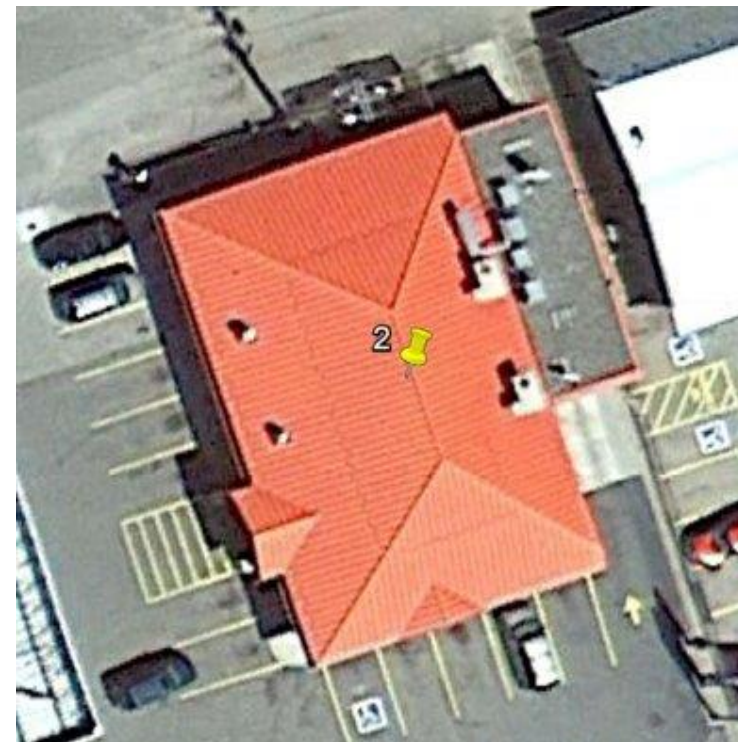


# Dual-Fuel Heat Pumps



# Rooftop Unit Retrofit

- Packaged RTUs serve approximately 34% of US commercial building area
- 95%+ of existing Midwest RTUs use natural gas for heating
- Electrification options
  - Heat Pump RTU
  - Dual Fuel RTU



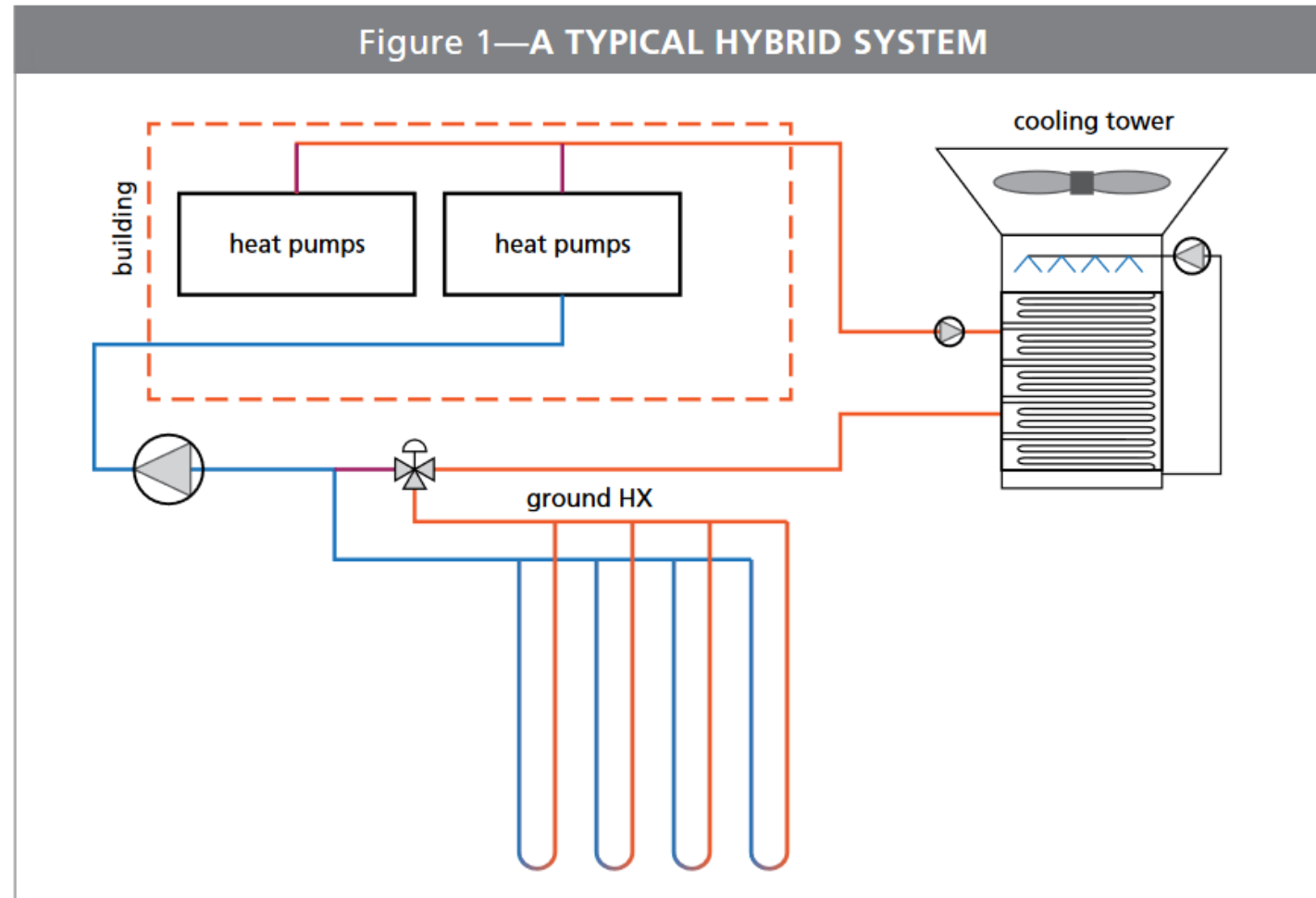
# Air-Source VRF



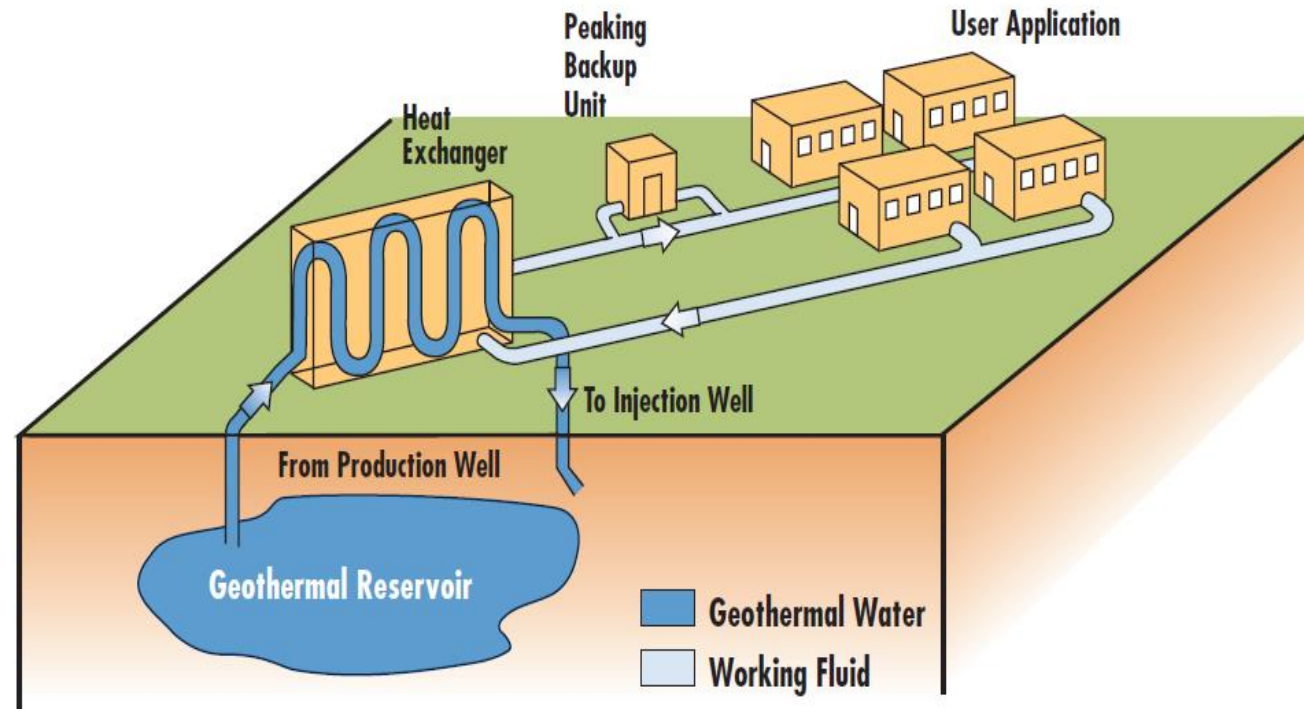
# Large Air-to-Water Heat Pumps



# Ground-source (geothermal) Heat Pumps



# Community Geothermal System



Community geothermal system diagram courtesy of U.S. Department of Energy





# Commercial and Multifamily HPWHs

- Residential-style and Small-commercial
  - AO Smith 120-gallon model rated COP of 4.2.
- Central
  - SanCO2 achieving 3.3 COP in Pacific Northwest
  - Mitsubishi Heat<sub>2</sub>O has CO<sub>2</sub> refrigerant
  - Increased availability of skid-mounted design



Source: AO Smith  
CHP-120





# Thank You



# BUILDING DECARBONIZATION FORUM

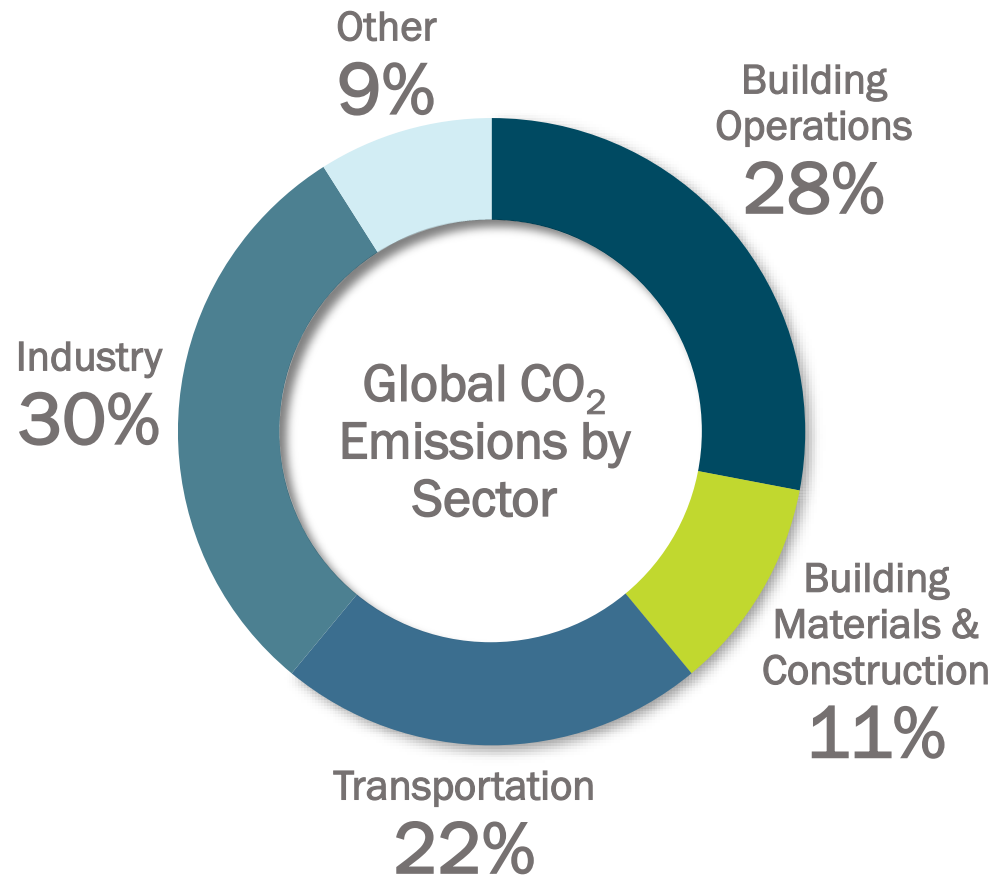
Stephen Pipson



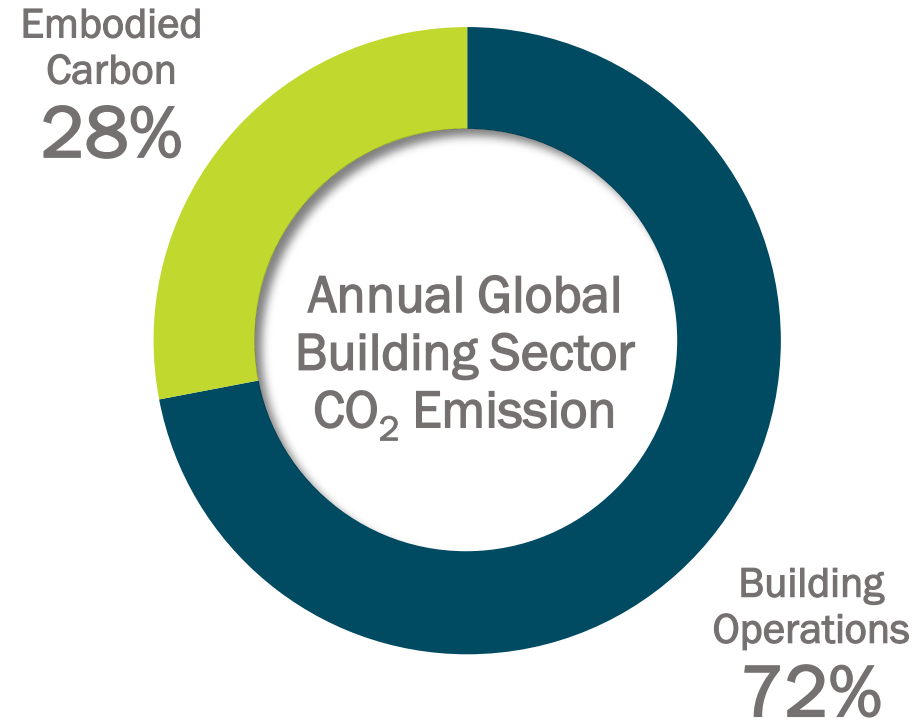
**focus on energy**<sup>®</sup>

Partnering with Wisconsin utilities

# ENERGY EFFICIENCY KEY TO BUILDINGS' CARBON EMISSIONS

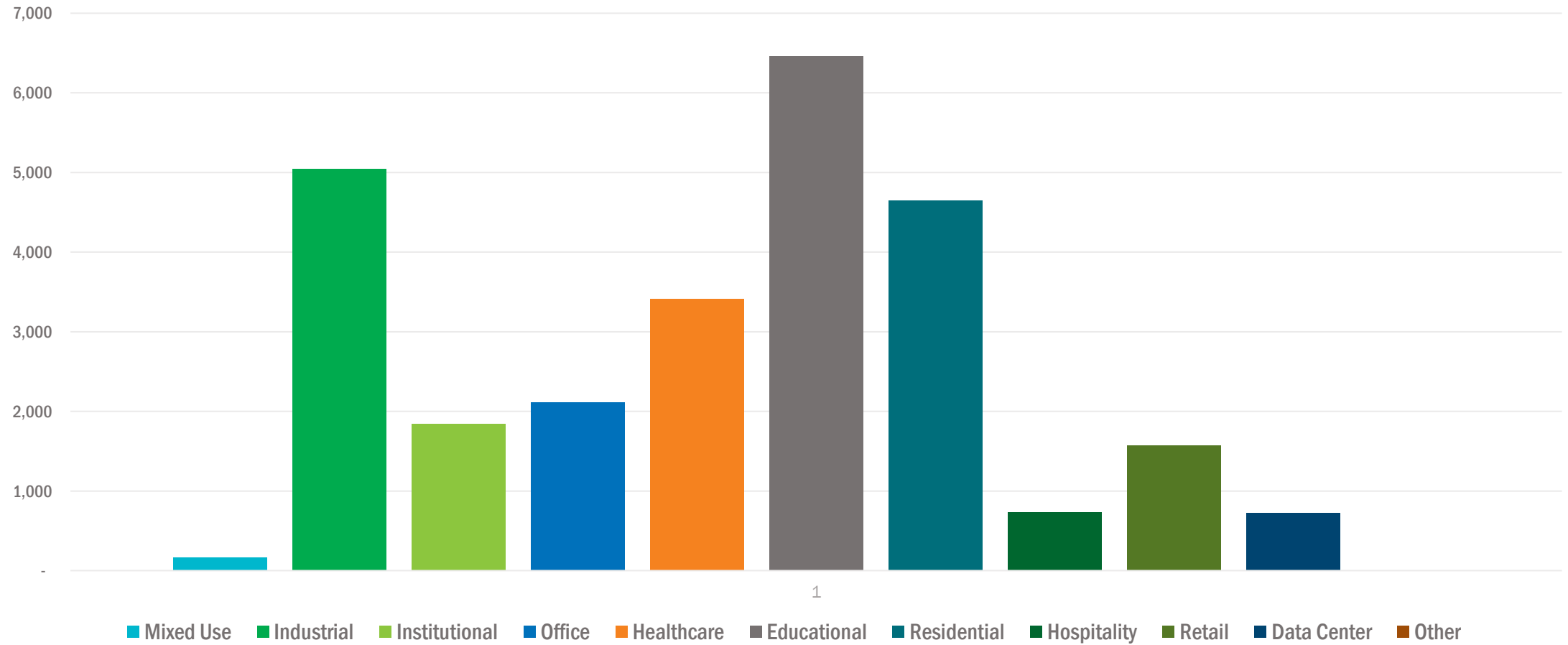


Source: Architecture 2030, Data Sources: UN Environment Global Status Report 2017; EIA International Energy Outlook 2017



Source: Architecture 2030, EPA International Energy Outlook

# 2021 FOCUS ON ENERGY NEW CONSTRUCTION OFFERING CO<sub>2</sub> REDUCTION (TONS)



# BAYVIEW APARTMENTS

## CO<sub>2</sub> REDUCTION - 107 TONS



### Savings highlights:

- Lighting power reduction – all areas
- Parking - CO sensor control of ventilation
- Glazing - medium solar gain, non-metal frame
- Programmable thermostats



| Energy Parameter                     | Baseline     | Planned, As Modeled* | Planned, As Built |
|--------------------------------------|--------------|----------------------|-------------------|
| <b>Building Results</b>              |              |                      |                   |
| Energy Cost                          | \$102,674    | \$87,851             | \$82,011          |
| Energy Cost Savings                  |              | \$14,823             | \$20,663          |
| Percent Energy Cost Savings          |              | 14%                  | 20%               |
| Electric Demand (kW)                 | 90.1 kW      | 80.5 kW              | 73.4 kW           |
| Electric Demand Savings              |              | 9.7 kW               | 16.7 kW           |
| Percent Electric Demand Savings      |              | 11%                  | 19%               |
| Electric Consumption                 | 553,724 kWh  | 500,332 kWh          | 452,464 kWh       |
| Electric Consumption Savings         |              | 53,392 kWh           | 101,260 kWh       |
| Percent Electric Consumption Savings |              | 10%                  | 18%               |
| Gas Consumption                      | 29,452 Therm | 19,939 Therm         | 21,514 Therm      |
| Gas Consumption Savings              |              | 9,514 Therm          | 7,938 Therm       |
| Percent Gas Consumption Savings      |              | 32%                  | 27%               |
| <b>Total Results</b>                 |              |                      |                   |
| Total Incremental First Cost         |              | \$142,172            | \$128,845         |
| Electric Incentive                   |              |                      |                   |
| Gas Incentive                        |              |                      |                   |
| <b>Total Incentive</b>               |              |                      |                   |
| <b>Simple Payback with Incentive</b> |              | <b>8.6</b>           | <b>5.3</b>        |

\* The figures in the "As modeled" column above are reprinted from the February 16, 2022 Bundle Requirements Document for this project, which were the basis for the original energy savings projections.

# WHOLE BUILDING ANALYSIS BENEFITS

- Initial assessment of energy savings and incentive potential from Online Tool
- Energy models help building owners make informed decisions about the building systems impacting energy consumption
- Customized for each building type
- Timely results, matched to customer's design schedule
- Incentives available for building owners investing in improved energy performance and design professionals to help offset resource investments

# ANALYSIS – NET ENERGY OPTIMIZER (NEO®)

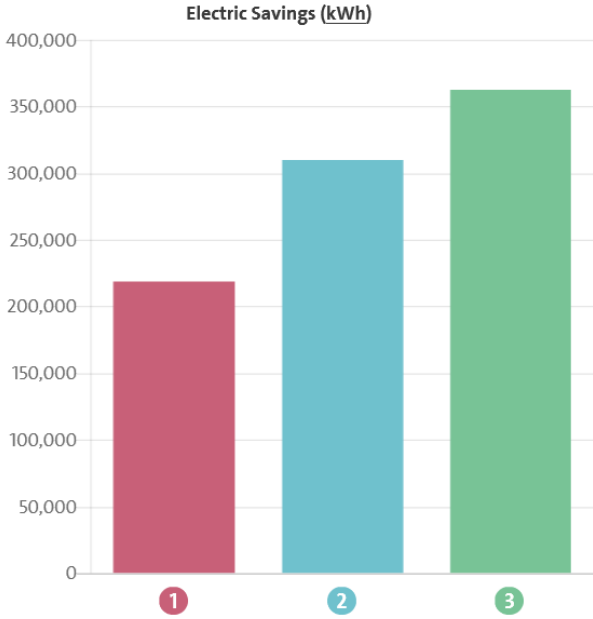
Timeline: typically, three to four weeks



Save MENU

Scenario A

| Savings vs Baseline                              | 1 Bundle 1   | 2 Bundle 2   | 3 Bundle 3   |
|--------------------------------------------------|--------------|--------------|--------------|
| Energy Cost Savings                              | \$31,324 17% | \$41,929 23% | \$47,871 26% |
| Peak Electric Savings (kW)                       | 68.0 16%     | 108.1 26%    | 129.1 31%    |
| Electric Savings (kWh)                           | 218,405 15%  | 310,023 21%  | 362,517 24%  |
| Gas Savings (Therm)                              | 12,968 35%   | 14,306 38%   | 14,855 40%   |
| Incremental First Cost                           | \$235,536    | \$468,653    | \$583,115    |
| Projected Incentive                              | \$27,363     | \$33,344     | \$36,481     |
| Net Incremental First Cost                       | \$208,173    | \$435,309    | \$546,634    |
| Payback with Incentive (yr)                      | 6.6          | 10.4         | 11.4         |
| Energy Use Intensity (kBtu/ft <sup>2</sup> /yrs) | 48.4         | 45.2         | 43.5         |





# FOCUS ON ENERGY OFFERINGS

## Business Offerings

New Construction & Renovations

- Design Assistance

Equipment Replacement

- Prescriptive Rebates

Operations & Maintenance

- Building Optimization and Equipment Tune-ups

Renewables for Businesses

Special Offerings

- Rural Business and Propane Offerings

## Residential Offerings

Heating and Cooling

Insulating & Air Sealing

Free Energy-Saving Packs

Smart Thermostats

Water Heating Discounts

Solar for Homes

Lightbulb Discounts

New Home Certification

DIY Insulation & Air Sealing

# CONTACT INFORMATION

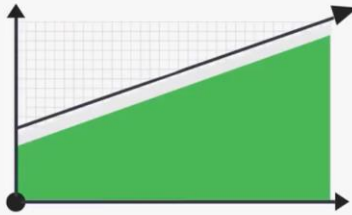
Visit the Focus on Energy table today

[www.focusonenergy.com](http://www.focusonenergy.com)

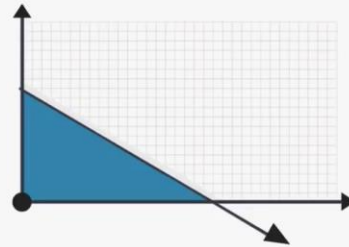


C-PACE is a property tax-assessment financing mechanism for **energy & water efficiency and renewable energy improvements** to commercial properties.

**INCREASE**  
BOTTOM LINE



**LOWER**  
ENERGY COSTS



### Benefits:

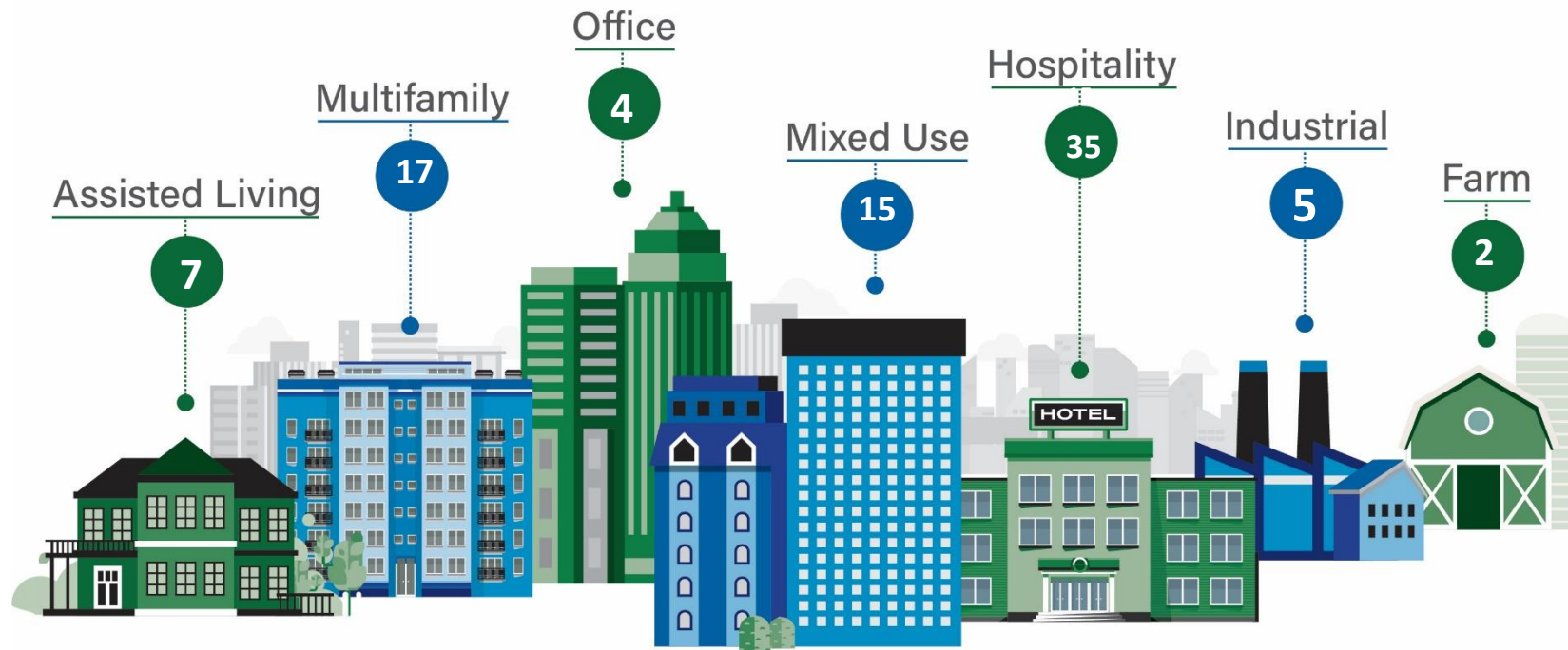
- Finance up to 100% of hard + soft costs
  - Non-recourse financing
  - Frees up equity for other priorities
- Fixed rate, long-term: 20 – 30 years
  - Yields positive cash flow
  - Boost Property Value
- Tenants share cost & savings
- Transfers to new owner upon sale
- Potential off-balance sheet treatment
- Reduce waste & improve experience



Project Costs Funded  
**\$141,331,389**

Projects  
**81**

# Project Type



## Commercial Properties



OFFICE



INDUSTRIAL



MULTIFAMILY



RETAIL



HEALTHCARE



HOSPITALITY



NONPROFIT



AGRICULTURAL



MIXED USE

## Project Types

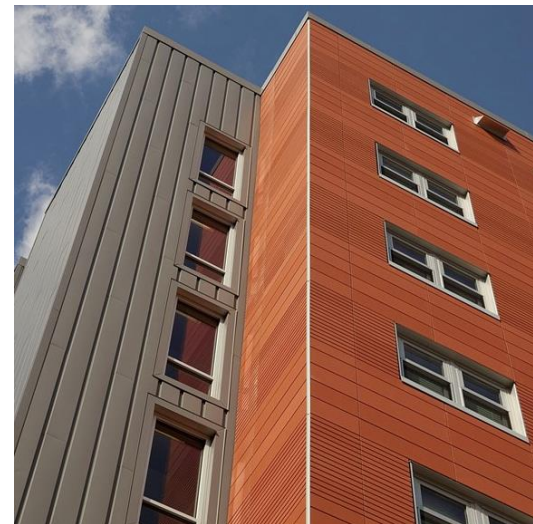
- Renovations
- New Construction
- Adaptive Reuse
- Refinance
- Equipment Installation

*\* Property located in member county*

*\* Does NOT work for residential (1-4 units)  
and government owned properties*

Energy & Water Efficiency

- Lighting Systems
- Building Controls
- Building Envelope Improvements
- Furnaces, Boilers & Chillers
- Heat Pumps
- Pumps, Motors & Variable Speed Drives
- Low flow fixtures
- Heat Recovery
- Fuel Switching



Renewable Energy

- Solar PV
- Battery Storage
- Biofuel
- Wind







## 23 C-PACE projects in multiple market sectors have closed in Dane County.



### Hidden Creek 2 Residences

PACE Financing: \$1,436,400  
Annual Estimated Savings: \$149,238  
Improvements: Building Envelope, Roof, Wall and Window Upgrade, Interior LED Lighting, Packaged Terminal Air Conditioners, Low Flow Fixtures, High Efficiency DHW  
Lender: [One Community Bank](#)



### Hotel Indigo

PACE Financing: \$1,500,000  
Annual Estimated Savings: \$89,832  
Improvements: HVAC, Windows, Building Shell, Lighting  
Lender: [Greenworks Lending](#)



### The Emerson

PACE Financing: \$500,000  
Annual Estimated Savings: \$68,305  
Improvements: Building shell, HVAC, HVAC controls, LED lighting, renewable energy  
Lender: [State Bank of Cross Plains](#)



### The Masters Residences 2

PACE Financing: \$1,500,000  
Annual Estimated Savings: \$78,243  
Improvements: Building Shell, HVAC, HVAC Control, LED Lighting, Water Conservation  
Lender: [One Community Bank](#)



### The Edge

PACE Financing: \$1,420,000  
Annual Estimated Savings: \$54,763  
Improvements: Roof Insulation, Wall Insulation, Window Upgrades, LED Lighting, Garage DCV  
Lender: [One Community Bank](#)



### Oakmont Senior Living

PACE Financing: \$2,250,847  
Annual Estimated Savings: \$108,918  
Improvements: Wall Insulation, Windows, Interior/Exterior LED Lighting, HVAC, Low-flow Fixtures, DHW Heater  
Lender: [Twain Financial](#)



# Inflation Reduction Act Highlights

Building Decarbonization Forum

10/27/22

# Inflation Reduction Act (IRA) Overview

- Signed into law by President Biden August 16, 2022
- Designed to reduce the federal deficit and lower inflation while investing in climate, domestic energy production, & health
- Expected to raise \$737 billion, require investments totaling \$437 billion, and reduce the deficit by more than \$300 billion
- It is a scaled back version of what was called Build Back Better in 2021
- Like IIJA, part of broader opportunity to lift up and realize environmental justice



# Climate, Energy, & EJ Investment

- IRA is the single largest Congressional climate investment in history
- More than 100 programs will invest \$369 billion in climate action, clean energy jobs, & environmental justice
- Estimated impacts of legislation:
  - reduce greenhouse gas emissions by a billion metric tons by 2030 (that's about 40% below 2005 levels)
  - avoid up to 3,900 premature deaths and 100,000 asthma attacks annually by 2030 by reducing particle pollution from fossil fuels
  - lower the national deficit by \$300 billion, and
  - create 9 million family supporting jobs
  - accountability via funding to track labor, equity, & environmental outcomes

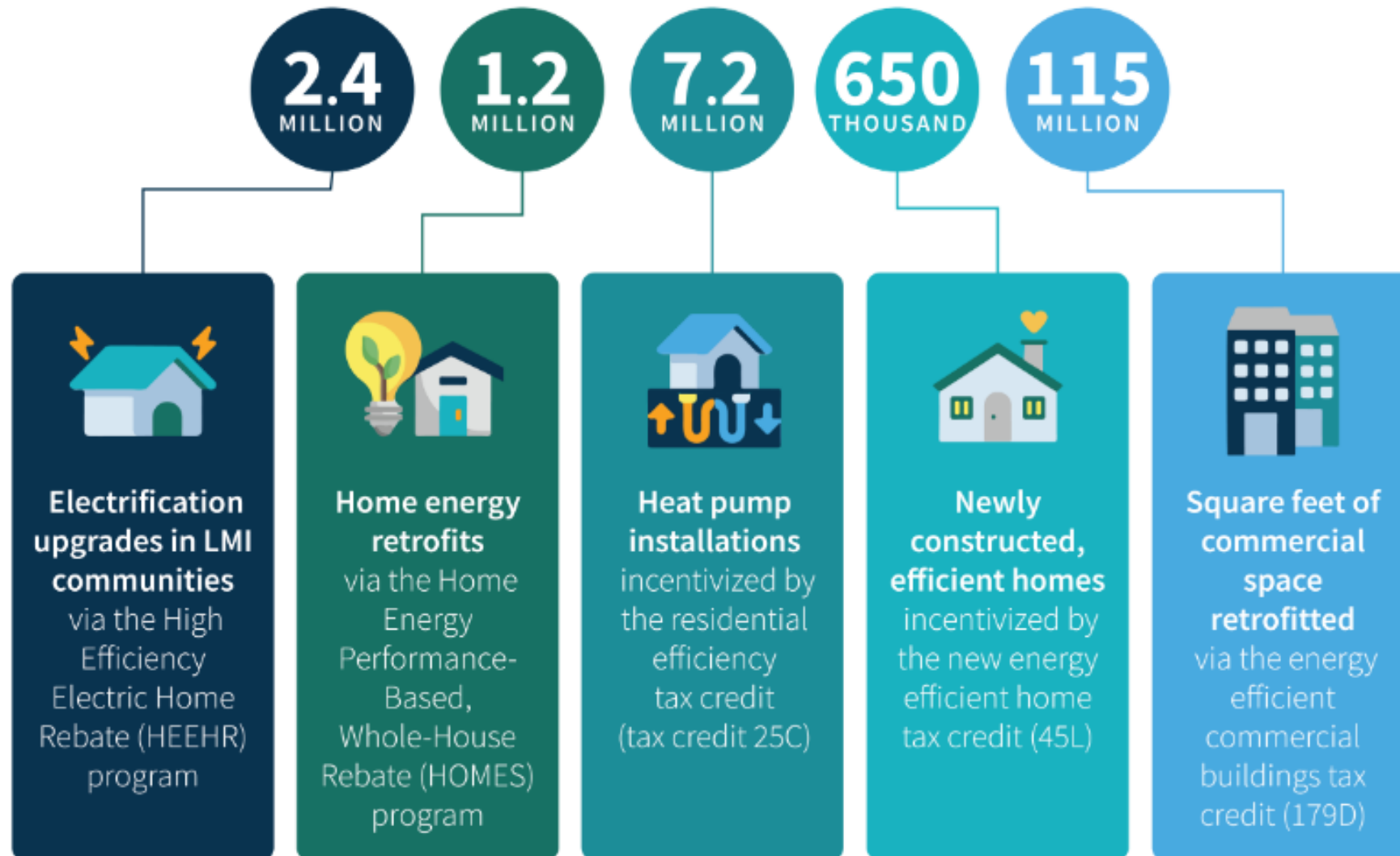


# Climate, Energy, & EJ Provisions

- Electricity
- Transportation
- Buildings
- Manufacturing
- Environmental Justice & Community Resilience
- Lands
- Agriculture



# Buildings - Impact



# High-Efficiency Electric Home Rebates (HEEHR)

- Consumer-facing
- \$4.5 billion through FY2031—allocated to SEOs
- Funding available in 2022, but implementation will take time
- Point-of-sale rebates up to \$14,000 for LMI households that install new, electric qualified electrification projects (QEPs)
- Administered by State energy offices & Tribes
- Project costs covered:
  - 100% for households <80% AMI
  - 50% for households 80-150% AMI
- Max qualified electrification project (QEP) rebate levels:
  - \$8,000 for heat pumps
  - \$1,750 for heat pump water heaters
  - \$840 for heat pump clothes dryers
  - \$840 for electric or induction stoves
  - \$4,000 for electrical panel upgrades
  - \$2,500 for rewiring
  - \$1,600 for basic weatherization
- Multifamily buildings also qualify if ≥50% of occupants are LMI
- Contractors can receive up to a \$500 incentive
- DOE will likely issue program rules and guidelines



# Home Owner Managing Energy Savings Rebates (HOMES)

- Consumer facing
- \$4.3 billion—allocated to SEOs
- Direct rebates for home energy efficiency retrofits
  - Modeled approach: \$2,000 for 20% savings; \$4,000 for 35% savings
  - Measured approach: 15% savings threshold and rebate is calculated per kilowatt hour or kilowatt-hour equivalent saved, based on a state-specific energy use formula.
  - Capped at 50% of project cost over 80% AMI
- Rebates double for LMI households up to \$8,000 & capped at 80% of project cost
- Can't double dip with HEEHR or other federal grants or rebates for the same measure (can stack with tax credits and state rebates)
- Single family and multifamily





# State Based Home Energy Efficiency Contractor Training Grants

- \$200 million
- Grants to states energy offices for efficiency and electrification contractor training
- DOE will provide specific guidance
- Program previously called Home On-Line Performance-Based Energy Efficiency Contractor Training Grants (HOPE)



# 25C Residential Energy Efficiency Tax Credit

- Extended through FY2031; new version of 25C starts in 2023
- Provides 30% tax credit for residential efficiency and electrification upgrades up to \$3,200 per year
- Annual credit for heat pumps and heat pump water heaters capped at \$2,000
- Annual credit for other upgrades capped at \$1,200
- \$600 for electrical panel if installed with other electrification measures
- \$1,200 for weatherization
- \$150 for energy audit
- \$600 for energy properties other than HP/HPWH
- Covers purchase and installation
- Annual credit limit resets every year
- Energy properties must meet Consortium For Energy Efficiency's (CEE) highest efficiency tier
- Nonrefundable



# 25D Residential Clean Energy Credit

- First made available in 2006 as the Residential Energy Efficient Property Credit (also known as the Investment Tax Credit, or ITC)
- Extends the tax credit by 10 years to 2034
- 30% discount (requires tax liability)
- 30% tax credit for systems installed by the end of 2032, a 26% credit for those installed in 2033, and a 22% credit for those installed in 2034 before it expires (score if you were slow to sign a contract this year like me!)



# 179D Commercial Buildings Energy Efficiency Tax Deduction

- Wage and apprenticeship requirements
- Tax exempt entities may allocate deduction to other party

| Site EUI Reduction | W/O Prevailing Wage | With PW and Apprenticeship |
|--------------------|---------------------|----------------------------|
| 25% Min            | \$0.50/SF           | \$2.50/SF                  |
| +1%                | \$0.02/SF           | \$0.10/SF                  |
| 50% Max            | \$1.00/SF           | \$5.00/SF                  |



# 45L New Energy Efficient Homes Credit

- Effective January 1, 2023
- Stackable with LIHTC without reducing basis
- Applies to new construction and major renovations
- Applies to units acquired after December 31, 2022

| Energy Performance                 | Prevailing Wage | Multifamily           | Single Family*        |
|------------------------------------|-----------------|-----------------------|-----------------------|
| EPA's Energy Star New Construction | No              | \$500/dwelling unit   | \$2,500/dwelling unit |
| DOE's Zero Energy Ready Homes      | No              | \$1,000/dwelling unit | \$5,000/dwelling unit |
| EPA's Energy Star New Construction | Yes             | \$2,500/dwelling unit | \$2,500/dwelling unit |
| DOE's Zero Energy Ready Homes      | Yes             | \$5,000 dwelling unit | \$5,000/dwelling unit |

\*Detached SF, duplex, townhomes, manufactured homes



# Energy Efficiency, Water Efficiency, & Climate Resiliency for Affordable Housing

- HUD administers
- Eligible recipients are owners and sponsors of privately-owned, HUD-subsidized properties that agree to an extended period of affordability
- \$1 billion through September 2028:
  - \$837.5 million for the cost of providing grants and direct loans, including to subsidize up to \$4B in direct loans
  - \$120 million for program administration
  - \$42.5 million to benchmark energy and water use for eligible properties
- Eligible Uses:
  - Low-emission technologies, materials, or processes, including zero-emission electricity generation, energy storage or building electrification
  - Improve energy or water efficiency, indoor air quality or sustainability
  - Climate resilience
  - Energy and water benchmarking



# Building Energy Codes Implementation

- \$1 billion
  - \$330 million for 2021 IECC (residential)/ASHRAE 90.1-2019 (commercial or better)
  - \$670 million for adoption of zero energy provisions of 2021 IECC or equivalent stretch code
- Jurisdictions must have a compliance plan addressing
  - Training
  - Enforcement
  - Annual measurement of compliance rates



# Greenhouse Gas Reduction Fund

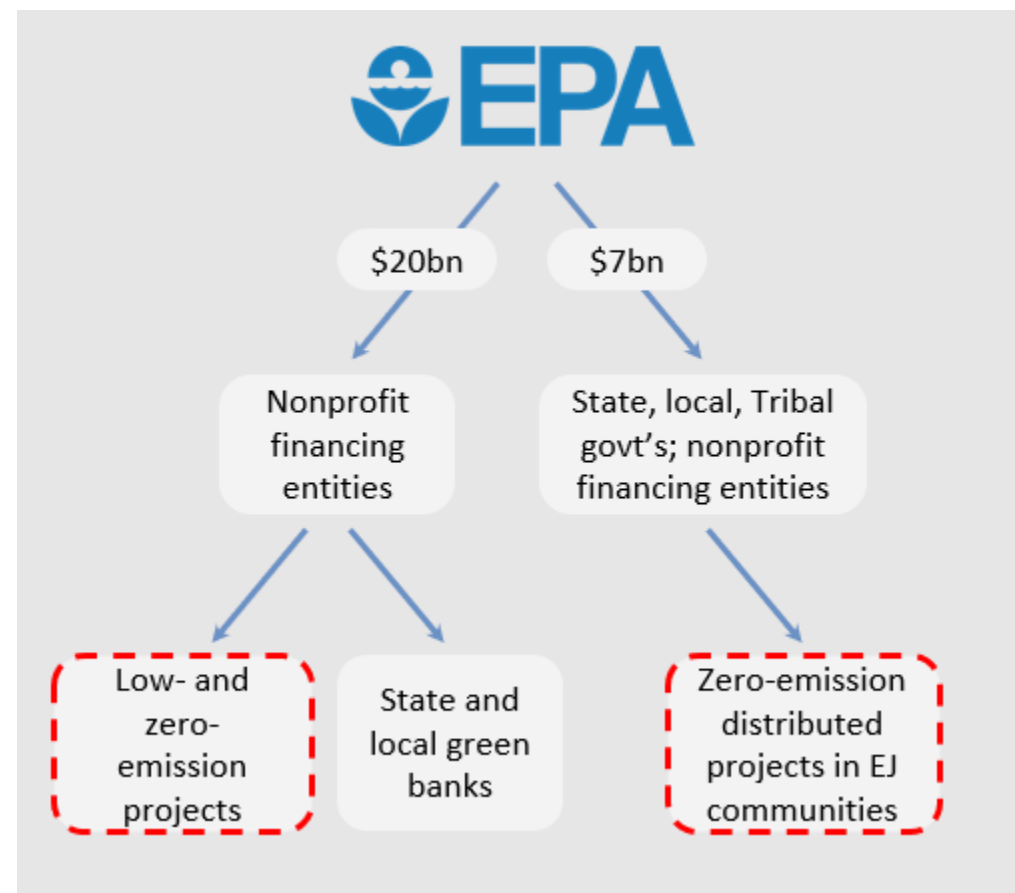
- FKA Clean Energy and Sustainability Accelerator or National Climate Bank
- \$27 billion administered by EPA
- Purpose is to facilitate rapid deployment of low and zero emissions tech with innovative financing
  - \$12 billion for the general fund (administered by nonprofits)
  - \$8 billion for the environmental justice fund (administered by nonprofits)
  - \$7 billion for zero-emissions distributed technologies in environmental justice communities (administered by state/local/Tribal govt's and nonprofits)
- Funding will flow to the recipients listed above, who then provide.
  - Direct investment in low- and zero-emissions projects
  - Indirect investment to state and local green banks
- Funds to be disbursed by February 2023 (request for comments released last week)





# Greenhouse Gas Reduction Fund (continued)

- Direct investment can include:
  - A wide range of financing tools, including low- or zero-interest loans
  - A wide range of projects, as long as they reduce or avoid GHG emissions
  - Individual (i.e., household) projects, community-scale projects, aggregated projects, and so on; recipients have broad flexibility in the types of projects they finance



# Environmental Justice Block Grants

- \$3 billion
- EPA for grants of up to three years
- Eligible recipients are local governments, universities or community-based nonprofits (or partnerships of those entities)
- Eligible activities include community-led pollution monitoring, prevention, and remediation; low- and zero-emission resilient technologies and related infrastructure; workforce development tied to GHG reduction; mitigating climate and health risks from urban heat islands; climate resiliency and adaptation; and reducing indoor air pollution



# Nonprofit Highlights

- Eligible for program funding
- Direct pay— a way to monetize the tax provisions for nonprofits and entities without tax liability like local governments, tribal nations, faith organizations, and cooperative and municipal utilities
  - Electric vehicles: up to 30% of cost of qualified commercial vehicles put in services between January 1, 2023 and January 1, 2033; capped by weight at \$7,500 under 14,000 pounds and \$40,000 above 14,000 pounds
  - Renewable energy systems: if project is financed 100 percent with tax-exempt debt, the direct pay amount will be reduced by the lesser of 15% or the portion of the qualifying project that has been financed with tax-exempt debt. ITC & PTC.



# Tribal Citizen/Government Provisions

- \$75 million for the Tribal Energy Loan Guarantee Program
- \$235 million for Tribal Climate Resilience
- \$150 million for the Tribal Electrification Program
- Provision of electricity to unelectrified Tribal homes through zero-emissions energy systems
- Transitioning electrified Tribal homes to zero-emissions energy systems
- Associated home repairs and retrofitting necessary to install the zero-emissions energy systems authorized under sections (1) and (2)



# Department of Energy Provisions

- Loan Programs Office
  - \$40 billion for loans under Section 1703 of the Energy Policy Act of 2005
  - To support commercial deployment of cutting-edge clean energy technologies
  - Available until 2026
- Defense Production Act
  - \$500 million to support manufacturing of clean energy technologies (heat pumps)
  - Available until Sept. 30, 2024



# Embodied Carbon Provisions

- \$2.15 billion to GSA through 2026 to acquire and install low-embodied carbon materials and products for use in the construction or alteration of GSA facilities. Defines low-embodied carbon materials as those defined by EPA as having substantially lower levels of embodied carbon as compared to estimated industry averages.
- \$250 million for the EPA to support the development, standardization, and transparency of environmental product declarations (EPDs), along with \$5 million for similar efforts around corporate climate commitments.
- \$100 million for the EPA to work with DOT and GSA to develop a program to identify and label low-embodied carbon construction materials and products.



# Addressing Air Pollution in Schools

- \$37.5 million in grants and other activities through EPA to monitor and reduce air pollution and greenhouse gas emissions at schools in low-income and disadvantaged communities
- \$12.5 million in technical assistance to schools to address environmental issues, identify and mitigate ongoing air pollution hazards, and develop school environmental quality plans that include standards for building, design, construction, and renovation
- Funding through September 2031



# Transportation-Tax Credits

- New EV Tax Credit
  - Sec. 13401: Clean vehicle credit
  - Dollar amount: \$7.541 billion
- Biodiesel Tax Credits
  - Sec. 13201: Extension of incentives for biodiesel, renewable diesel, and alternative fuels; Sec. 13202: Extension of second-generation biofuel incentives
  - Dollar amount: \$5.625 billion
- Commercial EV Tax Credit
  - Sec. 13403: Qualified commercial clean vehicles
  - Dollar amount: \$3.583 billion
- Clean Fuel Production Tax Credit
  - Sec. 13704: Clean fuel production credit
  - Dollar amount: \$2.946 billion
- EV Charging / Alt Fuel Tax Credit
  - Sec. 13404: Alternative fuel refueling property credit
  - Dollar amount: \$1.738 billion
- Used EV Tax Credit
  - Sec. 13402: Credit for previously owned clean vehicles
  - Dollar amount: \$1.347 billion
- Aviation Fuel Tax Credit
  - Sec: 13203: Sustainable Aviation Fuel Credit
  - Dollar amount: \$0.049 billion





# Transportation - Other

- Neighborhood Access and Equity Grants
  - Sec. 60501: Neighborhood Access and Equity Grant Program
  - Dollar amount: \$3.045 billion
- USPS Clean Fleet Investments
  - Sec. 70002: United State Postal Service Clean Fleets
  - Dollar amount: \$3 billion
- Clean Ports Investments
  - Sec. 60102: Grants to reduce air pollution at ports
  - Dollar amount: \$3 billion
- Zero-Emission Heavy-Duty Vehicle Investments
  - Sec. 60101: Clean Heavy-Duty Vehicles
  - Dollar amount: \$1 billion
- Low-Emission Aviation Grants
  - Sec. 40007: Alternative fuel and low-emission aviation technology program
  - Dollar amount: \$0.297 billion
- Biofuels Investments
  - Sec. 60108: Funding for Section 211(O) of the Clean Air Act
  - Dollar amount: \$0.015 billion



# Decarbonization in transportation

BUILDING DECARBONIZATION FORUM

10.27.2022

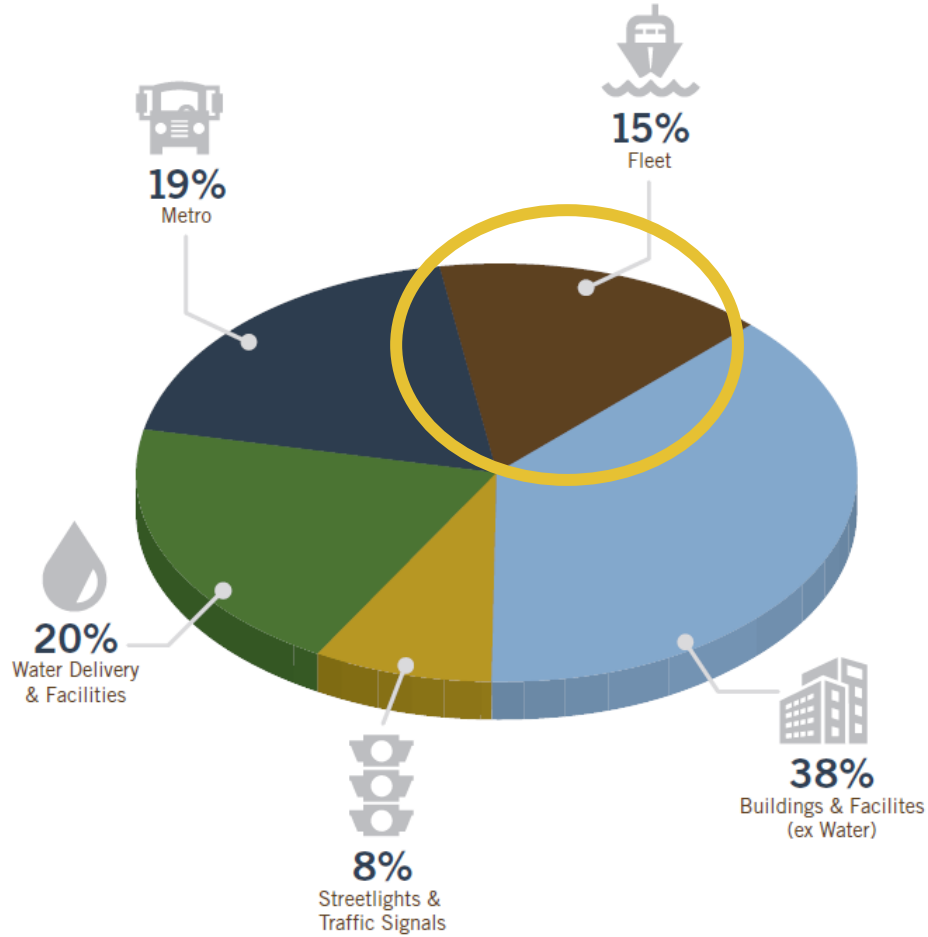


# FLEET BY THE NUMBERS

- ✓ Acquisitions, Maintenance, Fueling, and Sale for 1,800 City vehicles
- ✓ 38 Full-Time Staff
- ✓ 10 Fuel Stations
- ✓ 3 Repair Garages
- ✓ 2 Shifts
- ✓ 4 Part-time Apprentices



**FIGURE A-2. BASELINE CARBON EMISSIONS FOR CITY OPERATIONS BY CATEGORY\***



*\*\*Excludes landfill, city employee commute, and City-owned housing emissions. Source: HGA based on ICLEI*

- ▶ Figure A-2 shows baseline city operations emissions were 81,141 tons CO<sub>2</sub> broken out by category.
- ▶ 15% of 81,141 = 12,171.15 tons CO<sub>2</sub>

# Emission Reduction Tracker

Since 2018



**196.77K**

LBS. OF CO2 REDUCED IN OUR MAIN FACILITY



**2.03M**

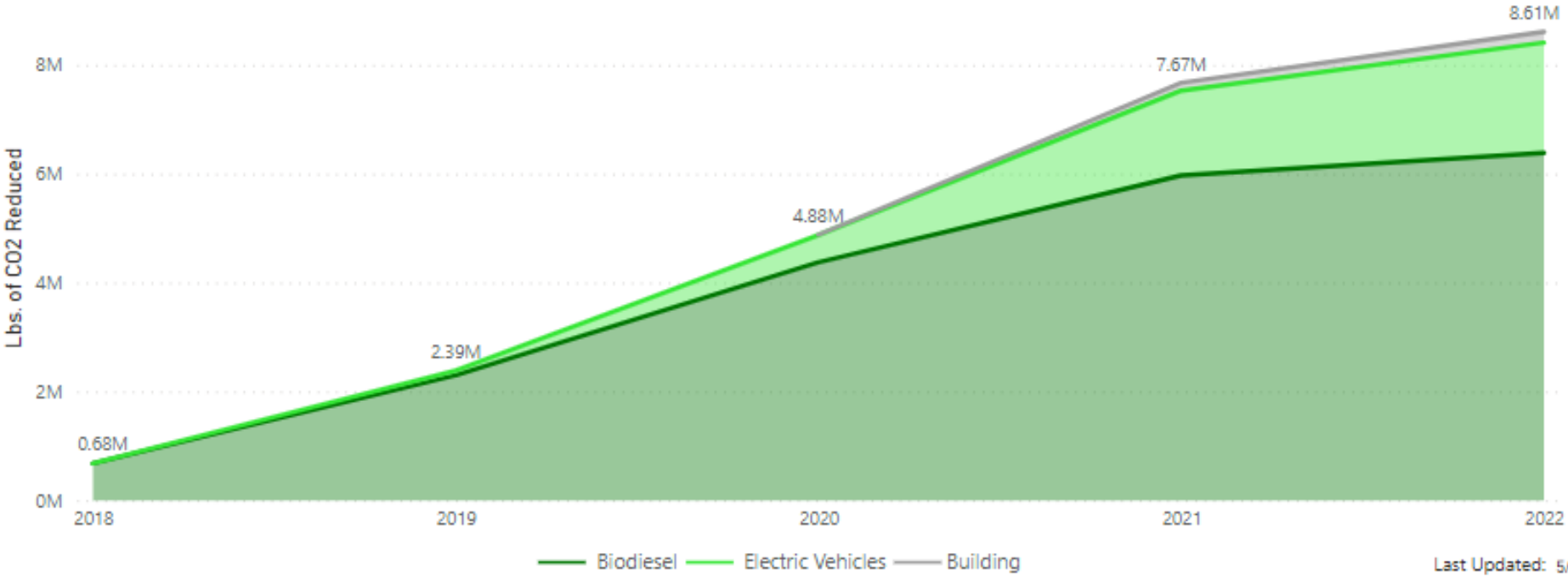
LBS. OF CO2 REDUCED BY ELECTRIC AND HYBRID VEHICLES



**6.38M**

LBS. OF CO2 REDUCED BY BIODIESEL

Cumulative CO2 Reductions by Type

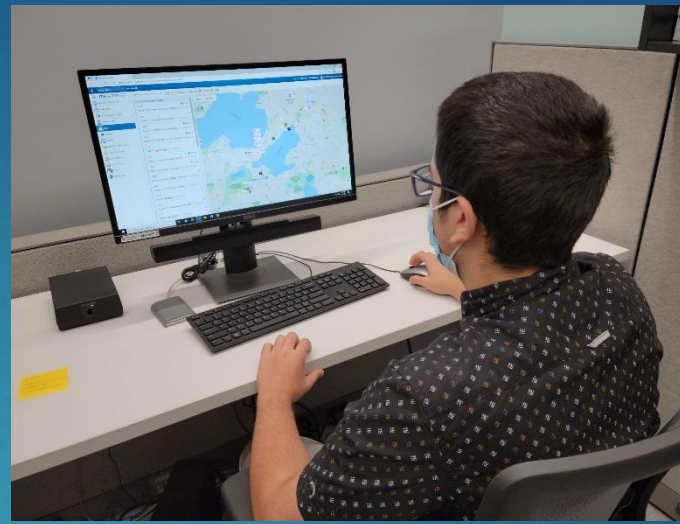


# NEW FLEET HQ BUILDING



- ▶ FIRST LEED GOLD CERTIFIED CITY FLEET GARAGE IN NORTH AMERIC. Featuring: Solar power panels, solar water heating panels, solar heating wall for building, solar EV chargers, CNG repair bays, City EV chargers, Public EV chargers, employee EV chargers, gas/biodiesel fuel stations, natural lighting

**APPRENTICES:  
THE NEXT  
GENERATION  
OF  
AUTOMOTIVE &  
ENGINEERING  
PROFESSIONALS**



# BIODIESEL

- ✓ Renewable energy source
- ✓ Largely soybean, agricultural waste and waste oil based
- ✓ Grown and processed in Midwestern states- supporting local economy including WI
- ✓ Reduces emissions and carbon footprint
- ✓ Reduces dependence on foreign oil and gas
- ✓ Blends up to 20% or B20 in warm months
- ✓ B100 pilot has commenced in 2022







# TYPES OF EVs OWNED- CONT'D





# 150 HYBRID-ELECTRIC VEHICLES & 1000+ SOY TIRES, BIO FLUIDS




# OUTREACH/PARTNERSHIP ACTIVITIES




Lorrie Lisek  
Executive Director  
Wisconsin Clean Cities



Mandela Barnes  
Lieutenant Governor  
State of Wisconsin



Maria Redmond  
Director  
Wisconsin Office of Sustainability & Clean Energy



Mahanth Joishy  
Fleet Superintendent  
City of Madison Fleet Services



MGoe<sup>®</sup>  
your community energy company



Transportation & Innovation Expo  
A sustainable transportation, infrastructure, technology and fleet vehicle conference and expo



GOVERNMENT FLEET



leading fleets



APWA  
AMERICAN PUBLIC WORKS ASSOCIATION

Sponsored by



FORD FLEET



CITY OF MADISON  
FLEET SERVICE



Alliant Energy



WISCONSIN CLEAN CITIES  
25  
ANNIVERSARY



05.23  
2019  
EXPO  
transportation • sustainability • innovation • fleet services



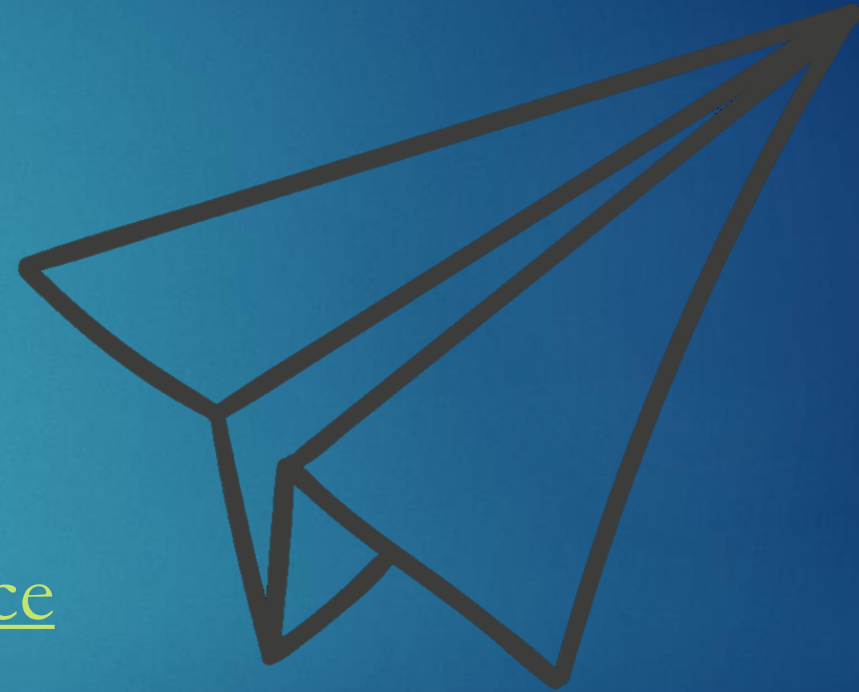
Québec

# CONTACT

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Fleet Superintendent

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[www.cityofmadison.com/fleet-service](http://www.cityofmadison.com/fleet-service)



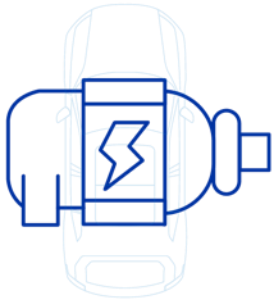
 @MadisonWIFleet

 @MadisonWIFleet

# INTRODUCTION TO ELECTRIC VEHICLES & CHARGING INFRASTRUCTURE

# HOW DO ELECTRIC VEHICLES (EVs) WORK?

## EV TYPES



### BEVs Battery Electric Vehicles

Battery-powered electric motor only.

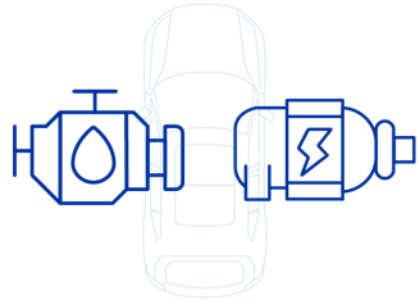
Energy Source:



Battery Size:



EV Range:



### PHEVs Plug-in Hybrid Electric Vehicles

Battery-powered electric motor with gas-powered internal combustion engine.

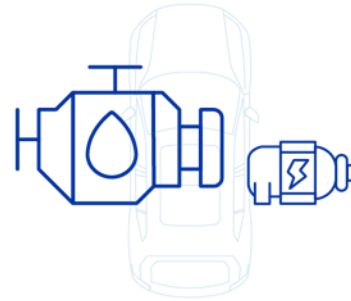
Energy Source:



Battery Size:



EV Range:



### HEVs Hybrid Electric Vehicles

Battery-powered electric motor aids gas-powered internal combustion engine.

Energy Source:



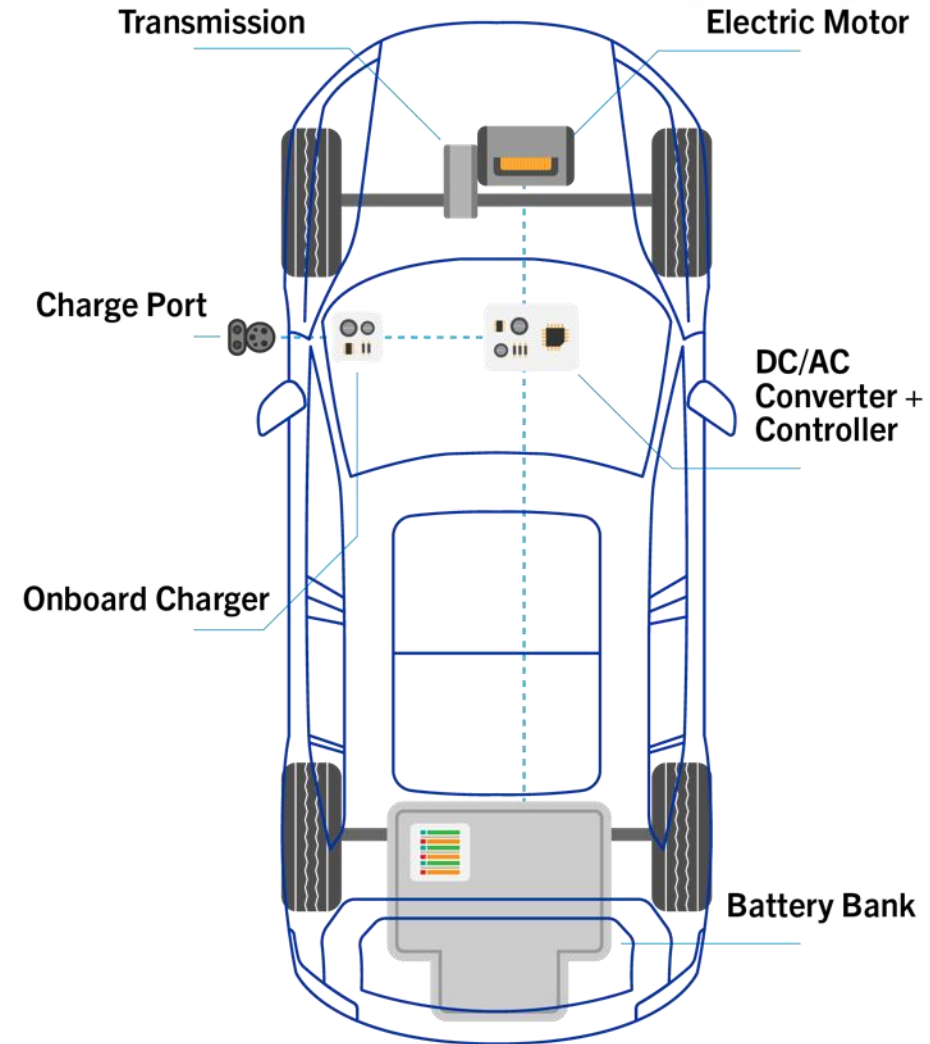
Battery Size:



EV Range:



## EV OPERATION



# WHAT ARE THE DIFFERENT EV CHARGER TYPES?

## LEVEL 1 (L1) CHARGING

RESIDENTIAL / GARAGE



**Power:** 120 VAC, 15A  
**Charger Cost:** N/A

## LEVEL 2 (L2) CHARGING

GROCERY / SHOPPING CENTER



**Power:** 240 VAC, 20-40A  
**Charger Cost:** <\$1,000 home-based,  
\$5k-\$15k stand-alone

## LEVEL 3 (L3) / DC FAST CHARGING

C-STORE / COMMERCIAL

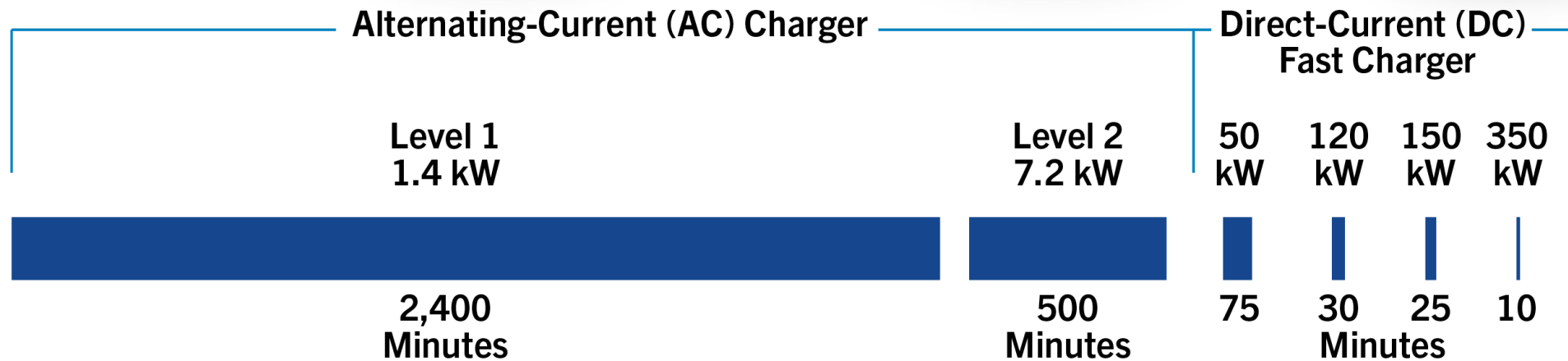


**Incoming Power:** 480 VAC, 3-phase, up to 500A  
**Outgoing Power:** 400-950 VDC, up to 350A  
**Charger Cost:** \$30K-\$130k, plus major  
infrastructure and installation costs

# HOW FAST DO EV CHARGERS CHARGE?

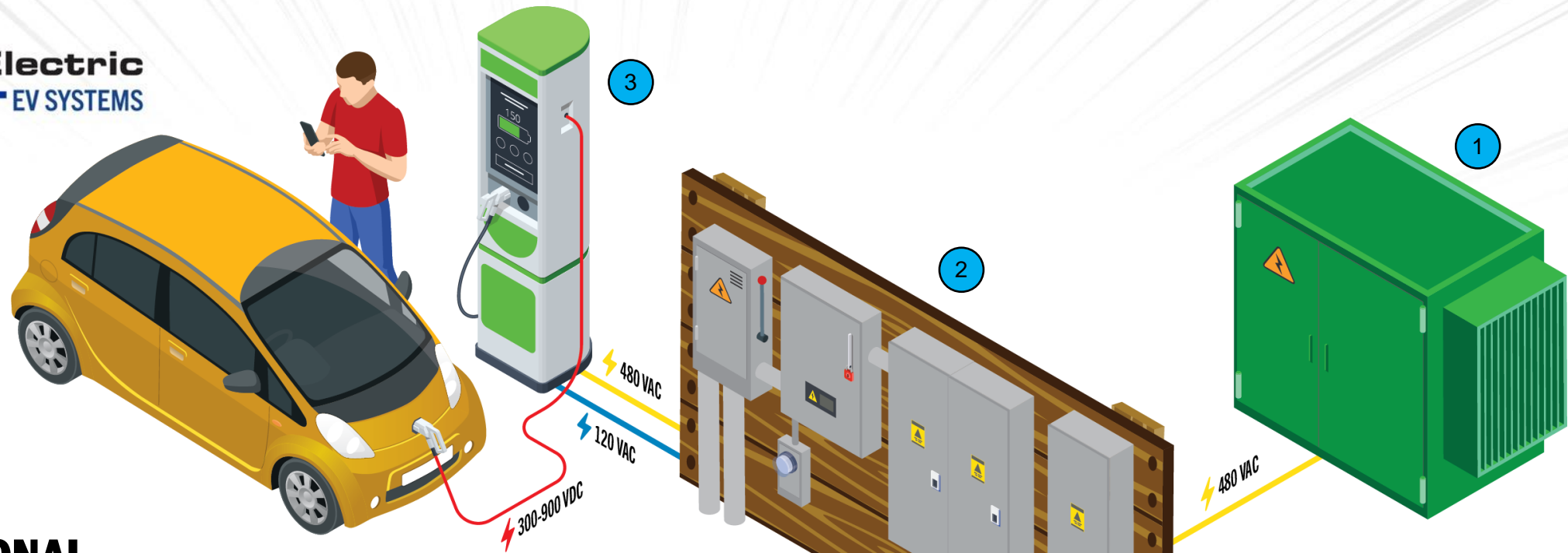


Time to “fill up” a 60kWh battery...



Note: (1) charging rates vary during charge cycle, the above noted times assume max rate the entire cycle, and (2) the charge rates for vehicles vary, the above assumes the vehicle can accept the higher rate of charge.





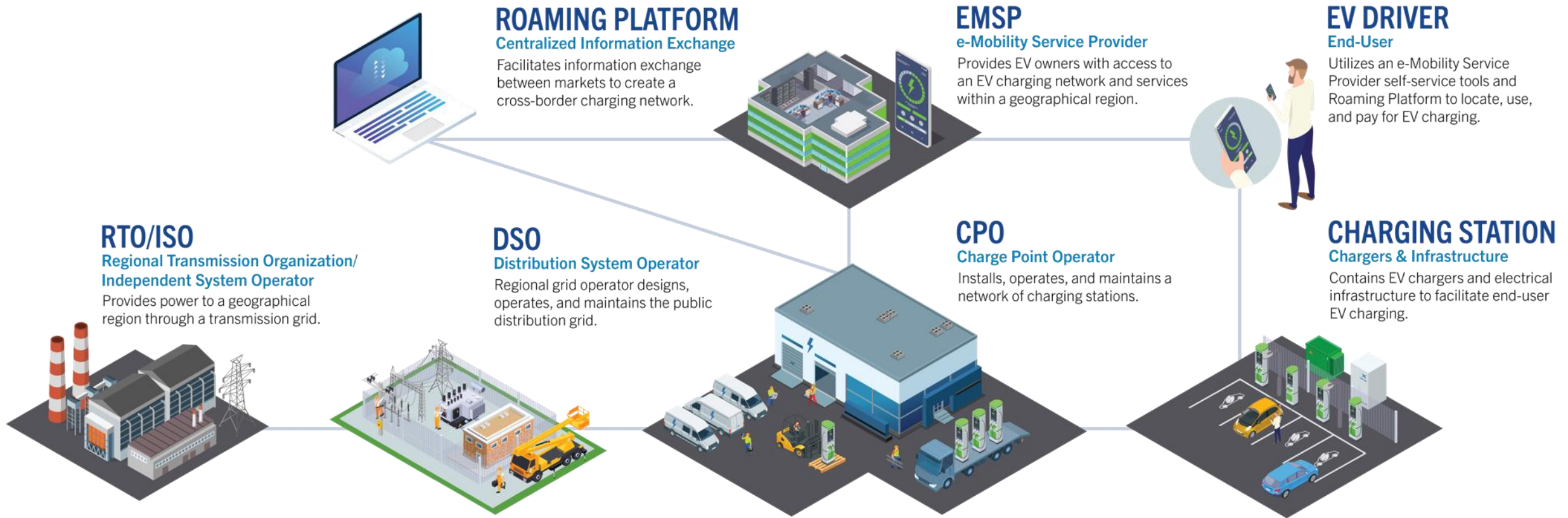
## HOW DO TRADITIONAL DC FAST CHARGER STATIONS WORK?

- 1** A **Distribution Transformer** provides 480 VAC utility power to the site.
- 2** The **Post-&-Frame Switchgear** receives the 480 VAC utility power and distributes it to on-site equipment. A 480/120 V Transformer converts the 480 VAC power to 120 V AC power.
- 3** The **DC Fast Charger** receives both 480 VAC and 120 VAC power. The 120 VAC power is used to power the charger's electronics. The charger converts the 480 VAC power to DC power which is used to charge the EV.

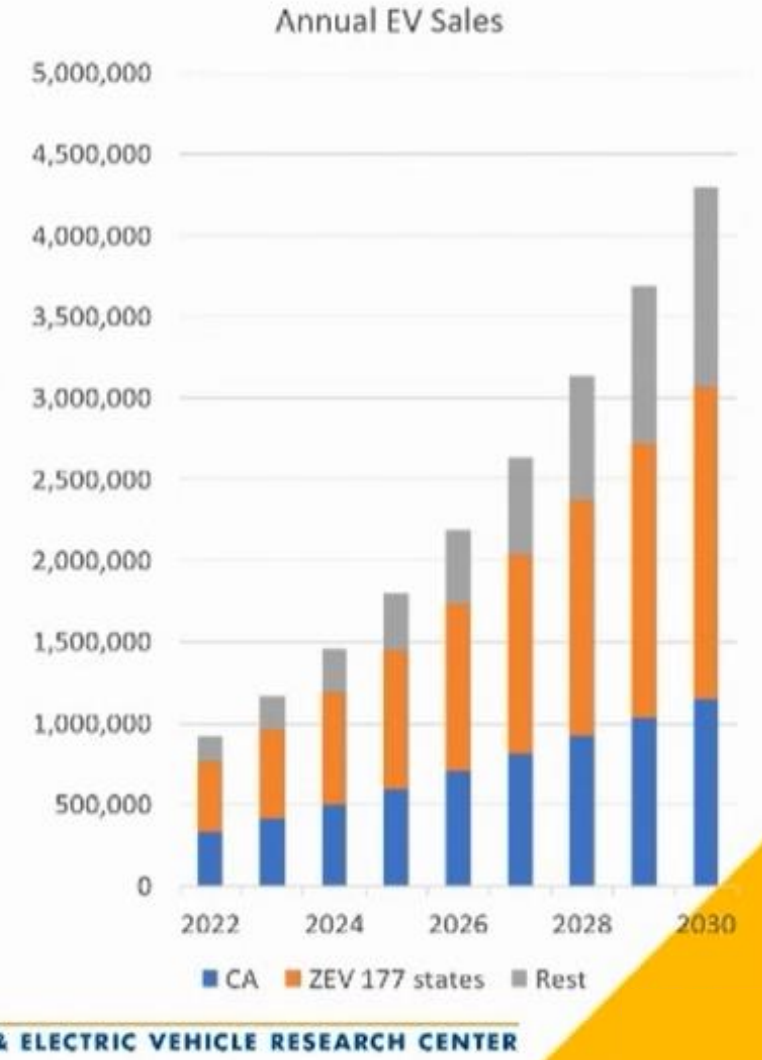
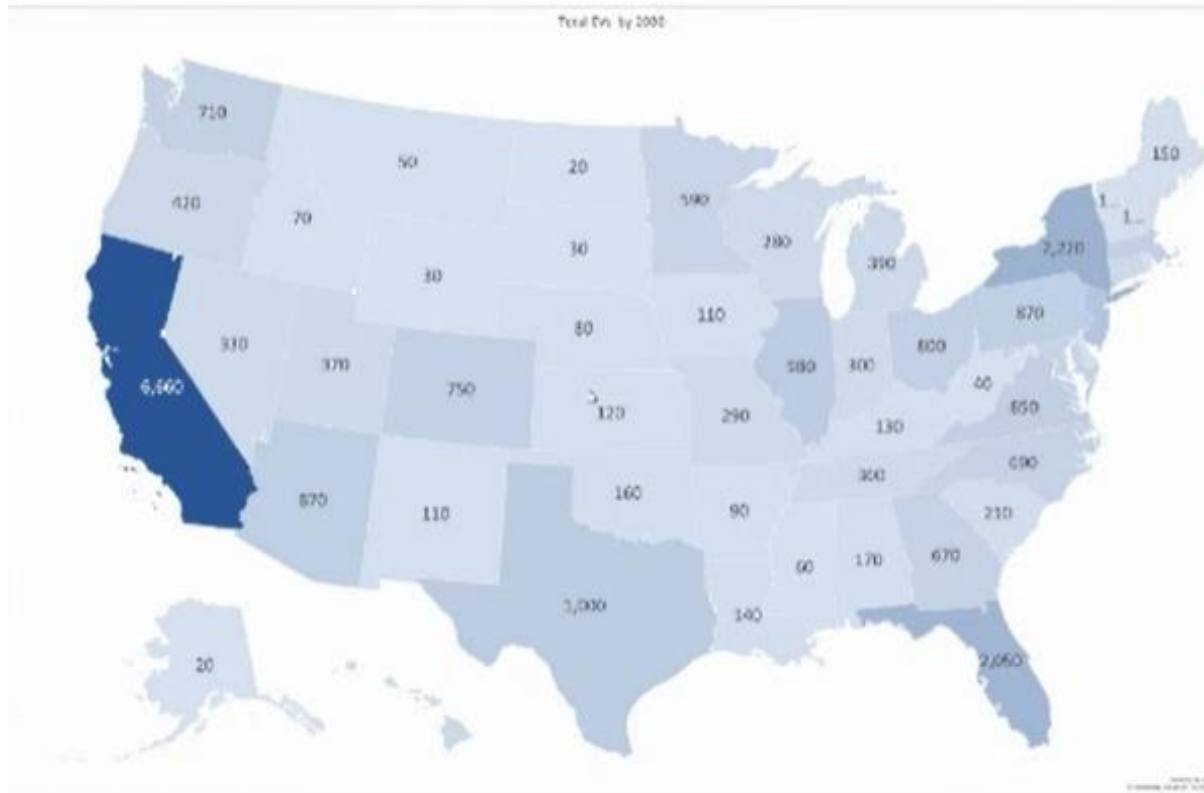
### EV POWER CABINET

Some DC Fast Chargers do not include integrated AC to DC power conversion capabilities. These chargers require an additional **EV Power Cabinet** to convert AC to DC power.

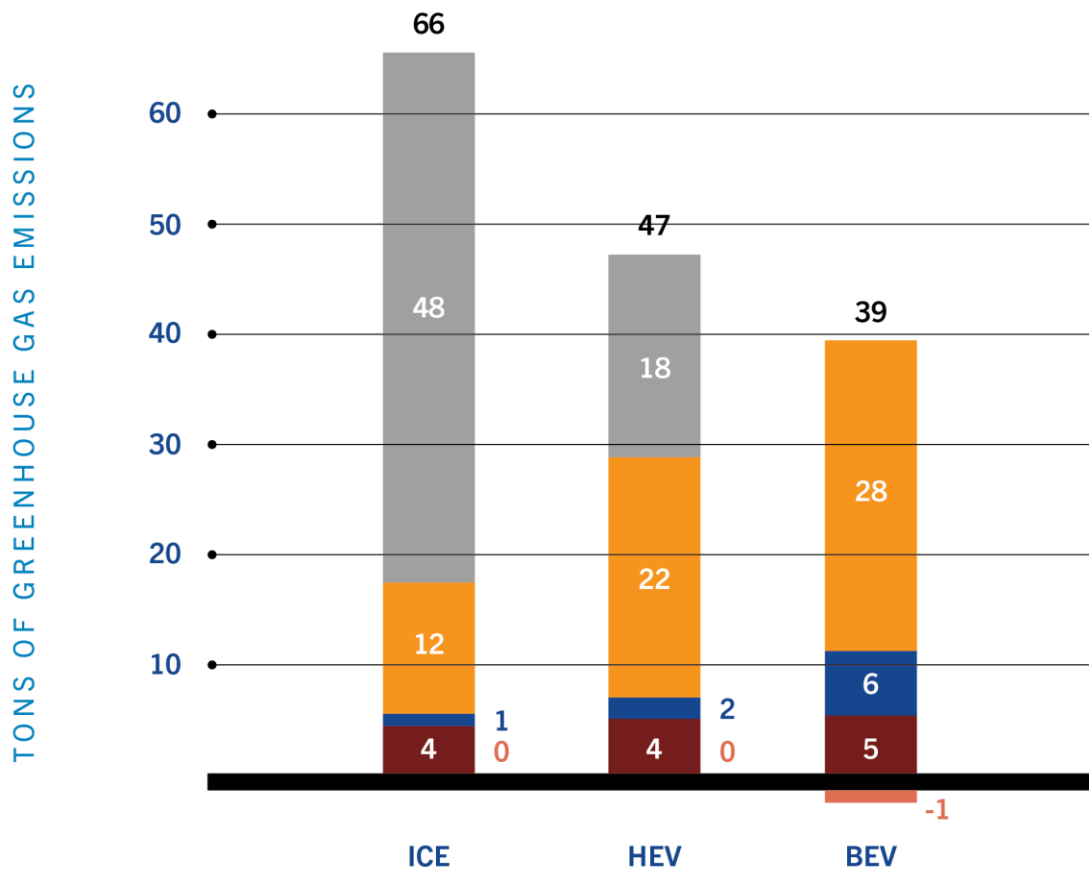
# HOW DOES THE EV CHARGING NETWORK FUNCTION?



# TOTAL EVs IN THE U.S. BY 2030 BASED ON U.S. MARKET SHARE OF 30%



■ MATERIAL SOURCING   
 ■ MANUFACTURE   
 ■ WTT   
 ■ TTW   
 ■ DISPOSAL, RECYCLING

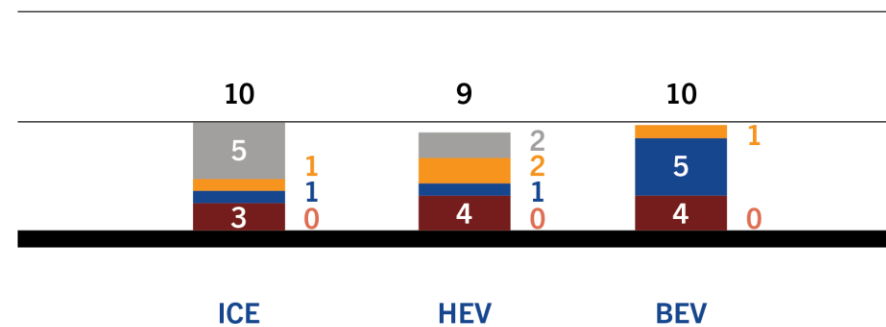


200,000 MILES  
(AVERAGE U.S. ELECTRICITY MIX)

19,000  
MILES

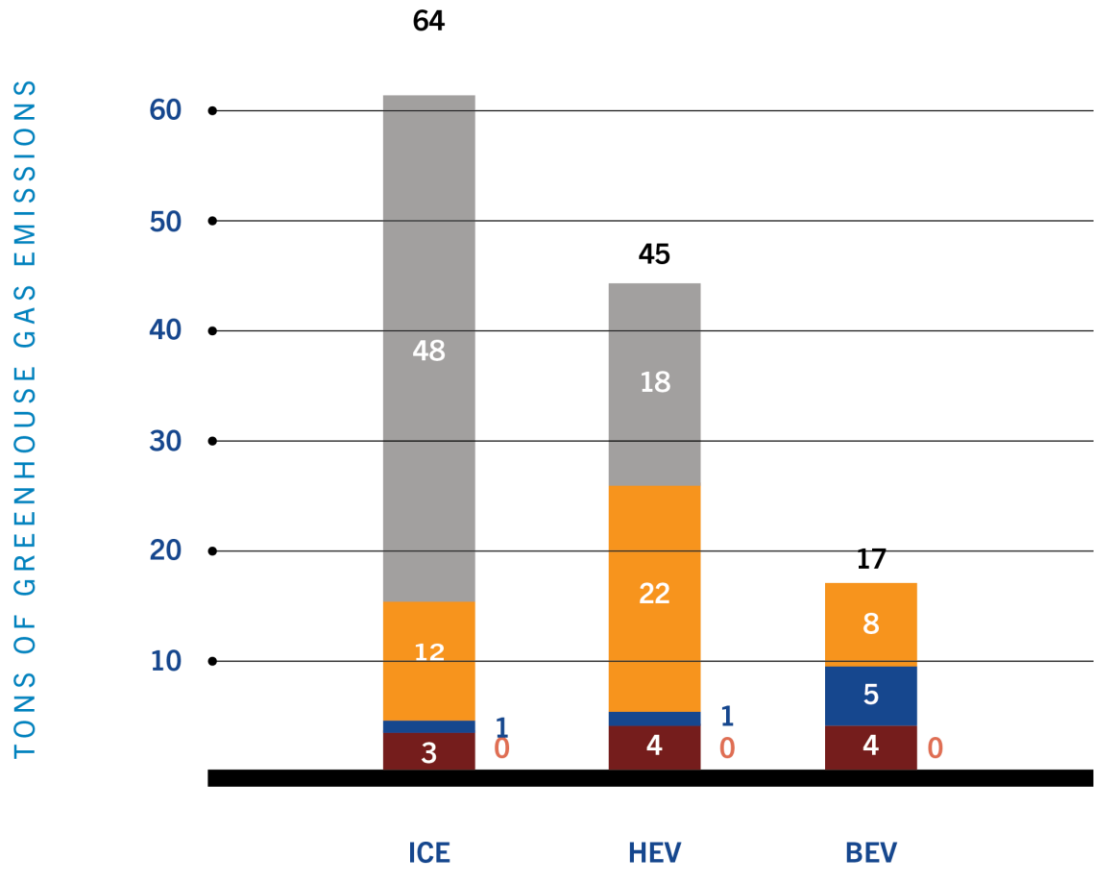


Based on current adoption trends & states where BEVs are operated, it is expected that **BEVs** are less carbon intense than ICE vehicles after 19,000 miles of operation




19,000 MILES  
(STATES WITH LOW CARBON ELECTRICITY)

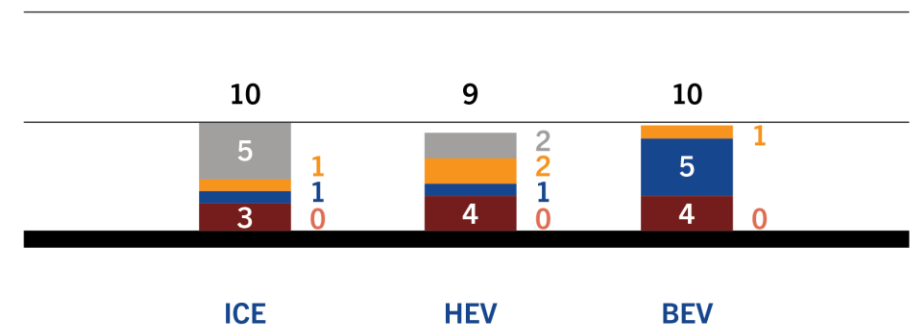
■ MATERIAL SOURCING   
 ■ MANUFACTURE   
 ■ WTT   
 ■ TTW   
 ■ DISPOSAL, RECYCLING



200,000 MILES  
(AVERAGE U.S. ELECTRICITY MIX)

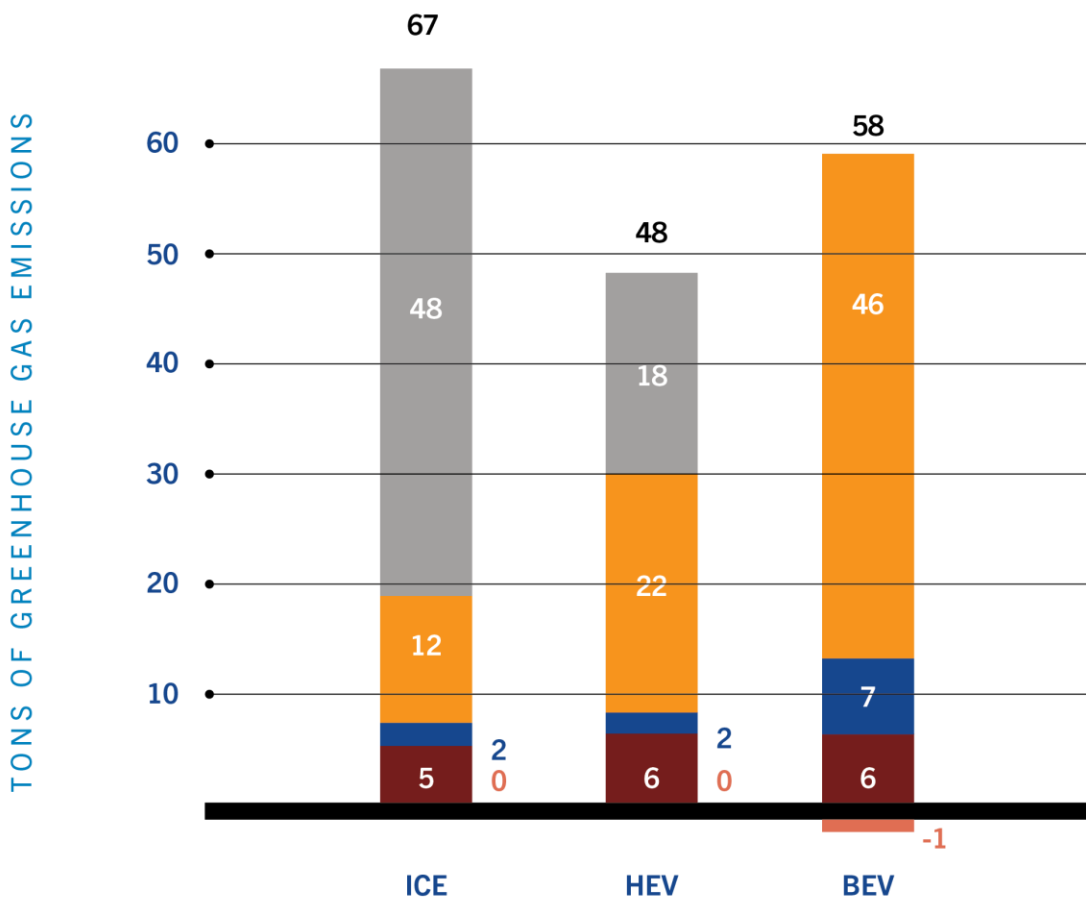


**ICE vs BEV**  
have similar  
GHG emissions at  
19,000 miles

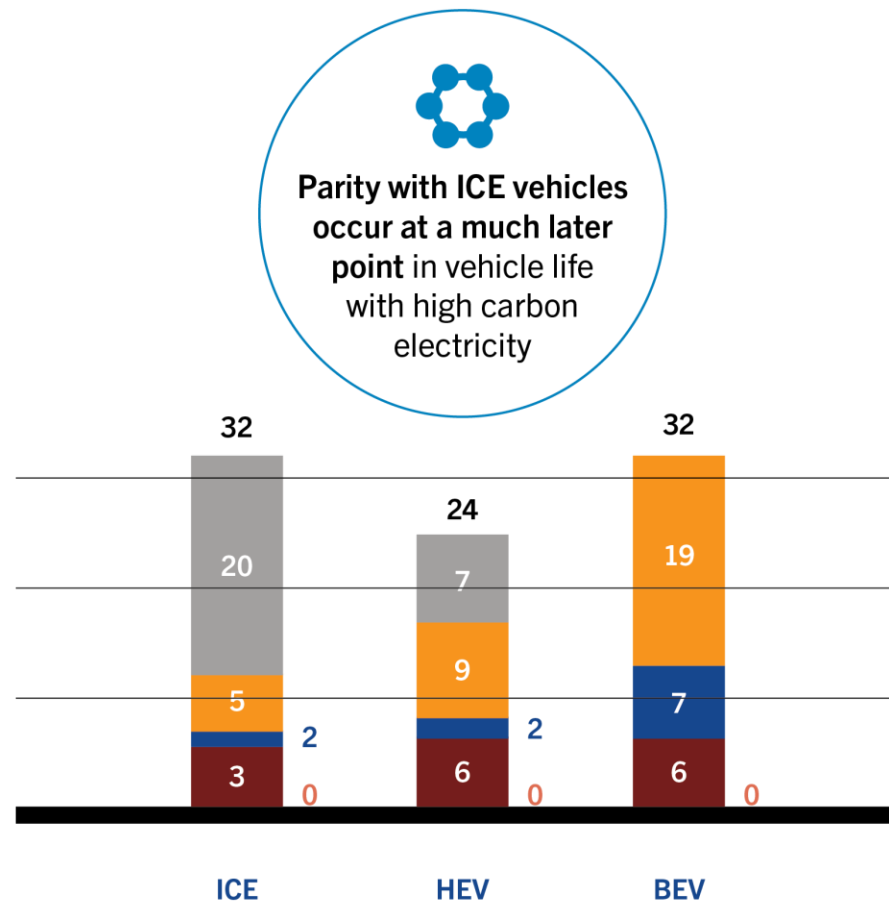


19,000 MILES  
(STATES WITH LOW CARBON ELECTRICITY)

■ MATERIAL SOURCING   
 ■ MANUFACTURE   
 ■ WTT   
 ■ TTW   
 ■ DISPOSAL, RECYCLING



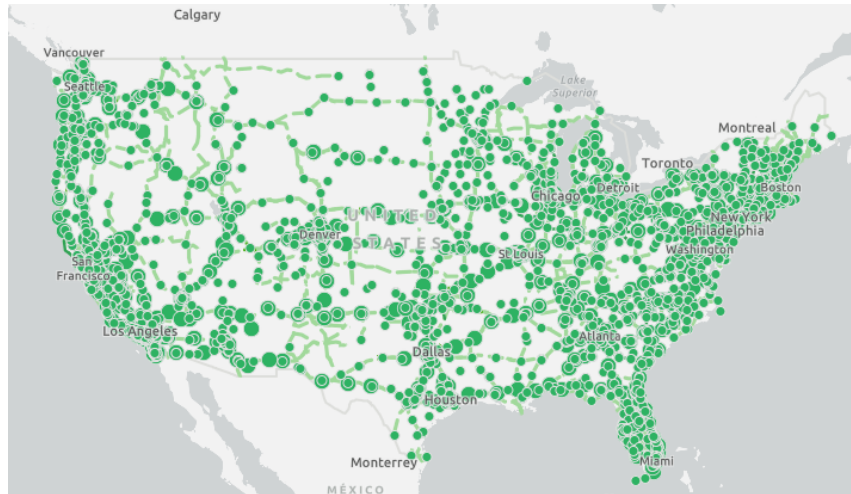
200,000 MILES  
(AVERAGE U.S. ELECTRICITY MIX)



82,000 MILES  
(STATES WITH HIGH CARBON ELECTRICITY)

# NATIONAL ELECTRIC VEHICLE INFRASTRUCTURE (NEVI) FUNDING

- BIL (Bipartisan Infrastructure Law) signed into law in 2021 to provide funding for states in the US to strategically deploy electric vehicle charging infrastructure (\$5B over 5 years)
- Each state defined the “alternative fuels corridor” in their area, this “corridor” will be the first to get funded
- The corridor is comprised of the main highways in each state, with the goal of having a charging station every 50 miles, no more than one mile from the highway




PRESIDENT JOE BIDEN

**BUILDING A  
BETTER AMERICA**

BUILD.GOV

**A GUIDEBOOK TO THE  
BIPARTISAN INFRASTRUCTURE LAW  
FOR STATE, LOCAL, TRIBAL, AND  
TERRITORIAL GOVERNMENTS, AND  
OTHER PARTNERS**



H. R. 3684

One Hundred Seventeenth Congress  
of the  
United States of America  
AT THE FIRST SESSION  
Begun and held at the City of Washington on Sunday,  
the third day of January, two thousand and twenty-one

An Act

To authorize funds for Federal-aid highways, highway safety programs, and transit programs, and for other purposes.

As enacted by the Senate and House of Representatives of the United States of America in Congress assembled.

SECTION 1. SHORT TITLE. TABLE OF CONTENTS.

(a) SHORT TITLE.—This Act may be cited as the “Infrastructure Investments and Jobs Act.”

(b) TABLE OF CONTENTS.—The table of contents for this Act is as follows:

Sec. 1. Short title, table of contents.

Sec. 2. Definitions.

DIVISION A.—SURFACE TRANSPORTATION

TITLE 1.—FEDERAL-AID HIGHWAYS

SUBTITLE A.—AUTHORIZATION AND PROGRAMS

Sec. 11001. Authorization of appropriations.

Sec. 11002. Calculation of funding.

Sec. 11003. Definitions.

Sec. 11004. Appropriations.

Sec. 11005. National highway performance program.

Sec. 11006. Emergency relief.

Sec. 11007. Federal-aid program.

Sec. 11008. National highway grant program.

Sec. 11009. Surface transportation block grant program.

Sec. 11010. Nationally significant freight and highway projects.

Sec. 11011. Highway safety improvement program.

Sec. 11012. Federal-aid transit program.

Sec. 11013. National highway freight program.

Sec. 11014. National highway freight program.

Sec. 11015. Congestion mitigation and air quality improvement program.

Sec. 11016. Intermodal Highway.

Sec. 11017. Safe roads, bridges, tunnels, and ferries.

Sec. 11018. Safe routes to school.

Sec. 11019. Highway and bus emission program.

Sec. 11020. Construction of ferry lanes and ferry terminal facilities.

Sec. 11021. Vulnerable road user research.

Sec. 11022. Highway construction.

Sec. 11023. Construction of programs.

Sec. 11024. (a)(1) report.

Sec. 11025. National significant freight and highway projects.

Sec. 11026. Public high priority projects program.

Sec. 11027. National significant freight and highway projects program.

Sec. 11028. Public high priority projects program.

Sec. 11029. Statewide.

Sec. 11030. Public transportation.



## NATIONAL ELECTRIC VEHICLE INFRASTRUCTURE (NEVI) FUNDING

- Federal goal is to have 500k charging stations by 2030 nationwide to support the growing inventory of EVs
- 80% of charging is done at home
- The NEVI guidelines define a charging station as having **four 150 kW Direct Current Fast Chargers with the ability to maintain and provide reporting evidence of 97% operational uptime ... current uptime is approx. 70%**
- Meant mainly to reduce range anxiety, which will quicken EV adoption







FOUNDED IN **1944**

Franklin Electric Co., Inc. is a global leader in the manufacturing and distribution of products and systems focused on the movement, management, and monitoring of critical resources, assets, and infrastructure.

CORPORATE HEADQUARTERS

**FORT WAYNE, IN USA**

## 2021 SUMMARY



**\$1.7 BILLION** IN SALES



**6,500+** EMPLOYEES



**20+** COUNTRIES

# COMPANY: AT A GLANCE

## MADISON, WI FACILITY

MANUFACTURING | ASSEMBLY | DISTRIBUTION

- Total Facility: **167,000 sq/ft**
- Warehouse/Manufacturing: **150,000 sq/ft**
- Office/Lab: **17,000 sq/ft**
- Production Employees: **190**
- Factory Service Employees: **75**
- Office Employees: **75**
- ~**80%** of volume originates/flows through Madison
- **3 Shift Operation, 5 days per week**



MOLDING | ASSEMBLY | ELECTRONICS | EXTRUSION

MADISON IS THE HOME OF

## FUELING SYSTEMS

Complete retail and fleet refueling systems for the movement, containment, and monitoring of fuels, delivered with the utmost attention to safety and environmental security.

## GRID SOLUTIONS

Sophisticated, high-value asset monitoring solutions for utility applications and advanced battery testing and monitoring for mission-critical standby power applications.

## EV SYSTEMS

Fully integrated, ready-to-install switchgear solutions that minimize the complexity and effort required to install Level 3 DC fast charging station power supplies.

# NEXPHASE™

SMART EV SWITCHGEAR

## THE FIRST INTELLIGENT EV SWITCHGEAR

The NexPhase™ Smart EV Switchgear is an all-in-one switchgear enclosure containing the entire infrastructure required between the utility service and up to four 150 kW DC fast chargers.

Unlike any switchgear of its kind, the NexPhase™ Smart EV Switchgear features cutting-edge grid intelligence.

*NexPhase™ provides additional monitoring, control, and uptime reporting that chargers alone do not offer.*





## HOW DOES A NEXPHASE™ DC FAST CHARGER STATION WORK?

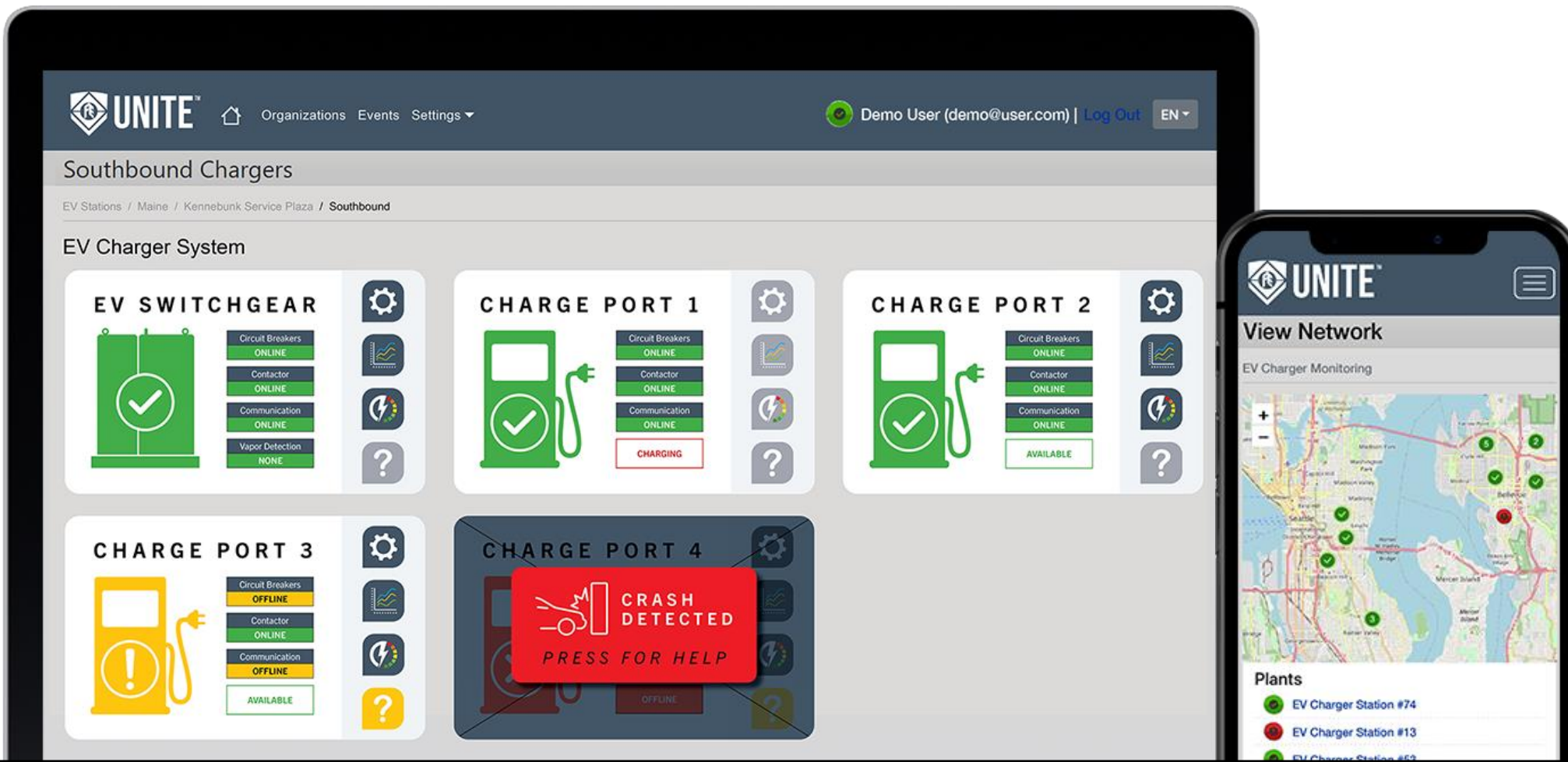
- 1 480 VAC power is provided from a utility to the site through a **Distribution Transformer**.
- 2 The **NexPhase™ Smart EV Switchgear** provides the entire electrical switchgear infrastructure needed to support up to four 150 kW DC fast chargers in a single enclosure.
- 3 NexPhase™ securely communicates with the **UNITE™** user interface, providing user-friendly access to remotely monitor, troubleshoot, and control the switchgear and DC fast chargers.



# REMOTELY MONITOR, TROUBLESHOOT, & CONTROL EV CHARGER INFRASTRUCTURE

NexPhase™ securely communicates with the UNITE™ user interface, providing user-friendly access to monitoring information including transaction analysis, energy consumption, charge duration, EV charger state, utility power monitoring, and remote control capabilities.

These data gathering and control capabilities may also be integrated into existing software platforms.



The image displays the UNITE user interface on two devices: a tablet and a smartphone.

**Tablet Interface (UNITE):**

- Header:** UNITE logo, navigation (Organizations, Events, Settings), user info (Demo User (demo@user.com) | Log Out), and language (EN).
- Section:** Southbound Chargers
- Breadcrumbs:** EV Stations / Maine / Kennebunk Service Plaza / Southbound
- EV Charger System:**
  - EV SWITCHGEAR:**
    - Circuit Breakers: ONLINE
    - Contactor: ONLINE
    - Communication: ONLINE
    - Vapor Detection: NONE
  - CHARGE PORT 1:**
    - Circuit Breakers: ONLINE
    - Contactor: ONLINE
    - Communication: ONLINE
    - CHARGING
  - CHARGE PORT 2:**
    - Circuit Breakers: ONLINE
    - Contactor: ONLINE
    - Communication: ONLINE
    - AVAILABLE
  - CHARGE PORT 3:**
    - Circuit Breakers: OFFLINE
    - Contactor: ONLINE
    - Communication: OFFLINE
    - AVAILABLE
  - CHARGE PORT 4:**
    - CRASH DETECTED
    - PRESS FOR HELP
    - OFFLINE

**Smartphone Interface (UNITE):**

- Header:** UNITE logo and menu icon.
- Section:** View Network
- EV Charger Monitoring:** Map showing EV charger locations with status indicators (green for online, red for crash detected).
- Plants:**
  - EV Charger Station #74
  - EV Charger Station #13
  - EV Charger Station #50

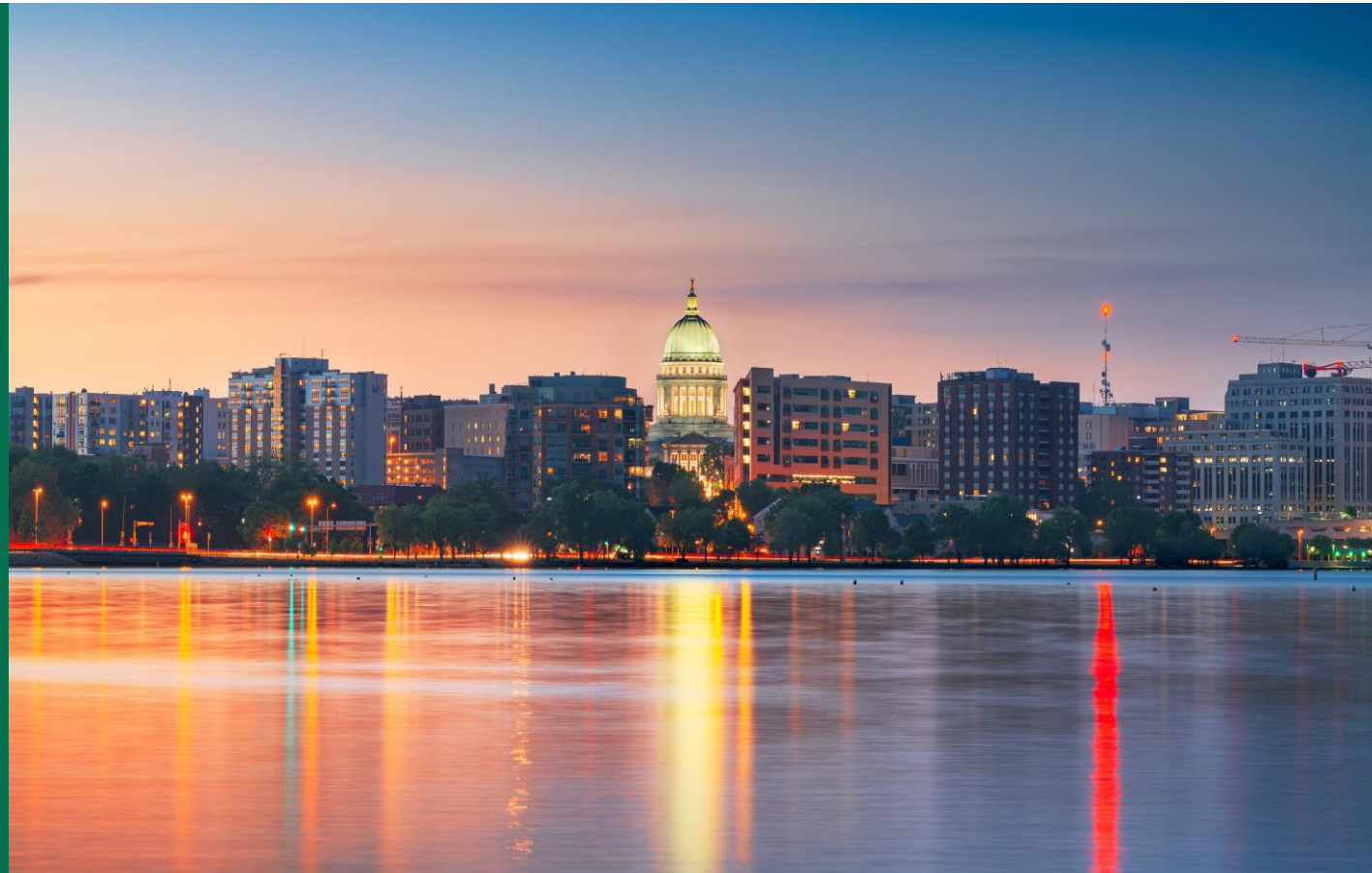


POWERING THE **NEX** NEXT MOBILITY TRANSFORMATION.

# Building Decarbonization Forum

Thursday, October 27, 2022  
8 am–11:30 am

The Goodman Community  
Center  
Madison, Wisconsin



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| Failing |   |   |   | Excellent |
|---------|---|---|---|-----------|
| F       | D | C | B | A         |

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| Strongly Disagree | Neither Agree nor Disagree |  |  | Strongly Agree |
|-------------------|----------------------------|--|--|----------------|
|-------------------|----------------------------|--|--|----------------|

|                  |   |   |   |   |   |
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| Presentation     | 1 | 2 | 3 | 4 | 5 |
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# Improve your building's performance

Check out Maximize Your Facility for videos on fine-tuning your systems.

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CLIMATE +  
CLEAN ENERGY  
SOLUTIONS

EDUCATION TO  
EMPOWER

THE CASE  
FOR  
ENERGY  
EQUITY

FAIR  
CLEAN  
ENERGY  
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## Maximize Your Facility

### Looking to improve your building's performance?

Our videos are designed to help you learn proactive solutions to get the most out of your equipment and fine-tune your systems. If you are a building owner, operator, facility manager, maintenance professional, or just want to learn more about energy efficiency and reduce energy expenditures, you've come to the right place. We're glad you're here!

Do you want to:

- identify hands-on preventive maintenance strategies for your facility?
- discover how to reduce energy consumption by running your systems at peak efficiency?
- save energy and improve equipment life, as well as improve occupant comfort?
- save money and lower utility costs?

If you are nodding your head, then check out our videos for a variety of short tutorials and case studies of best practices in action.

### Featured Case Study: Meister Cheese

How has sustainability become a key part of Meister's business model? Learn how they achieve their goals through processes like generating electricity from their wastewater.

